

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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What is behind the
big spending at
Daimler-Benz, Page 21

World news Business summary

U.S. to review missiles treaty

The Reagan Administration is to reconsider its claim that the development of space weapons such as those in the "Star Wars" Strategic Defense Initiative is authorised by the 1972 Anti-Ballistic Missile (ABM) Treaty.

The Administration modified its position after a hostile reaction from its allies, members of Congress and arms control experts.

President Ronald Reagan had said in his weekly radio broadcast that both research and testing of SDI projects were permitted under the terms of the Treaty. Page 3

Anti-missile clash

Dutch police said they arrested 26 anti-missile demonstrators after clashes at a base at Woensdrecht, southern Netherlands, where cruise missiles may be deployed if the Dutch Government decides to accept them.

Bush in Peking

U.S. Vice-President George Bush arrived in Peking for the start of a six-day visit intended to strengthen trade ties between the two countries despite differences on Taiwan. Page 3

Mandela release call

South Africa's main white opposition party, the Progressive Federal Party, and the African National Congress (ANC) issued a joint statement calling for the release of Nelson Mandela and other jailed dissidents after a day of talks in Lusaka, the Zambian capital.

Poles vote

Solidarity leaders Jacek Kuron and Zbigniew Romaszewski were detained by police for questioning as Polish officials reported a satisfactory turnout in the general elections which the banned trade union movement had attempted to boycott.

W. German protests

West German unions representing nearly 5m workers today began a week of action in protest at the record unemployment level of 3.3m, climbing next Saturday with rallies in 16 cities.

Tamil peace summit

Sri Lanka's peace talks on the communal violence involving the Tamil population depend on a meeting between President Jayewardene and Mr Rajiv Gandhi, the Indian Prime Minister, during the Commonwealth conference starting this week in the Bahamas, a Tamil leader said in New Delhi.

Award for mayor

Jerusalem mayor Teddy Kollek was awarded a DM 25,000 (\$9,500) prize by the German Publishers' and Booksellers' Association for his efforts to create peace between Arabs and Jews.

Air emergency

Several people were injured when a Kuwait Airways plane flying to Kuwait had to turn back to Bombay Airport for an emergency landing after detecting an engine fault.

Minister attacked

Switzerland's Foreign Minister Pierre Aubert has been strongly criticised both at home and in Egypt for a statement earlier this month that Cairo had asked him to act as a go-between in the Middle East peace process.

PLO low on funds

The Palestine Liberation Organisation is close to bankruptcy because some Arab countries have not made their promised financial contributions, a PLO official told a Qatari newspaper.

Soviets unafraid

The AIDS epidemic scare which has swept the West is not a threat in the Soviet Union, according to a Soviet newspaper.

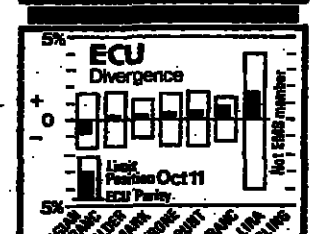
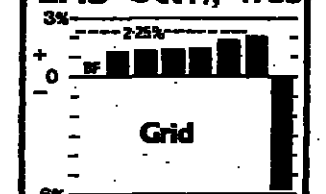
Daimler and AEG link in major deal

DAIMLER BENZ, West German vehicles manufacturer, and AEG, electricals concern, are to be linked by a major industrial deal which the boards of both companies approved this weekend.

Details of the agreement will be announced at a press conference today in Stuttgart, but it is understood that Daimler is likely to have taken a majority stake in AEG. The price tag on this is an estimated DM 1bn (\$385m), and would create West Germany's biggest industrial enterprise. Page 18

EUROPEAN Monetary System

Most currencies were a little weaker against the dollar, despite further central bank intervention. As the D-Mark lost ground to the dollar, so weaker members of the EMS recovered in terms of the D-Mark. The Belgian franc remained the weakest currency but was still comfortably within the divergence limit. Trading volume was lower than usual as markets awaited developments following the meeting of finance ministers in Seoul.



The chart shows the two construction on the European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lire) may move more than 2 1/2 per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

U.S. Department of Transportation gave initial approval to the \$750m sale of Pan Am's Pacific operations to United Airlines, despite objections from other carriers. Page 19

ZIMBABWE has signed an agreement to buy 10 transport helicopters from Italy's Agusta company at a cost of \$10m.

U.S. banks' attempts to scrap the system under which all IMF creditors are obliged to put up cash for fresh borrowing by heavily-indebted countries, in direct proportion to their existing exposure, have been rejected by other members. Page 19

INFLATION rate throughout the EEC should average less than 4 per cent next year, the lowest level since the late 1980s, according to Commission forecasts. Page 2

BRITISH Aerospace has finalised negotiations to sell India 11 Sea Harrier jump-jets and Sea Eagle missiles. The \$224m deal still needs Indian Cabinet approval. Page 14

MONTEDISON leading Italian chemicals group, has signed a five-year \$250m co-operation agreement with the East German Government. The agreement covers technology transfer as well as trade in chemicals. Page 4

PHILIP MORRIS, U.S. tobacco and beverages group, is bidding for full control of its quoted Australian subsidiary, which owns Lindemans, one of the country's leading wine producers. Page 21

VIRGIN, the British pop music and record group which also operates a transatlantic airline, is raising \$15m (\$21m) to finance expansion. Page 5

ASTRA, leading Swedish pharmaceuticals group, says its pre-tax profits will increase this year by 20 to 25 per cent, with an improvement of between 12 and 13 per cent in sales. Page 19

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French Socialists bury ideology and face the future

FRANCE'S ruling Socialist party quietly buried much of its ideological past over the weekend in an effort to project the more modernist image of a party in the main stream of the European social democratic movement, writes David Housego in Toulouse.

Drawing on the lessons of its four years in government and of its split with the French Communists, the party also for the first time began to define the conditions under which it might participate in a coalition government with groups from the centre or the right.

The changes were reflected in a policy motion adopted unanimously by the party at the end of its biannual congress yesterday. The motion commits the party to the concept of a market-oriented economy and re-emphasising French competitiveness, while providing a social welfare safety net, to protect the least well-off.

But the party avoided discussions

of details, and its future economic programme remains vague.

M. Michel Rocard, the Socialist leader who has pressed hardest for the changes in party doctrine, said afterwards that the party was no longer committed to two versions of socialism: "One in government, the other in opposition; one of management, the other of Utopia; one bound by the constraints of the day-to-day, the other condemned to the unreal."

He claimed the repeated applause at the congress for the Government's success in bringing down the inflation rate was "a clear sign of a cultural change in the party."

After months of internal squabbling, the Socialists celebrated their reformed unity in a closing ceremony in which delegates cheered the party leaders who stood arm in arm on the rostrum clutching roses - symbol of the French Socialists. The congress is the last before the March parliamentary elections, and the party was visibly relieved to

end it on a note of harmony, before the battle for votes begins.

Despite this display of camaraderie the congress brought into the open the sharply conflicting ambitions of M. Rocard and M. Laurent Fabius, the Prime Minister, who is to be nominated as the party's future presidential candidate. M. Fabius in particular dealt M. Rocard a knife-blow in his speech which took delegates' breath away.

It was none the less M. Fabius who most successfully used the conference to re-establish his authority over the party - an authority that had been badly damaged by the Greenpeace affair. In a carefully prepared and delivered speech, he set the framework for the party's election campaign and made clear that it was he who would be leading it into battle.

He gave French backing to the idea of a European public works programme - aimed particularly at the transport sector - as a way of reinforcing international co-

operation and growth. In coded language designed to cut the ground from the right's denationalisation programme, he made clear that the Socialists were also prepared for public sector enterprises to be transferred to private ownership.

By contrast M. Rocard failed to translate fully into party terms the substantial gains he has made in the public opinion polls. He fluffed his major speech on Friday and only partially redeemed himself with a more successful performance on Sunday.

The shift in doctrine from the generous, open-hearted socialism with which the party came to power were reflected in its abandonment of the idea of consumer-led inflation as carried out in 1982. Its commitment to a more market-oriented economy was qualified only by proposals to establish a "minimum social guarantee."

Another area in which the party has changed is in accepting that there might be circumstances in

which it would participate in coalition after 1988. The situation envisaged is one in which the parliamentary right failed to get an absolute majority in the new assembly and the Socialists and the centre-right shared the common goal of excluding the extremist National Front.

The Socialists decided at the weekend that they would establish a "charter" of basic principles, which would set the basis of any coalition with other parties.

It remains to be seen, however, whether the charter will prevent renegade Socialists' serving with right-wing governments - as some in the party fear - or alternatively be the rallying point for a new consensus on the centre-left.

The tentative acceptance of a possible link with centre or centre-right movements was accompanied by toughly-worded declarations that the Socialists would in no circumstances support a government of the right.

Tokyo relaxes restrictions on trading in bond futures

BY ALEXANDER NICHOLL IN LONDON AND YOKO SHIBATA IN TOKYO

JAPAN is to relax tough curbs on futures trading following the launch of a financial futures market in Tokyo this month. A ban on residents trading on overseas futures exchanges will be lifted, and foreigners will have access to the new yen bond contract.

The changes could provide a significant boost to trading on U.S. and London exchanges as Japanese institutions hedge growing portfolios of overseas investments. They may also help to defuse pressure within the foreign futures industry.

The Chicago Board of Trade, which trades U.S. Treasury bond futures, has said it is considering the introduction of a yen bond contract.

Mr Robert Goldberg, its chairman, and Mr Brian Williamson, chairman of the London International Financial Futures Exchange (LIFFE), are visiting Tokyo this week for talks with officials and financial institutions.

At present, only foreign branches and subsidiaries of Japanese banks and securities houses are allowed to trade on foreign futures exchanges, and must not act for Japanese residents on their own parent companies. LIFFE has 23 Japanese bank

branches and four securities houses as members.

The Ministry of Finance has argued that since Japan did not itself have a financial futures market its residents would not have sufficient experience to trade such instruments abroad.

But following the launch of yen bond futures on the Tokyo Stock Exchange on October 18, the ban on banks and securities houses will be lifted by the end of the year. Japanese resident investors and companies are expected to be allowed to use foreign futures markets by next summer.

The new Tokyo contract, based on 10-year Japanese government bonds, will be open to 12 foreign securities houses and three banks as well as to Japanese banks and the exchange's 63 member-houses, which are all Japanese.

Securities houses will be able to take orders from foreign investors. Japanese investing institutions are expected to use the new market to hedge their expanding government bond holdings against fluctuations in interest rates.

There is heavy bond trading in Japan.

Early poll lead for coalition in Belgium

By Paul Chesseright in Brussels

BELGIUM'S centre-right coalition government was yesterday evening holding on to a majority as the first results of the general election became available.

Computer analysis after 10 per cent of the poll had been counted suggested that the ruling Christian Democrats and Liberals on both sides of Belgium's Flemish-French linguistic frontier had held off a challenge from the Socialists. They will have 113 seats out of 212 in the Chamber of Deputies, the analysis suggests. That would represent a gain of two seats.

Although in Flanders, the northern region of the country, the Socialist vote moved higher, the gains appeared to be at the expense not of the ruling Christian Democrats but of regional and minority parties. The Christian Democrats - the party of Mr Wilfried Mariens, the Prime Minister - were polling surprisingly strongly.

At the same time, however, the Flemish Liberals - the acknowledged weak link in the coalition, were losing ground.

In terms of the coalition's ability to hold its majority, such weakness could be offset by the expected strong showing of the Liberals in Brussels, where they are likely to emerge as the strongest party. The Socialists will, on the basis of the early results, remain the strongest party in Wallonia, the French-speaking area of Belgium.

But no results were complete for

Continued on Page 18

Yugoslavs turn down U.S. plea over Palestinian

BY REGINALD DALE IN WASHINGTON AND JAMES BUCKTON IN ROME

YUGOSLAVIA last night rejected a U.S. request to hold the Palestinian leader Abu Abbas, said by Washington to be the "mastermind" of last week's hijacking of the Italian cruise ship Achille Lauro, who was released from custody in Italy on Saturday.

The Yugoslav rejection came in the wake of a very sharp U.S. protest in Rome at the Italian decision to let the Palestinian go which contrasted with U.S. moves to soothe Egyptian outrage at the forcing down of its aircraft carrying the four hijackers by U.S. fighters on Thursday night.

The Egyptian Boeing 737 returned to Cairo yesterday from Rome, clearing the way for the return to Italy of the Achille Lauro, which had been held by the Egyptian authorities.

While the U.S. yesterday continued to express its public outrage at the Italian decision to let go the leader of the Palestine Liberation Front, a number of Administration officials said privately that they had not been too surprised at Italy's action.

Abu Abbas was aboard the Egyptian airliner forced down in Sicily and then flew to Belgrade after his release in Rome on Saturday.

Washington pledged to continue to "hunt down" Abu Abbas and any others responsible for the hijacking, in which an elderly American was murdered, despite his success in evading arrest in Italy and Yu-

goslavia. The U.S. had asked Yugoslavia to hold the Palestinian leader pending a formal request for his extradition.

Italy's action, took some of the shine from the success of the U.S.'s dramatic interception of the hijackers' airliner. It was particularly galling in that U.S. special forces were reported to have reluctantly allowed Italian carabinieri to take control of the Palestinians at the Sigonella base in Sicily, following a tense confrontation between the two countries' forces.

An "intelligence source" was quoted in the Washington Post as saying that the confrontation over the custody of the Palestinians nearly led to gunfire between Americans and Italians before the Americans ceded control of the prisoners.

Mr Maxwell Rabb, the U.S. Ambassador to Italy, underlined the U.S. Government's displeasure yesterday during a two-hour meeting with Sig Giulio Andreotti, the Italian Foreign Minister.

After the meeting, Mr Rabb said that the decision of the Italian Government was "incomprehensible to the Government and the people of the U.S."

He said, however, that he was not "angry with Italy," and added that he hoped relations between the two countries would continue "on the

Continued on Page 18

UK ministers meet to settle rift over spending priorities

BY MAX WILKINSON AND PETER RIDDELL IN LONDON

A SPECIAL committee of senior British ministers - known as the "Star Chamber" - will this week begin an intense series of meetings in an attempt to resolve the fierce battle between the UK Treasury and the Government's spending departments.

The Star Chamber will be attempting to cut the public spending bids, which are about £3bn (\$4.2bn) above the Treasury's target.

Senior ministers believe that only part of the gap is likely to be eliminated by the committee, headed by Lord Whitelaw. Difficult issues, such as energy prices, social security and housing are expected to require the personal intervention of Mrs Margaret Thatcher, the Prime Minister, on her return in a fortnight's time from the Commonwealth heads of government meeting in the Bahamas.

The Star Chamber will consider demands by the Treasury for an extra £300m to £400m contribution from the state-owned gas and electricity corporations to set against the bids for extra spending by government departments - which amount on some calculations to more than £4bn.

A big rise in gas prices is being considered by ministers as a way of ensuring a successful flotation of

British Gas, which is due to be privatised next autumn. Electricity prices would probably also rise for competitive reasons.

The gap between the Treasury and the spending departments is much larger than usual, but reflects the fact that the Treasury's Chief Secretary, Mr John MacGregor, was appointed only last month and has not yet had time to reach any formal agreements with spending ministers.

After taking account of informal deals, the Treasury is probably about £3bn adrift of its target of a £130m spending total for 1986-87. It is preparing to find £1bn of that by reducing its reserve from a planned £8bn to £7bn.

A further £1bn or so might come from increasing asset sales above the planned £2bn. However, the Treasury would rather make room for tax cuts by keeping spending totals down to target.

In view of these heavy pressures on spending, the Treasury is under a strong temptation to squeeze more cash out of its two profitable nationalised industries - gas and electricity.

The electricity industry, which was scheduled to contribute more than £1bn this year, has been asked to find an additional £250m or so

compared with next year's baseline. That would probably bring its contribution (negative external financing limit) to approaching £15bn.

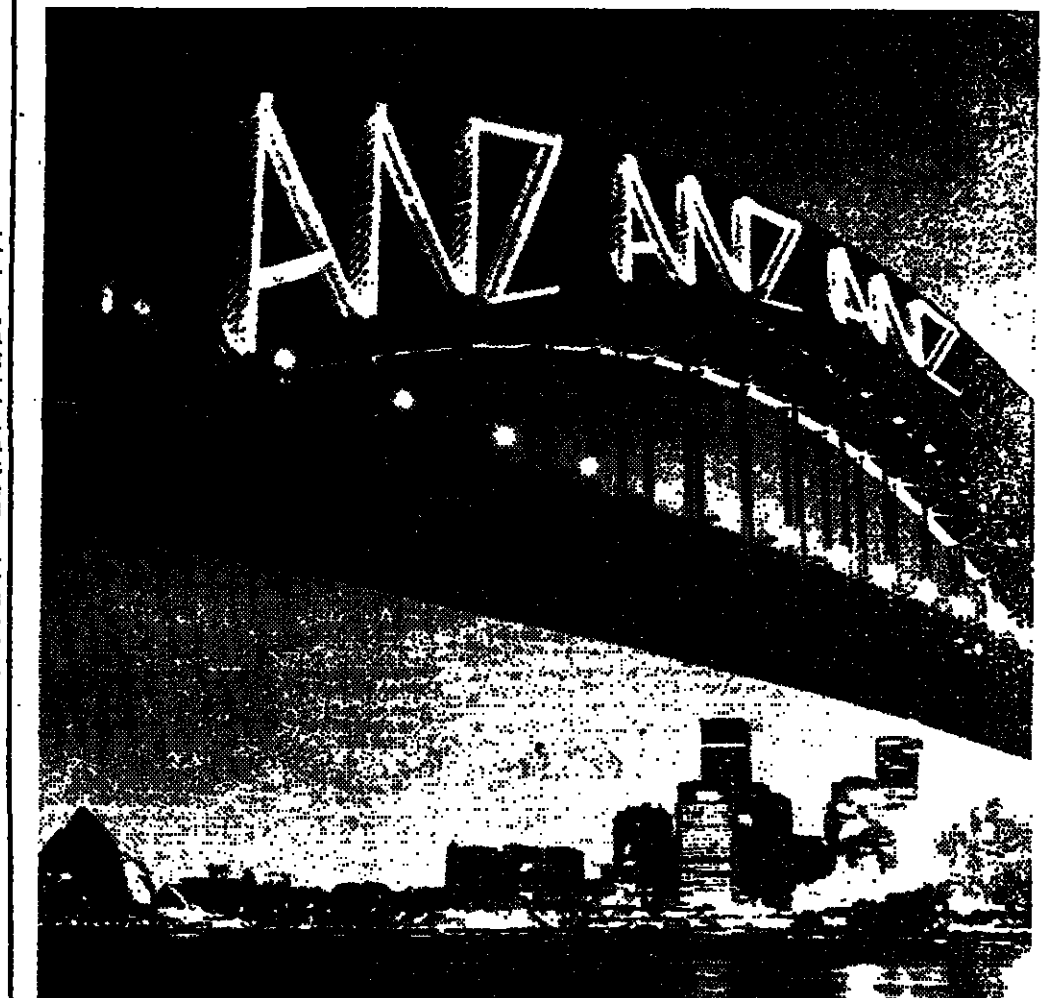
The Treasury claims, as usual, that the extra can be found through increased efficiency and re-phasing of the investment programme (including coal stocks). But the industry believes extra price rises would be necessary. It has pencilled in a rise of about 5 per cent for next year. The Treasury's demands are the equivalent of about a further 3 percentage points rise.

Much of the argument will turn on the phasing of coal stock replenishment at power stations. There is still a residual feeling in the Treasury that the public should pay for some of that through a concealed so-called "Scargill surcharge" - to compensate for the losses in the miners' strike, led by Mr Arthur Scargill.

In the case of gas, the more important calculation is that a price rise would increase future profits and so raise the asset value of the corporation. That might have a significant gearing effect for the Treasury's finances in 1986-87.

Price rises in advance of privatisation might also ease the task of the regulatory body that is due to be set up for gas.

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OVERSEAS NEWS

Greeks seek big cut in current account deficit

BY ANDRIANA IERODIAKONOU IN ATHENS

THE GREEK socialist Government, which on Friday devalued the drachma by 15 per cent and introduced a bank deposit on a range of imports has said it hopes to reduce the country's current account deficit to \$1.6bn by the end of 1987, with an intermediate goal of \$2bn by the end of next year.

Mr Costas Simitis, the Economy Minister, admitted following the devaluation that the current account deficit is expected to reach \$2.8bn this year. The Government's target was \$1.7bn. The deteriorating balance of payments picture reflects a continued decline in vital invisible earnings from shipping and immigrant workers' remittances, along with an increase in imports and a decrease in exports.

The minister did not rule out a further slide in the drachma's value, depending on the competitiveness of the Greek economy.

The Government also hopes to trim the public sector deficit (expected to top 18 per cent of GNP this year) by four percentage points by the end of

1986. Friday's measures included a watering down of the system of partial wage indexation. The Government has also said it intends to limit public spending drastically in the 1986 budget.

Friday's austerity package, of which the devaluation was one part, was not unexpected. As early as the end of August, Mr Andreas Papandreu, the Prime Minister, had warned that stabilisation measures were needed to stem rising foreign borrowings caused by runaway current account deficits, coupled with declining private capital inflows.

According to the Bank of Greece, the foreign debt virtually trebled to \$12.356bn between 1978 and the end of 1984. Independent estimates placed Greece's foreign debt at more than \$18bn at the end of last year.

According to Mr Simitis, Greece has held consultations with the European Commission about the new import deposit requirement, whose purpose is to restrict import activity.

Turnout in Polish vote disputed

By Christopher Bohinski in Warsaw

POLES VOTED yesterday in the first parliamentary elections since martial law was imposed and Solidarity banned four years ago.

The Government and Mr Lech Walesa, the Solidarity leader, made conflicting claims about the turnout. Solidarity which had urged people to boycott the elections, says it will verify independently the results announced by the Government.

The elections provide Poles with the minimal choice of 820 officially approved candidates for 410 seats, with a "national list" of 50 leading politicians to be approved by the authorities.

Mr Jerzy Urban, the government spokesman, claimed early in the voting yesterday that attendance was slightly higher than in local government elections a year ago when the government sold 75 per cent voted.

Mr Walesa claimed that over 50 per cent would boycott the elections in Gdansk.

In Warsaw, where strikes were overcast and the wind cold, police patrols kept close watch on polling stations to deter Solidarity supporters from distributing leaflets.

PERMANENT REPRESENTATIVE TO EEC RETIRES

Britain's budget-battler quits field

BY QUENTIN PEEL IN BRUSSELS

BRITAIN'S formidable permanent representative to the EEC in Brussels, Sir Michael Butler, must have appreciated the timely farewell gesture made by the European Commission last week.

On the eve of his retirement, the Commission published a "rectifying letter" to the 1986 Community budget, showing that the UK would get back an extra Ecu 264m (£150m) in reduced budget contributions—thanks to the deal agreed at last year's Fontainebleau summit.

There is very little any other member state can do about the matter, for the Commission is simply applying the letter of the Fontainebleau agreement for which Sir Michael, as much

as any other person, was responsible.

As the permanent representative since 1979, when Mrs Thatcher made her famous demand in Dublin for a budget refund, he had to lead the battle through the intricacies of EEC budget theory and practice, and against the entrenched positions of both net beneficiaries from the budget, and true believers in maintaining the traditions of Europe.

It was not a battle which won him many friends, although he did earn considerable respect.

He left Brussels at the weekend convinced that the British budget deal would stand the test of time—for, by 1987, when it has to be renegotiated, France

and West Germany will also be substantial net contributors to EEC spending, with every interest in keeping that situation under control.

As an intellectual master of detail, and with a capacity for a clear and logical analysis of the most complex technical issues, Sir Michael was in many ways ideally suited to the grindstone of Brussels diplomacy.

His very dry and decidedly Wykehamist sense of humour, backing up a distinctly British view of the Community as above all a common market for the exchange of goods and services, was on occasion lost on his Continental colleagues.

"You cannot think of a reform which will not leave the European Parliament frus-

trated," he remarked recently, about attempts to give MEPs more authority. "That is their role."

The thoughts of Sir Michael on all the years of British membership of the EEC are likely now to receive a wider audience, for he is writing a book in which he promises not to be dull, but to reveal some of the cut and thrust behind the Brussels barricades.

His successor in Brussels, Mr David Hannay, is a fellow product of Winchester, Oxford, whose expertise in the intricacies of EEC affairs is probably second only to Sir Michael's. But he, at least, may not have quite such a bloody budget battle to fight again.

Eureka projects need FFr 50bn in funding

BY PETER MARSH IN LONDON AND DAVID MARSH IN PARIS

A TOTAL of about FFr 50bn should be spent on individual projects, each of which could involve spending of between FFr 50m and FFr 2bn, over the next five or six years.

The funding of Eureka, which France proposed earlier this year to knit together European efforts in areas of strategic research such as transport systems and elec-

tronics, is the subject of a conference today in London attended by 18 European nations.

While France has said it will make available FFr 1bn for Eureka projects, the British Government, which is hosting today's meeting, is reluctant to discuss the details of financing the programme.

Although welcoming the

scheme's strategic goals, Britain says it would not provide a net source of public funds to aid Eureka. It will instead rely on private organisations, such as City institutions, to provide finance for ventures that involve British companies.

Today's meeting is intended to explore the ground for participation in funding by private groups. Each country is expected to send two delegates, one from industry and the other from the banking world.

The 18 countries due to attend the meeting, which is a prelude to a ministerial conference on Eureka in Hanover early next month, are: Britain, France, West Germany, Italy, Luxembourg, Ireland, Belgium, the Netherlands, Greece, Denmark, Portugal, Spain, Finland, Norway, Sweden, Austria, Switzerland and Turkey.

The exact form Eureka will take is still somewhat hazy. Key issues still to be resolved include:

● Availability of state finance. British companies such as Thorn EMI and GEC and others elsewhere in Europe are worried that they may be put at a disadvantage by entering research consortia in which partners from other countries receive state funds while they have to ask the private sector for money.

● Nature of projects. Some countries appear to favour product-oriented research schemes, aimed at involving groups from different countries in the development of, for instance, new supercomputers or medical lasers.

An alternative view, espoused by the British Government, is that Eureka should support only "infrastructure" projects—for example high-speed trains or radio-navigation systems for road vehicles—that are relevant to the whole of Europe and which involve a broad mixture of technologies with commercial relevance.

● The role for financial institutions. Most observers think such organisations would be most reluctant to back projects at an early stage of research. They may, however, be prepared to support development activities which seem likely to provide products within, say, a couple of years.

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Inflation rate below 4% forecast for EEC

By Our Brussels Correspondent

AVERAGE inflation throughout the EEC should drop to under 4 per cent next year, for the first time since the late 1960s, according to the latest economic forecast by the European Commission.

Success in tackling inflation has been registered in all 10 member states with a continuing reduction in their differential rates within the European monetary system.

Economic growth within the Community is also expected to accelerate slightly to 2.5 per cent next year, compared with 2.3 per cent in 1985—an improvement entirely attributable to the expansion of internal demand.

Write of boasting a large external trade surplus, forecast at \$24bn in 1986, exports are not expected to contribute to faster growth, in line with the general sluggishness of world trade.

The latest inflation forecast by the Commission's economic staff is for 5.2 per cent in 1986, falling to 3.9 per cent next year. That represents a further reduction in the 4.4 per cent in 1986 they forecast last June thanks to the expected further weakening of the dollar leading to lower import prices.

The forecast assumes a 12 per cent depreciation of the dollar against the basket of currencies in the European currency unit (Ecu) between 1985 and 1986.

The only member state with double-digit inflation is Greece, expected to average 18 per cent this year, and 16 per cent in 1986. Italy remains the next highest, with a forecast decline from 8.6 per cent to 6.5 per cent next year.

Britain, with sterling still outside the exchange rate mechanism of the ERM, is expected to benefit rather less from the decline of the dollar, with a 1986 inflation rate of 4.3 per cent, 0.4 of a percentage point above the expected Community average.

The expansion of employment is expected to accelerate just enough to halt the increase in the rate of unemployment, 11.2 per cent this year, but not enough to reduce it significantly.

There should, none-the-less, be an increase in real disposable household incomes, the Commission suggests, rising by 2.5 per cent. Wages per head are expected to grow by 5.4 per cent, against the forecast 3.9 per cent inflation rate.

Investment should rise by 3.7 per cent next year, with investment in equipment rising by 5.6 per cent. However, the construction industry, which actually contracted by 4.1 per cent in the current year because of the bad weather, is only expected to expand by 1.8 per cent next year.

The highest 1986 unemployment rate in the Community is expected to remain the Irish Republic, with 17.4 per cent out of work, followed by Belgium with 14.5 per cent, and Italy and the Netherlands on 13 per cent. Britain will remain above the EEC average with 11.7 per cent compared with 10.9 per cent in France and 9 per cent in West Germany.

Poorest nations fail to win promises of increased aid

BY WILLIAM DULFOURCE IN GENEVA

THE WORLD'S poorest countries have failed to win firm pledges that the leading industrialised nations will step up annual aid flows to 0.15 per cent of their gross national products.

A two-week conference called to review progress in a United Nations programme for the 36 least developed countries (LDCs) ended Saturday with an appeal to donor countries to "make every effort necessary" to meet the 0.15 per cent target or to double aid allocations compared with the 1976-80 period.

Both the U.S. and Britain dissociated themselves from the appeal. The U.S. said the target set up false expectations and led to bad development policy management for both donors and recipients.

The Substantial New Programme of Action for the "Fourth World" countries adopted in Paris in 1981 aimed at doubling their national incomes during this decade. It assumed an annual growth of 7.2 per cent in their gross domestic product.

The growth rate recorded in 1982 and 1983 was only 2 per cent a year, which against an annual population increase of 2.6 per cent, demonstrates an actual decline in GDP per

capita. Current per capita income of the 300m people concerned is estimated to be only 60 U.S. cents a day.

The LDCs' foreign debt had reached \$35bn by the end of 1983. The International Monetary Fund, noting that the debt servicing ratio had soared to 39 per cent, reported to the conference that the vast "little prospect of them returning to balance of payments viability and satisfactory rates of economic growth in the foreseeable future."

Some \$2.9bn of the LDCs' development aid had been cancelled and the conference urged other donor countries to follow suit.

Six countries—Belgium, Denmark, France, the Netherlands, Norway and Sweden—have fulfilled the 0.15 per cent aid target but the average for the industrialised countries has been stagnant at 0.08 per cent of GNP from 1981 to 1984.

FINANCIAL TIMES

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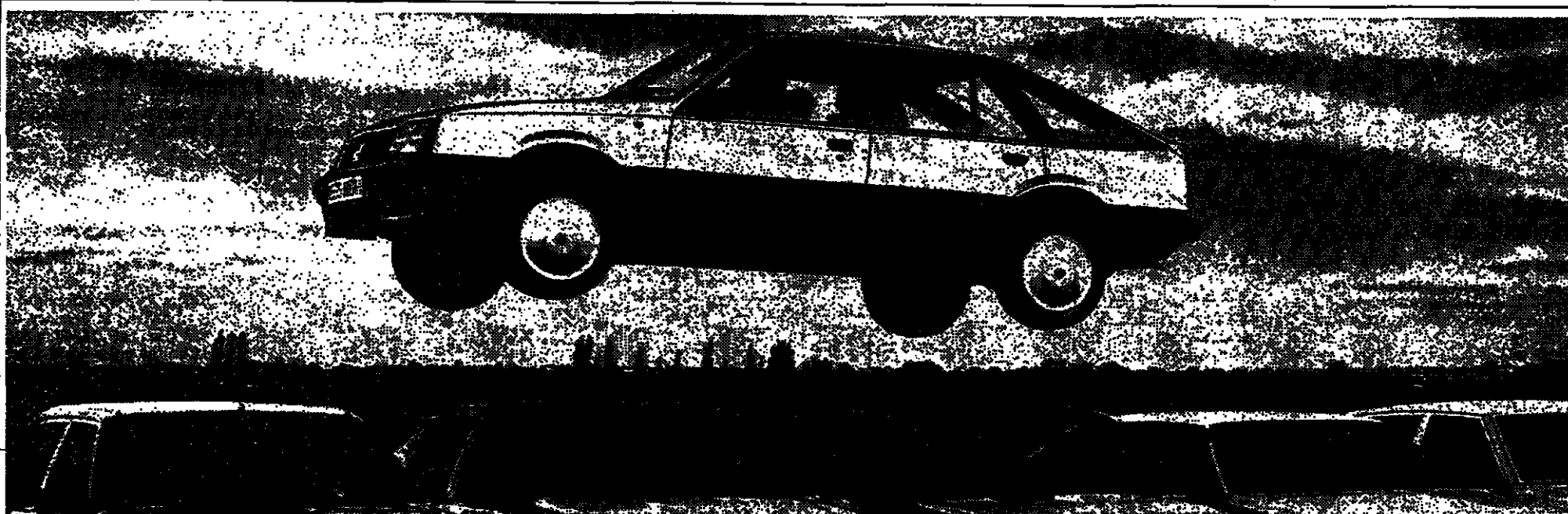
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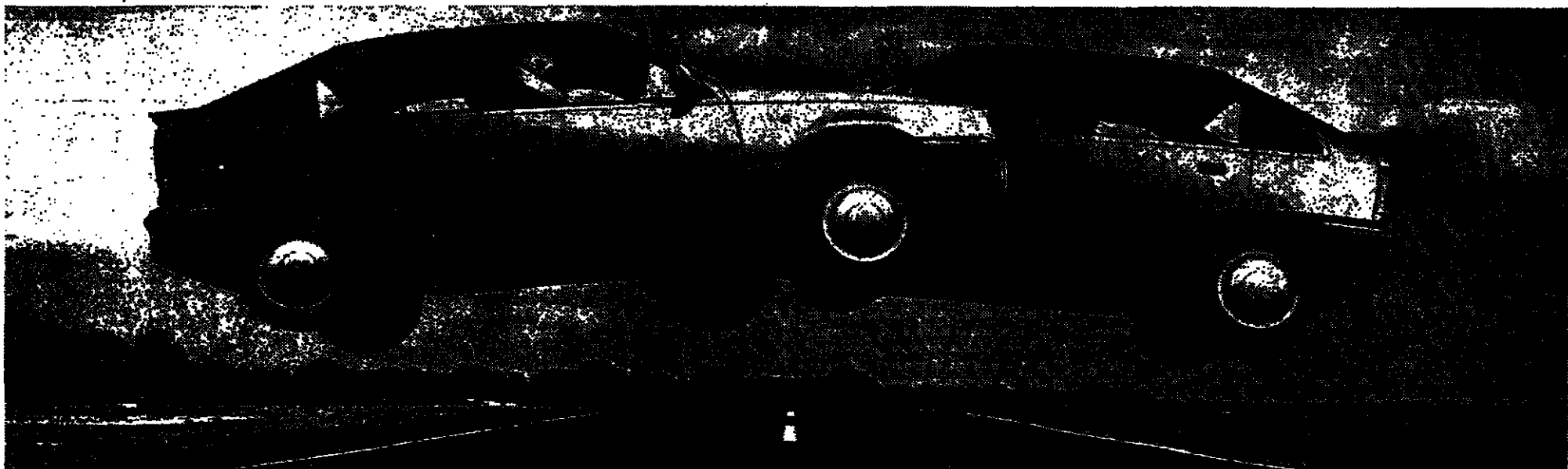
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OVERSEAS NEWS

U.S. to review interpretation of ABM treaty

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE REAGAN Administration is to take another look at its latest claim that the development of new defensive space weapons is fully authorised by the 1972 anti-ballistic missile (ABM) treaty following a hostile reaction from U.S. allies, members of Congress and arms control experts, U.S. officials said at the weekend.

President Ronald Reagan persisted with the administration's radio broadcast on Saturday stating that both research and testing under his Star Wars programme were "within the terms" of the treaty. Several administration officials, however, appear to be concerned at the outcry that this line has provoked just five weeks before Mr Reagan's summit meeting with Mr Mikhail Gorbachev, the Soviet leader, in Geneva.

The new interpretation was heralded just over a week ago by Mr Robert McFarlane, Mr Reagan's national security adviser, who said in a TV interview that research, testing and deployment of defensive weapons involving new physical concepts, were approved by the treaty and that only deployment was foreclosed.

The Administration's position had previously been that the Star Wars programme was justified under the treaty because, for the time being, it involved only research. It was acknowledged that the programme might come up against treaty restrictions in future years, as testing and development proceeded. Some officials had even suggested that the treaty might have to be amended.

The treaty specifically prohibits the "testing, development and deployment" of space-based, sea-based, air-based or mobile land-based ABMs, although research is permitted.

Mr McFarlane's view, however, appears to be that there is a loophole in the form of "an agreed statement" attached to the treaty which permits the research and testing of systems based on "new principles." That, he says, means systems other

Howe to see PLO delegates as Israeli anger mounts

BY OUR MIDDLE EAST STAFF

SIR GEOFFREY HOWE, the British Foreign Secretary, is to meet two members of the Palestine Liberation Organisation's Executive Committee today in the face of intensified Israeli anger following the hijack by terrorists last week of the Achille Lauro cruise liner.

Yesterday the Foreign Office confirmed that the talks would go ahead as planned with the Rev Ella Khouri, exiled Anglican Suffragan Bishop of Jerusalem, and Mr Mohammed Milhelm, expelled mayor of Haifa on the Israeli-occupied West Bank. They are members of a joint Jordanian-Palestinian delegation invited by Mrs Thatcher

after talks with King Hussein in Amman last month. It also includes Mr Abdul-Wahhab Majali, one of Jordan's three Deputy Premiers, and Mr Tahir al-Masri, the Foreign Minister, who is of Palestinian origin.

Coming so soon after the Achille Lauro affair the talks are bound to cause Mrs Thatcher some embarrassment given the strength of support for Israel on both sides of the House of Commons.

Yesterday Sir Geoffrey defended the decision to hold the meeting saying: "We think that if we are to have a chance of bringing to an end the continuous conflict between

Israel and the Palestinian people on the basis that Israel's right to exist and security is accepted without question, and on the basis that the Palestinians' right to self-determination is accepted—then we have to encourage those men who favour negotiation and moderation and who repudiate violence."

At the time the invitation was issued Mrs Thatcher justified it with the assertion that both had publicly condemned the use of violence and accepted UN resolutions affirming Israel's right to exist.

In practice, neither is believed to have repudiated what the

Palestinian movement calls the "armed struggle."

Yesterday on the eve of the talks the Israeli Government made renewed efforts to discredit Bishop Khouri and Mr Milhelm.

In Jerusalem information officials showed the foreign press archive film in which Bishop Khouri admitted to having passed on explosives to resistance elements which had received in a consignment of medicines. Before deportation he was accused of involvement in a bomb blast at a Jerusalem supermarket in which two people were killed and eight wounded.

Mr Milhelm was expelled after a 1980 terrorist attack in Hebron in which six Jewish students were killed, but the action taken against him seemed to observers to be arbitrary.

Yesterday Mr Michael Latham, chairman of the Conservative Friends of Israel (of which Mrs Thatcher is a member), described the meeting as "useless" because it would not advance the peace process and "dangerous because it confers spurious respectability on an unrepentant organisation which embraces some of the world's most violent killers."

Mr Feisal Awaidi, PLO representative in London, said that the two men, like the organisation, had renounced international terrorism, but as members of the Executive Committee could not abandon the principle that "we will fight to liberate our land unless a peaceful settlement is in the offing."

Meanwhile, 51 U.S. Congressmen have urged Mrs Thatcher to drop the recently concluded deal worth about \$40m under which the UK is to supply Saudi Arabia with 72 advanced Tornado ground attack and interceptor aircraft. In a letter to her, they said that the sale would escalate the Middle East arms race.

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ANC hails opposition group's visit

By Patsi Waldmeir in Lusaka

THE visit by the leader of South Africa's white parliamentary opposition and party colleagues to Lusaka for unprecedented talks with the African National Congress was hailed yesterday by the ANC secretary general as a step to "broaden the anti-apartheid base" in South Africa. However, it was clear that the two sides had found little common ground on the central issue of how apartheid should be dismantled.

Both Dr Frederic van Zyl Slabbert, the leader of South Africa's Progressive Federal Party, and Mr Alfred Nzo, ANC secretary general, stressed the "extreme usefulness" of the talks when they addressed a joint Press conference yesterday following talks on Saturday which were said to have been cordial. The tone was in sharp contrast to that adopted by the ANC in the past when it has bitterly attacked Dr van Zyl Slabbert as too moderate.

Dr van Zyl Slabbert, who headed a four man PFP delegation, is understood to have solicited the views of the ANC on its willingness to participate in a broad-based "national convention" to work out a constitution for a "united non-racial and democratic South Africa."

The PFP and Chief Gatsha Buthelesi, whose Inkathathe movement is accused by the ANC of collaborating with the apartheid authorities, have recently formed a "convention alliance" to promote the idea of a negotiated settlement to the South African crisis through a national convention.

The ANC, the main exiled nationalist movement fighting white rule in South Africa, told the PFP leader it had no intention of participating in the convention now, Mr Nzo said, however, he would not rule out negotiations "for all time" and is understood the ANC executive will discuss the matter further.

Mr Nzo made it clear that Chief Buthelesi's participation in the PFP-backed convention alliance is a major barrier to ANC participation.

Dr van Zyl Slabbert, offered to brief President P. W. Botha on the outcome of the talks.

Asked what his meeting with the ANC could be expected to achieve, he said it was his party's role to try to bring about a "change of attitude" among whites and implied that a better understanding of the objectives of the ANC would help.

The two sides said they had differed on the issue of the use of violence and the use of economic sanctions to bring about fundamental change in South Africa. They left the door open for possible future talks.

INDIAN P.M. TO MEET THATCHER BEFORE COMMONWEALTH CONFERENCE

Gandhi seeks tougher UK line on S. Africa

BY ROBERT MAUTHNER IN LONDON AND JOHN ELLIOTT IN NEW DELHI

MR RAJIV GANDHI, the Indian Prime Minister, who begins a two-day official visit to Britain today, will try to persuade Mrs Margaret Thatcher, the Prime Minister, to take a tougher stand on sanctions against South Africa at the Commonwealth Heads of Government meeting opening in Nassau on Wednesday.

He will also urge Mrs Thatcher to take a stronger line against Sikh extremists living in Britain who are calling for the creation of an independent Sikh state called Khalistan in the northern Indian state of Punjab.

India, together with most of the black African states, Australia and Canada, believes that the Commonwealth should adopt a series of economic sanctions against South Africa, to force it to abolish the system of apartheid. Before coming to London, Mr Gandhi described Britain as "the odd one out" on South Africa, among the Commonwealth members.

Though Britain has adopted



Mr Gandhi: Britain 'the odd one out'

reaching economic sanctions. President Julius Nyerere, of Tanzania, has proposed that these should include a ban by Commonwealth countries of South African agricultural exports and the cutting of civil air links with Pretoria.

Mrs Thatcher, however, is expected to resist the call for economic sanctions in her talks with Mr Gandhi at Downing Street today and tomorrow, on the grounds that they would harm the black community more than the white, would damage neighbouring black economies, and would stiffen Pretoria's resistance to change.

On the question of Sikhs in Britain, Mr Gandhi is especially concerned that the activities of these extremists, who have little support in India, should not upset the recent agreement he made with Sikh leaders on their claims for the Punjab.

Other subjects to be discussed will include threats posed by international terrorism, India's concern that Pakistan is developing a nuclear bomb with the

help of the U.S. and India's concern about the international monetary system.

India will also urge the UK to do more to correct a trade imbalance between the two countries. Last year Britain's exports to India totalled \$781m and its imports \$571m, leaving a £210m gap which is widening this year because UK exports have risen 21 per cent in the first eight months.

Mr Gandhi may also mention his Government's concern about a six- to nine-month delay in the construction of a power station at Rihand in northern India by Northern Engineering Industries of the UK under a £230m turnkey contract.

The UK gives India £110m in aid grants a year, more than it provides for any other country and more than India receives from any other country. It also has more industrial joint ventures — some 1,800 — but in the past few years the U.S. and West Germany have introduced more new ventures.

Mitterrand on tour of S. America

President Francois Mitterrand of France, who starts a tour of South America today, will renew his call for change in the world monetary system and condemn demands made by the International Monetary Fund (IMF) on developing nations, French officials said, Renter reports from Brasilia.

M Mitterrand arrives in Brazil today, where he will spend four days before flying on to Colombia.

France considers that Latin American nations, saddled with a \$360bn foreign debt, should not be forced to repay their debts at the cost of poverty and stalled economic development, French diplomats said in Brasilia.

"M Mitterrand will insist on the identity of views between Brazil and France on the external debt issue but will resist (President Jose) Sarney's attempts to lead him into an anti-IMF crusade," one diplomat said.

China set to press trade issues during Bush visit

BY OUR PEKING CORRESPONDENT

THE U.S. Vice President, Mr George Bush, arrived in Peking yesterday for a goodwill visit, giving Chinese officials an opportunity to twist his arm over proposed protectionist legislation in the U.S. and to continue their diplomatic strategies of courting both superpowers, while embracing neither.

Mr Bush is an old China hand, having headed the U.S. liaison office in Peking in the mid-1970s before the U.S. and China established formal diplomatic relations.

The Vice President's itinerary includes a call on his former Chinese language teacher, here. He will also meet with Li Xianlan, the Chinese President, who visited the U.S. in July, and Premier Zhao Ziyang.

Trade and Taiwan are the issues most likely to cause disagreement during the visit. Diplomats here have observed that Taiwan has been elevated to the status of "obstacle" by Chinese officials in assessing the development of Sino-U.S. relations.

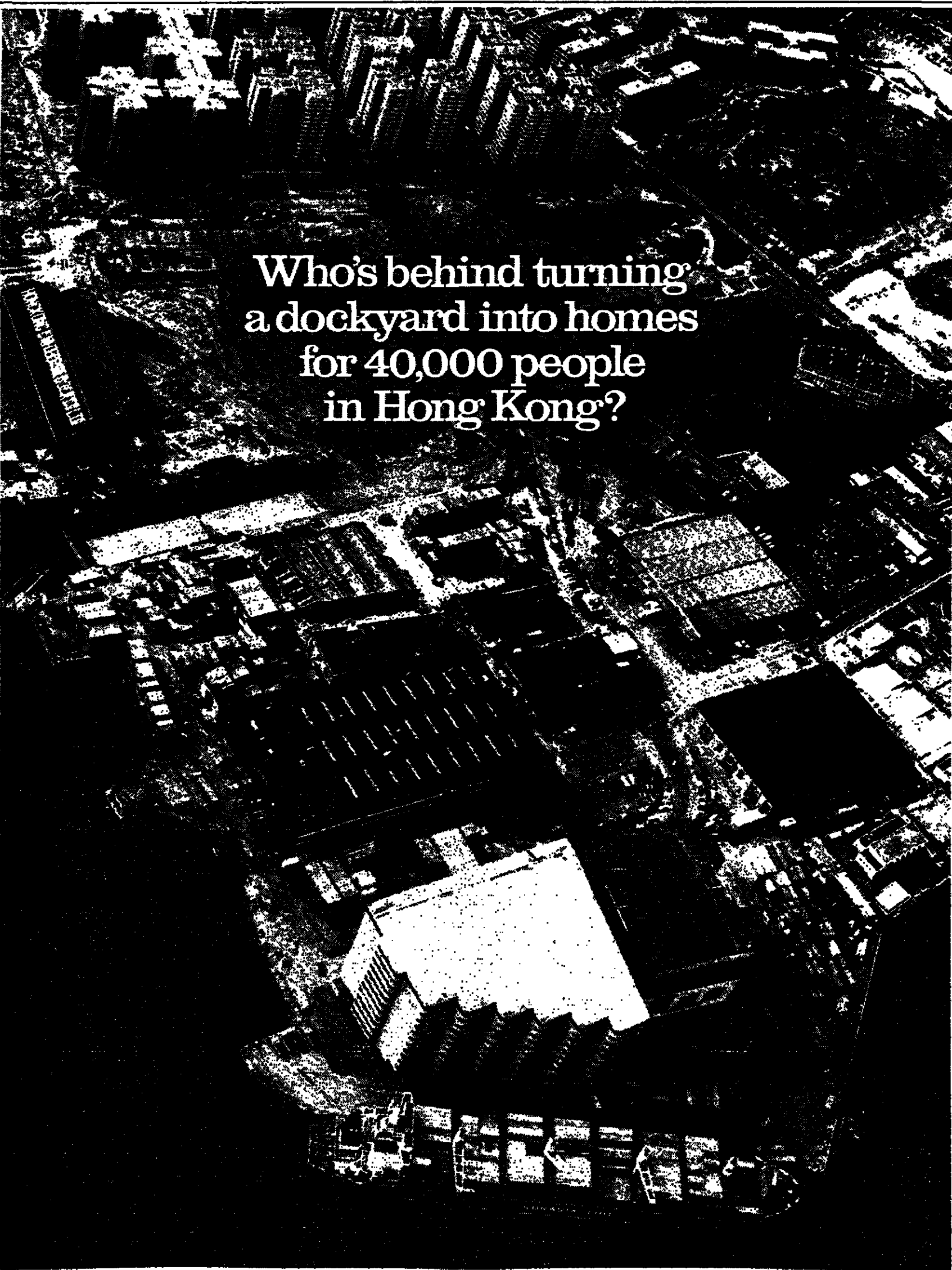
Chinese interest in the reunification of Taiwan has intensified since the settling of the Hong Kong question. The more the Chinese press the reunification issue, the more obvious the differences in the Chinese and U.S. stances will become.

The Jenkins Bill will be on top of the list of trade concerns to be raised by the Chinese, who would be hard hit by the Bill's aim to curb the indirect export of textiles. The Chinese estimate that the textile restrictions included in the Bill could cost the country \$500m.

A fundamental problem in the trading relationship is that the two countries cannot agree on who has the deficit, and both cite a deficit as a justification for setting trading barriers.

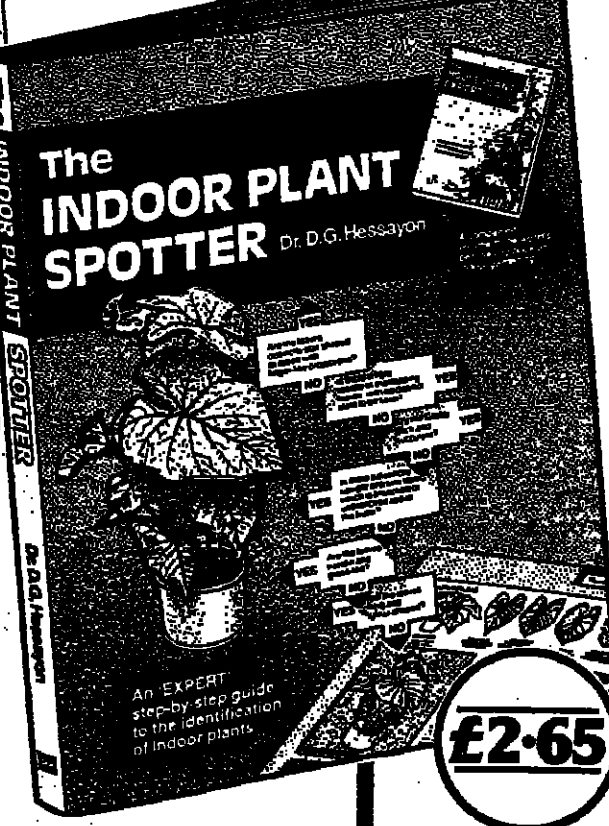
The U.S. is looking to expand its commercial presence in China. Before his arrival Mr Bush said the visit would be an opportunity to press for US participation in the Chinese modernisation drive.

Who's behind turning a dockyard into homes for 40,000 people in Hong Kong?



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WORLD TRADE NEWS

U.S. semiconductor shipments rise 11.6% in September

By LOUISE KEOH in SAN FRANCISCO

A RAY of hope has emerged for beleaguered U.S. semiconductor manufacturers with the release at the weekend of shipment data for September. The industry's widely watched health indicator, the book-to-bill ratio, moved slightly upwards for the month indicating an improvement in business conditions.

The U.S. Semiconductor Industry Association said that the book-to-bill ratio, the measure of the value of orders booked against parts shipped, rose to 0.76 in September from 0.74 in August.

September shipments rose to \$687.3m (\$478.6m), an increase of 11.6 per cent on the August level but down 6 per cent from that of June, the last five-week month, and down 40 per cent on that of a year ago.

The SIA anticipates a further improvement in sales.

"We are continuing to see early signs that a semiconductor recovery has begun," said Mr Thomas Hinkelman, President of the SIA. He forecast a 2-3 per cent increase in shipments during the fourth quarter.

The SIA report provided a flip for semiconductor stocks. Following Intel's recent report of a \$23m operating loss for the third quarter, semiconductor stocks plunged, but the SIA's optimism brought them back up.

Wall Street's views of the industry were further improved

by two statements issued in Washington.

The Commerce Department, which is investigating allegations that Japanese manufacturers have dumped memory chips on to the U.S. market, said it will protect the industry from Japanese competition and place the semiconductor industry's complaint in "at the top of our agenda."

Separately, Senator Pete Wilson of California rebuked Mr Tsuneo Tanaka, the president of Hitachi America, who failed to appear before a joint economic committee last week to answer questions regarding his company's pricing strategy.

The publication of an internal memo issued by Hitachi to its U.S. salesmen—instructing them to undercut U.S. vendors' prices by 10 per cent and "if they refuse go 10 per cent again"—has raised serious questions about Japanese predatory pricing.

Hitachi has attributed the memo to "over-enthusiasm" on the part of U.S. employees. Mr Tanaka declined to attend the committee hearing because "the subject coincides with that of several major legal proceedings."

Senator Wilson warned the Japanese company: "Our business with Hitachi has not been concluded. The only way we can be credible to the Japanese is to retaliate. I do not think they take rhetoric very seriously."

BAe, Delhi complete jump jet negotiations

By John Elliott in New Delhi

NEGOTIATIONS on a \$160m contract for British Aerospace to sell India 11 Sea Harrier jump jets and Sea Eagle missiles were finalised in New Delhi on Friday. The contract is subject to Indian Cabinet approval.

Both sides appeared to want to finish detailed negotiations, including a memorandum of understanding on the sale, before a two-day visit to the UK by Mr Rajiv Gandhi, Indian Prime Minister, which starts this morning.

Mr Gandhi does not want to become involved in trade negotiations during his visit and it is not clear whether he will make any public reference to the contract. The deal follows an earlier order in 1979 for eight Sea Harriers, now in service with the Indian Navy.

Mr Gandhi may also briefly discuss the expected order by India's embryo Helicopter Corporation for 21 Westland W30 helicopters worth \$65m to \$85m.

France's Aerospatiale is also expressing confidence about winning this order for its Dauphin helicopters and it seems that, after negotiations lasting nearly two years, India may order from both companies.

Delhi has also recently concluded a \$10m deal with Westland for spares for its fleet of Sea King helicopters ordered two years ago.

PETROCHEMICALS DISPUTE OVERSHADOWS MINISTERIAL TALKS EEC, Gulf talks under a cloud

By QUENTIN PEEL in BRUSSELS

THE GROWING dispute over duty-free access for petrochemicals to the European market is threatening to overshadow the first ministerial-level talks between the EEC and the six-nation Gulf Co-operation Council, taking place in Luxembourg today.

Duties have been imposed by the European Community this year on exports of both methanol and polyethylene from Saudi Arabia, after both products exceeded their modest duty-free ceilings under the Generalised System of Preferences (GSP) by a large amount.

Rumours of possible retaliation have been heard from the Gulf, with suggestions that EEC exports to Saudi Arabia could

suffer the imposition of customs duties of up to 20 per cent. Officials in Brussels insist that today's talks will not amount to any negotiation, either on the petrochemicals problem, or on the long-standing plan for a broad co-operation agreement between the EEC and the GCC.

They are intended rather to give a political impetus to the still undefined goals of such a co-operation deal, which would cover not only trade questions but also industrial co-operation, investment agreements, exchange of technology — and energy issues.

The EEC side will be headed by M Jacques Poos, Foreign Minister of Luxembourg and

president of the Council of Ministers. The GCC team consists of Sheikh Sabah Al Ahmad Al Jaber, Foreign Minister of Kuwait and chairman of the GCC Ministerial Council, and Mr Abdullah Bishara, GCC Secretary General.

Any agreement on a general co-operation deal seems highly unlikely without agreement on access to the EEC market for the rapidly expanding Gulf petrochemicals industry.

The EEC negotiators, under pressure from a European petrochemicals industry already suffering from excess capacity, have little desire to go beyond the present GSP arrangement under which tariffs can be im-

posed (19.5 per cent in the case of methanol) once a very modest duty-free ceiling has been exceeded.

They argue that the tariffs were only imposed this year on methanol and polyethylene once the ceilings had been exceeded 16 times. Moreover the imposition of duties does not seem to have disrupted Saudi exports of methanol, which topped Ecu 21m (£12.4m) by the end of 1994.

Saudi Arabia maintains that the Community which enjoys extensive duty-free access to its market and recorded a trade with Saudi Arabia in 1994, should reciprocate with more generous treatment for petrochemicals.

AT & T-Philips to supply Dutch with telephone lines

By LAURA RAUN in AMSTERDAM

AT&T-PHILIPS, the U.S. Dutch telecommunications joint venture, will supply 1m telephone lines as part of a Fl 1bn (£238m) contract to begin a modernisation of the Dutch Telephone network.

The contract from the Post-Telephone-Telegraph (PTT) agency also includes an order received last year for five S-ESS-PRX digital switching systems and several PRX/A analog switching systems.

The joint venture was chosen last March as one of two main suppliers for the 20-year, Fl 6.8bn renovation of the Netherlands' entire telephone network. The second supplier is L. M. Ericsson of Sweden.

The contract is far and away the largest ever received by the struggling AT&T-Philips, which was established early in 1993 amid fierce competition between companies such as Ericsson and International Telephone and Telegraph (ITT) of the U.S. The order is seen as boosting AT&T-Philips' prospects by increasing the scale of activities needed for production development and exports.

The 1m telephone lines will be delivered to the Dutch PTT between 1997 and 1999, and the first of the digital switching systems will be installed this year. The equipment is being manufactured in AT&T-Philips' Hague factory.

Bid to forge International Sugar Agreement resumes

By ANDREW GOWERS

PRELIMINARY EFFORTS are under way to relaunch the search for a new International Sugar Agreement. The world's four biggest sugar exporters — Cuba, the EEC, Australia and Brazil — are planning a high-level meeting next month to discuss how to improve the extremely depressed world sugar market.

Apart from routine consultations in the London-based International Sugar Organisation, this would be the first meeting between the four exporters since talks on a sugar pact collapsed in Geneva 15 months ago.

Since then, free market prices have plummeted record lows in real terms as exporters have continued to dump their surplus

sugar. Prices have recovered in recent months, but they are still well below the production costs of even the most efficient producer.

The Geneva talks broke down because major exporters could not agree to hold back their sales to prop up world prices. It is not yet clear whether attitudes have changed sufficiently to get negotiations off the ground again, but insiders point over the last few months, Brazil has started cutting production and holding back exports; and the EEC is making efforts to ease its ceiling on exports subsidies it says to match world prices.

For the full-year, Nomisma predicted an Italian trade deficit of L90,000bn (\$16.8bn), which would be 57 per cent higher than last year's record L19,168bn.

Singapore awards S\$227m metro contract

By Chris Sherwell in Singapore

A JOINT venture between Nishimatsu of Japan and Lum Chang, a quoted Singapore contractor, has achieved a third major contract on the island state's S\$5bn (\$1.5bn) Mass Rapid Transit metro project.

The latest award is a double construction contract for two underground stations and connected tunnels, and was secured with a bid of S\$227.1m which included a deferred credit. The offer beat those of six other bidders, including a UK-Singapore consortium which involved Lilley Construction and Kier International.

The work is for part of Phase II of the MRT project. The Nishimatsu and Lum Chang consortium previously won a station and tunneling contract on Phase I and, more significantly, the contract to build the main railway depot at Bishan, in the heart of the island.

Italian engineering exports 'at risk'

By Alan Friedman in Milan

ITALY'S ENGINEERING sector faces the risk of a serious deterioration in its export performance, according to Nomisma, the highly respected economic research institute founded in 1981 by Prof Romano Prodi, chairman of the IRI state holding group.

In the first half of this year Italian engineering recorded an overall trade surplus of \$3.1bn (\$2.4bn), which represented a fall of \$1.4bn on the level in the first half of 1994. According to Nomisma, a general drop in world demand for traditional machinery and household appliances saw Italian exports of these products decline by \$500m, but imports rise by \$100m in the six months to June 30.

A large increase in imports of office equipment, telecommunications and aircraft meant this category doubled its first half trade deficit to \$1bn. The third category in Nomisma's engineering sector — vehicles and transport equipment — went from a \$100m surplus to a \$200m deficit in the same period.

The Bologna-based research institute said yesterday that, while the trade deficit in the energy and food sectors remained large, problems for the overall Italian trade performance, a deteriorating performance by the engineering sector was cause for concern.

The drop in world demand for machinery and household appliances was particularly alarming as Italy is quite vulnerable in these categories, said Dr Alberto Quadrio Crotti of Nomisma.

For the full-year, Nomisma predicted an Italian trade deficit of L90,000bn (\$16.8bn), which would be 57 per cent higher than last year's record L19,168bn.

Montedison in E. German deal

By Our Milan Correspondent

MONTEDISON, Italy's leading chemicals group, has concluded a \$500m five-year co-operation agreement with the Government of East Germany.

Under the terms of the accord, signed at the weekend, the Italian group is to supply AHB Chemie Export-Import, the East German state company, with chemical products and will purchase from East Germany as well. The accord, to run from 1996 to 1999, also calls for technology transfer, exchange of research and the possible construction of plants by Montedison in East Germany. Montedison projected sales to East Germany represent around two-thirds of the \$500m. The rest will be East German exports to Italy.

SHIPPING REPORT

Iran 'still exporting large cargoes of crude oil'

By ANDREW FISHER, SHIPPING CORRESPONDENT

IRAQ'S RECENT air strike against Iran's oil terminal at Kharg Island may not have had the devastating effect on the latter's crude oil exports as first thought, according to a leading London shipbroker.

A number of large cargoes have been lifted from the storage area off Sirri Island, which is away from the main fighting area, and has been served by an Iranian fleet of shuttle tankers, said Galbraith's.

British Petroleum fixed a 330,000-ton cargo from Sirri Island to north-west Europe at Worldscale 24, in line with recent levels. Seavoy Oil of South Korea arranged a cargo of 245,000 tons to Korea at Worldscale 25.

Elsewhere, said Galbraith's, business was fair, with a sizeable number of fixtures from West Africa. The North Sea was also moderately active, while the Mediterranean re-

mained quiet. The broker noted that the after-effects of the Sanko collapse in Japan were starting to filter through to the market. Independently owned vessels that were on long-term charters to the company are back with the original owners and thus available for business.

While the Sanko fleet has been unable to trade because of the financial and other restrictions placed on it after the collapse, the 80,000-ton vessel market has picked up. But this could change, once the banks start sorting matters out.

On the dry cargo market, where rates rose in late September, the trend was down for the second week. The grain rate from the U.S. Gulf to Japan eased to \$13 (\$9.5) a ton from just over \$13.50 the previous week. The U.S. Gulf-Europe rate was \$7.50, down from \$8, said broker Denholm Coates.

World Economic Indicators

INDUSTRIAL PRODUCTION (1989 = 100)

	August 95	July 95	June 95	August 94	% change over previous year
U.S.	114.9	115.0	114.8	113.7	+1.1
W. Germany	107.1	107.3	107.9	108.3	+4.8
UK	104.4	107.5	107.9	102.8	+4.3
Japan	124.4	122.3	122.9	117.0	+4.3
Italy	95.0	100.7	97.3	92.4	+1.5
Netherlands	104.0	101.9	101.0	102.3	+1.7
Belgium	107.2	102.9	101.9	102.4	+4.5

Source (except U.S.): Eurostat

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UK NEWS

Austin Rover may cut 800 jobs in closures

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

AUSTIN ROVER, BL's volume car company, is thought to be considering closing 800 jobs to cut its toolroom work force by more than a third.

Mr Harold Musgrove, the Austin Rover chairman, has previously told union leaders a review of plants was under way. They say he stressed the need for the company to get its cost base right, and that he would not hesitate to close plants if necessary.

The main cutback will be among toolmakers, whose disputes over pay differentials in the late 1970s, disrupted production. About 800 jobs would go, cutting toolroom staff by more than a third.

The cuts are being forced by the slowdown of Austin Rover's model development programme. The programme that brought in the Metro, Maestro and Montego lines has given way to a more regular replacement cycle.

Closing the toolrooms at Castle Bromwich, Birmingham, with 600 workers, and Dunstable, in Bedfordshire, with 100, would mean virtual closure of both Austin Rover plants. Jaguar body assembly operations at Castle Bromwich will be unaffected.

Another 100 jobs would be lost by closing the tool room at the Llandelli plant in South Wales.

Rover said last night all activities were continuing under review, to remain cost competitive. But there had been "no conclusions made" by the management on toolrooms.

The company confirmed, however, that Mr Musgrove had indicated to union leaders that a factor, with 150 workers at Coventry was to be phased out as its main products are engines for the Rover saloon.

Austin Rover said the Coventry workers would be offered alternative employment at Cowley or other sites.

This model will be replaced eventually by the new "executive" car being made with Honda of Japan, and due for its UK launch next summer.

The company confirmed last week that 27,000 workers will be laid off and almost all production stopped during the week beginning October 28.

The move, to reduce stocks, follows a shutdown at the end of September. Production of the Metro, Maestro and Montego lines has been cut by around 10 per cent.

City funds raised by Branson for growth

By Terry Garrett

MR RICHARD BRANSON'S Virgin Group, which is involved in a range of activities from pop music to a transatlantic airline, is raising £15m from City of London institutions to finance expansion.

Morgan Grenfell, the merchant bank, and stockbroker Rowe & Pitman have arranged a placing of convertible 7 per cent preference stock with a group of a dozen institutions.

Until now the rapid development of Virgin, which was started by Branson as a mail order business 15 years ago, has been financed by bank borrowings.

This is the first time the group has raised money in the City. The move is largely motivated by the desire to establish a rapport with investing institutions prior to launching Virgin as a quoted public company, an event which will not happen for at least a year.

The preference shares are unusual in that there are no fixed terms for conversion into ordinary shares. Instead, when the group goes public, the preference shares will convert at a price equal to 95 per cent of the price of the public offer.

Mr Branson was yesterday unavailable for comment. But it is understood that the money being raised might be used for acquisitions.

Virgin's activities include music publishing and recording, record shops, clubs and restaurants, and films and videos. Last year Virgin started a scheduled air service from London to New York.

Opinion in Nottinghamshire is strong that a negotiation which appears likely to succeed will swing the vote in favour of the formation of a new federation by somewhere between 80 and 70 per cent.

Invisible exports warning given

BY CHRISTIAN TYLER, TRADE EDITOR

BRITAIN'S service sector will not be able to recapture the jobs and foreign earnings lost by a declining manufacturing industry and falling oil revenues, the British Invisible Exports Council warns today.

The number of jobs in manufacturing fell by 2.3m to 5.4m in the decade to 1984, says the council's latest annual report, but employment in private services rose only 1.4m to 11.6m. The internationally tradable services now employ 8.3m people, or 40 per cent of the work force.

The council's warning comes at an important moment in the debate about the UK's trade prospects.

On Wednesday, a House of Lords select committee is to report on the same subject. The committee on overseas trade, which includes a number of eminent former industrialists, has been taking evidence on whether Britain will be able to plug the earnings gap left when North Sea oil revenues dry up during the next decade.

Today's report gives little comfort for the optimists, who include the Chancellor of the Exchequer. It suggests that services, with the notable exception of shipping, are performing well but not well enough to maintain the present level of employment and trade.

British private-sector invisible exports grossed £36.5m in 1984, compared with £70.5m for visible exports. The net surplus on invisibles was £9.2m, of which about £5m was earned by the City of London, compared with a net deficit on the visible trade account of £4.3m.

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UK CURRENT ACCOUNT BALANCES (£ millions)					
	1973	1978	1979	1982	1983
Manufactures	+1,488	+4,816	+2,888	+2,284	+2,579
Services	-2,945	-3,947	-781	+4,535	+3,841
Other*	-3,133	-4,889	-6,416	-4,785	-5,532
Total invisibles	-2,586	-3,930	3,449	+2,055	-4,185
Trade in goods	-2,573	+5,188	+6,222	+6,353	+8,257
Government invisibles	-265	-2,103	-3,404	-3,485	-3,886
Invisibles	+1,607	+3,083	+2,824	+2,866	+4,411
Current a/c balance	-979	-847	-525	+4,823	+3,246

* Food, drink and tobacco, basic materials, non-oil fuels

Source: British Invisible Exports Council

The UK's share of the world market in invisible trade has fallen to 8.5 per cent in 1983 compared with 12.0 per cent five years before. That is attributed to an overall increase in the world markets and to the emergence of financial sectors such as Tokyo, Hong Kong, Singapore, Bahrain and Nassau.

Commenting on the figures, Mr William Clarke, director general of the council, said: "We are not convinced that either in jobs or foreign income we can actually fill the gap that has been opened up by the decline already seen in manufacturing and the growing trade deficit in manufacturing."

"Nor can we fill the gap left by the decline in oil revenues, although we are confident that our surplus of oil will be maintained and increased."

Both manufacturing and service exports should be supported by government, he said.

Pit incentive scheme planned

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE NATIONAL Coal Board will tomorrow open wage talks with both the National Union of Mineworkers (NUM) in London and the breakaway Nottinghamshire Mineworkers' Union in Nottingham. During the negotiations it is expected to offer the NUM an incentive scheme which will pay higher bonuses for more production.

It is unlikely to discriminate between the NUM and the union's breakaway section in its offer on basic rates, which will be low. The new incentive package will, in theory, be available to all miners but only on certain conditions that the NUM - which is firmly opposed to

incentive payments - is unlikely to be able to fulfil.

The meeting is a "listening" meeting in which unions present their claims. However, it is expected that the board will respond quickly to the NUM's demands to resist the area's leaders in their bid for the formation of a national federation - the Union of Democratic Mineworkers - which takes place on Thursday and Friday of this week.

In a letter to the NUM leaders, the board makes it clear that any award to the area's miners would not be worse in any way than that concluded with the NUM.

In informal talks over the past week, the NUM officials have

pushed for a higher basic offer of at least the level of inflation (8.2 per cent), higher incentive bonus payments and better holiday pay.

The board is thinking of a basic increase much lower than 8.2 per cent, but also of a scheme that pays for coal produced rather than, as at present, simply for effort. This would pay very high rewards to miners in the thick-seamed profitable pits.

Opinion in Nottinghamshire is strong that a negotiation which appears likely to succeed will swing the vote in favour of the formation of a new federation by somewhere between 80 and 70 per cent.

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1000	481	2887	8880	9710	10086	12043	13088	13883	14007	14008	14009	14010	14011	14012	14013	14014	14015	14016	14017	14018	14019	14020	14021	14022	14023	14024	14025	14026	14027	14028	14029	14030	14031	14032	14033	14034	14035	14036	14037	14038	14039	14040	14041	14042	14043	14044	14045	14046	14047	14048	14049	14050	14051	14052	14053	14054	14055	14056	14057	14058	14059	14060	14061	14062	14063	14064	14065	14066	14067	14068	14069	14070	14071	14072	14073	14074	14075	14076	14077	14078	14079	14080	14081	14082	14083	14084	14085	14086	14087	14088	14089	14090	14091	14092	14093	14094	14095	14096	14097	14098	14099	14100	14101	14102	14103	14104	14105	14106	14107	14108	14109	14110	14111	14112	14113	14114	14115	14116	14117	14118	14119	14120	14121	14122	14123	14124	14125	14126	14127	14128	14129	14130	14131	14132	14133	14134	14135	14136	14137	14138	14139	14140	14141	14142	14143	14144	14145	14146	14147	14148	14149	14150	14151	14152	14153	14154	14155	14156	14157	14158	14159	14160	14161	14162	14163	14164	14165	14166	14167	14168	14169	14170	14171	14172	14173	14174	14175	14176	14177	14178	14179	14180	14181	14182	14183	14184	14185	14186	14187	14188	14189	14190	14191	14192	14193	14194	14195	14196	14197	14198	14199	14200	14201	14202	14203	14204	14205	14206	14207	14208	14209	14210	14211	14212	14213	14214	14215	14216	14217	14218	14219	14220	14221	14222	14223	14224	14225	14226	14227	14228	14229	14230	14231	14232	14233	14234	14235	14236	14237	14238	14239	14240	14241	14242	14243	14244	14245	14246	14247	14248	14249	14250	14251	14252	14253	14254	14255	14256	14257	14258	14259	14260	14261	14262	14
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New form of hotel grading introduced

By James McDonald

A NEW national voluntary system of classifying hotels, guest-houses and other types of serviced accommodation is to be introduced throughout Britain.

It is aimed at helping British and overseas visitors to select establishments that meet individual needs and to provide an assured standard of accommodation and service.

The new tourist board classifications of accommodation will become available for display on premises next year, and will be used in English, Scottish and Welsh tourist board accommodation guides from 1987 onwards. They will replace in England the English Rose classification system.

Under the new system, serviced establishments will be classified within one of six categories. These will range from "limited" or basic accommodation, through one to five crowns. The classifications will be given according to the accommodation and range of facilities provided.

Establishments wishing to be classified will have to meet tourist board minimum standards and abide by the board's code of conduct. A high standard of cleanliness and courtesy is necessary and buildings and contents must be in a good state of repair and fit for the purposes intended.

Tourist board classifications will only be granted when the boards are satisfied their standards are being met. All classified establishments will be subject to routine, periodic checks to ensure standards are being maintained.

Dairy industry and milk board disagree over plant closures

By Andrew Gowers

INDEPENDENT dairy companies are embroiled in a new dispute with the Milk Marketing Board (MMB) of England and Wales over plans to reduce the industry's large surplus manufacturing capacity.

Preliminary discussions are taking place between the Dairy Trade Federation (DTF), which represents private dairy companies like Unigate, Express and Northern Foods, and the MMB on rationalisation plans which will almost certainly result in the closure of several butter manufacturing plants and lead to further job losses in the industry.

But the two sides are having difficulty in agreeing where the axe should fall. The independent dairies are arguing that the Board's manufacturing subsidiary, Dairy Crest, which has a large proportion of butter and cheese-making capacity in England and Wales should bear the brunt, but the MMB apparently wants to share the burden more evenly across the industry.

Although there has been over-capacity in the industry for some time, the present problem stems

from the imposition of milk production quotas by the European Community in April of last year.

British farmers have been consistently producing below their quota since then, with the result that the supply of milk for manufacture into butter has fallen by about 17 per cent.

Estimates of surplus manufacturing capacity range from 20 to 50 per cent for butter and skimmed milk powder, and from 20 to 25 per cent for cheese. Many people in the industry believe the surplus capacity problem will get worse when milk quotas are further reduced, as is widely expected to occur in 1986.

A senior MMB official confirmed at the weekend that talks were taking place with the DTF on a possible rationalisation of the industry, but he said any decisions on plant closures would be left to individual companies. He thought it might be possible to avoid closing complete production lines as Dairy Crest did last year, with the loss of several hundred jobs.

Research 'not priority'

By Guy de Jonquieres

FEWER THAN half of the small and medium-sized UK-based electrical manufacturers polled in an industry survey say they invest in basic research and almost a third spend less than £20,000 a year on it.

The survey, by the Federation of British Electrical and Allied Manufacturers' Associations (Feema), found that annual company spending on research averaged £3,290. Product development spend-

ing averaged £49,700 and was undertaken by 96 per cent of companies surveyed.

Feema, which has 500 members, found that companies were reluctant to borrow for research and development, while interest rates were high unless they could expect gross profits of between 23 per cent and 40 per cent on new projects.

Survey on Research and Development, Feema Ltd., 8 Leicester St, London WC2H 7BN, £18.

Cost of company audits rises 9%

By Barry Riley, Financial Editor

THE COST of company audits is rising at a rate of 9 per cent a year, according to a survey of 12,800 British companies that paid total audit fees of £276m in their latest financial years.

Striking anomalies exist in the levels of fees paid by comparable companies, according to the publisher of the 10-volume survey. Regional and industrial breakdowns of the data enable companies to check their fees against those paid by similar concerns.

It emerges that manufacturing companies on average pay over 50 per cent more in audit fees in relation to their sales than do service companies.

The analysis is based upon a structured sample of 12,800 companies, of which 5 per cent are publicly quoted companies, 45 per cent are subsidiaries of other companies, and 50 per cent are independent private concerns. They are thought to represent between 20 and 30 per cent of the total corporate sector.

Aggregate profits of £22.5bn were reported, in most cases for financial years ending during 1984. That was an increase of 25 per cent over the previous year. Regional increases ranged from a peak of 70 per cent in the Midlands to only 12 per cent in Scotland. Directors' emoluments rose by 12 per cent, taking the country as a whole.

Although more than 1,900 firms of accountants figure in the survey, the top 10 firms are shown to audit 44 per cent of the companies, and their aggregate fees of £205m represent 74 per cent of the total.

Price £45 a volume from The Audit Fee Guide, 79-80 Chancery Lane, London WC2A 1DD.

Pound 'to weaken next year'

THE POUND is likely to drift downwards again next year, mainly because of weaker oil prices, says Phillips & Drew, the stockbrokers.

Its latest World Investment Review says that UK interest rates are likely to remain high by international standards and that the downward movement of the pound will help to sustain the profits growth of the company sector.

UK company earnings are projected to rise by a further 13 per

cent in 1986, after growth of 9 per cent this year.

Phillips & Drew says that increased consumer spending will keep the economy moving ahead, with real gross domestic product expected to rise by 1.7 per cent next year.

For the U.S., it is expecting economic growth to slow down to 1.9 per cent next year after year-on-year growth of 2.5 per cent in 1985.

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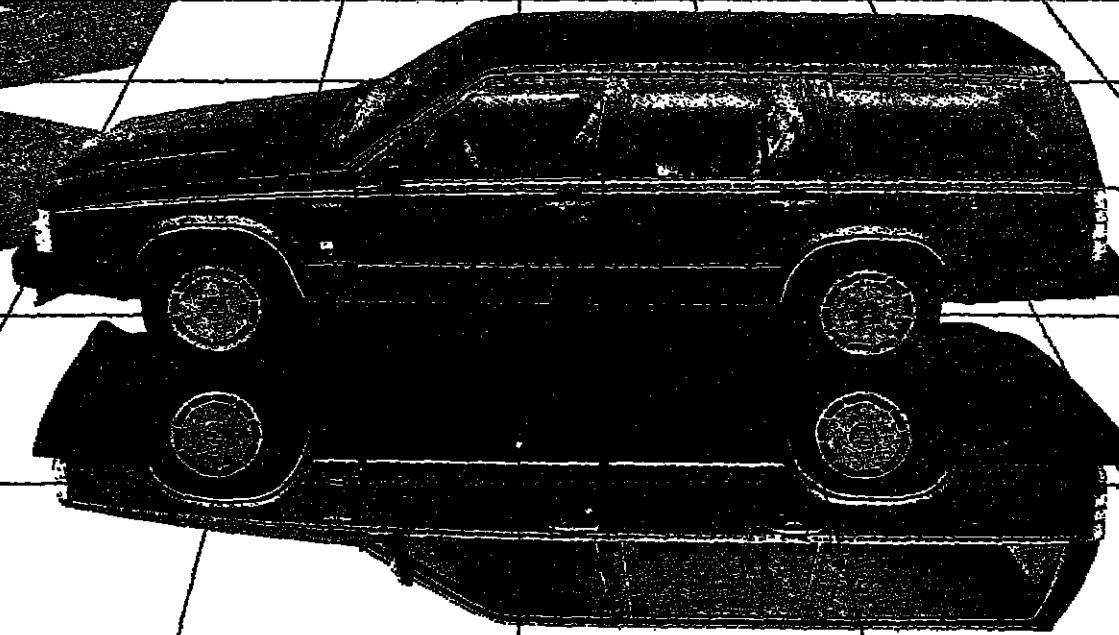
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740 series with petrol, petrol turbo and turbo Diesel engines, with output ranging from 110 BHP (E) to 134 BHP (E) 182. Surface treatment includes electrocoat. For personal export, please contact your nearest Volvo Dealer or Volvo Tourist & Diplomat Sales, 5-405 Old, Göteborg, Sweden.

UK NEWS

Renault truck offshoot cuts losses to £10m

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

RENAULT TRUCK Industries (RTI), the UK subsidiary of the state-owned French group, reduced its pre-tax loss from £12.44m in 1983 to £10.2m last year, and 1985 will show a further improvement in the financial position, according to Mr Laurent Brisset, the chairman and managing director.

Last year's loss will be covered by another subvention from Renault Vehicules Industriels (RVI), the parent company and commercial vehicle offshoot of the French group. This means that RVI has spent nearly £40m to buy the UK company, formerly known as Dodge, and to cover its losses in the past four years.

The UK company was formerly owned by Peugeot of France, which acquired it with other European assets of the Chrysler group in 1979. Under the terms of the sale agreement Peugeot had to bear its share of the losses of the British company until 1983.

RTI's losses have been reduced from £26m in 1981, the year Renault took over, but Mr Brisset says

the rate of improvement will slow down.

However, he expects RTI will pass the financial break-even point in another two or three years.

The financial improvement has been achieved without losing sight of the prime objective: establishing Renault as a significant force in the UK truck business.

Much will depend on the range of heavy trucks, based on RVI designs, which are progressively going into production at the British factory.

RTI expects to sell about 650 heavy trucks (over 15 tonnes gross weight) in the UK in 1985, including 150 imported from France. Within a year to 18 months the company hopes to increase annual heavy truck sales to 1,200 with all the extra vehicles being provided by the British factory.

Starting in January next year the company will begin complete assembly of the cab employed on the G-range of trucks, with panels imported from France.

RTI has invested a relatively

modest £2m to £3m to put the Renault heavyweights trucks into production and to make the cab. Its Dunstable plant in Bedfordshire was already one of the most modern and flexible commercial vehicle facilities in Britain.

Mr Brisset says that RTI's total production of Dodge and Renault vehicles this year will be substantially over 5,000, compared with 4,770 in 1984. However, in order to prevent stocks building up to excessive levels there will be some short-time working on the Commando medium-truck lines in November.

Employment by RTI has now stabilised at 1,500.

The company recently set up two wholly owned dealerships, in Glasgow and Birmingham, taking the total to four (the others are in London and Cleveland).

Mr Brisset points out that the wholly owned outlets ensure coverage of important areas and also put RTI more closely in touch with the ultimate customer as well as providing a training ground for some commercial staff.

Treasury admission on public sector pay

By David Brindle

MR JOHN MacGregor, Chief Secretary to the Treasury, has admitted in a leaked memo that pay factors built into the budgets of Government departments have been "artificially low."

Inability to continue openly with such deliberate under-estimates is given by Mr MacGregor as the main reason for not announcing a further 3 per cent pay assumption for the public sector this year, under the new system of departmental running-cost targets.

He says more realistic provision for pay should be considered while "we must at all costs avoid the erroneous impression that the Government's commitment to public expenditure control has in any way weakened."

Mr MacGregor's comments come in a memo to the Prime Minister and her Cabinet. The Society of Civil and Public Servants, the trade union for middle-management grade civil servants, obtained a copy.

The society is disclosing the document, dated September 10, in anticipation of the Treasury's proposals, to re-establish a pay determination system for the Civil Service. The society is expected to oppose such an offer.

Mr Leslie Christie, the society's general-secretary designate, said the admission, together with the maintenance of cash limits, showed the government's duplicity.

"Civil Service pay has fallen around 20 per cent behind comparable outside jobs since 1980 and yet the Government clearly have no intention of abandoning the cash limits system which has produced this situation."

The memo offers the first explanation of why the government abandoned a formal target for public sector pay increases after two successive three per cent figures and 2.5 per cent the previous year.

Mr MacGregor says the proposed departmental running cost targets, will be "tough but realistic." Delegated budgets within departments cannot be indefinitely based on artificially low pay assumptions, and the usefulness of a pay assumption which would again be no more than 3 per cent would be "highly questionable."



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Treasury facing defeat on move to alter prices index

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

TREASURY EFFORTS to remove a measure of mortgage interest rates from the Retail Prices Index seem certain to be defeated during the next few months.

On Tuesday the Treasury is likely to find itself in a minority at a crucial meeting of the committee set up last summer to discuss reforms to the RPI. Its main opponents will be trade union and consumer representatives, but the Department of Employment is likely to take a cautious line.

This will disappoint ministers, who were embarrassed by the sharp rise in the annual inflation rate to 7 per cent this summer - largely because of government policies which pushed up interest rates, including the mortgage rate.

The Treasury has been worried that the inclusion of the mortgage rate in the prices index will lead to perverse results for a Government pledged to control inflation by monetary discipline.

Any tightening of monetary policy rapidly feeds through into a higher annual inflation figure via the mortgage rate. This suggestion that lower mortgage rates lead to lower inflation is the opposite of the Government's message.

Another perverse effect is that planned income tax cuts would appear to push up inflation.

This is because mortgage payments are measured after tax relief. So, as the basic rate of income tax is cut, tax relief is also reduced by a small but significant amount. A 3 percentage point cut in the basic tax rate would raise inflation by nearly 1/4 of a percentage point.

The Treasury argues that the cost of borrowing for houses or other goods is essentially different from the prices charged for those goods and should not be part of the RPI. It has also pointed out that Canada is the only other large country which treats the mortgage rate as part of the cost-of-living index.

The Treasury also says a rise in

the cost of mortgage borrowing has little effect on the spending power of consumers as a whole. Householders will be worse off, but savers will be proportionally better off.

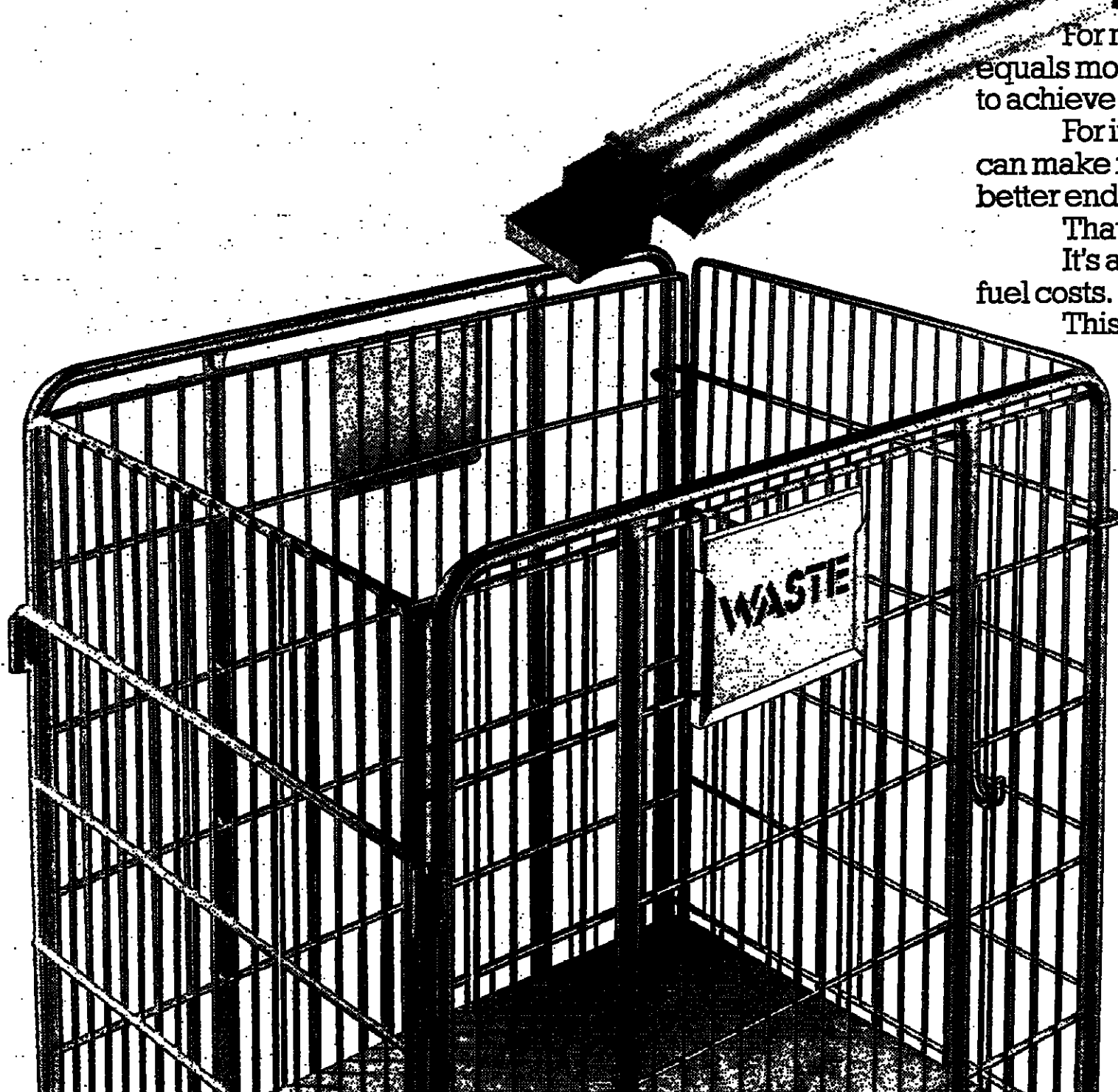
However the RPI committee, which includes representatives of independent bodies, has so far been unimpressed by the alternatives.

Before 1977 housing costs were shown by an index of "imputed rents," but these were difficult to keep up to date. This system is still used in Japan, West Germany, the Netherlands and Belgium, but the UK is unlikely to go back to it.

One possibility would be to follow the example of France and Switzerland, where housing costs are left out of the cost-of-living index. However, this would raise a storm of protest from the trade unions.

The Government, too, would be unwilling to make any changes which undermined general confidence in the RPI, partly because its own sales of index-linked gilt-edged stock could be hurt.

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And your competitors could end up paying too, by losing market share to your better, less expensive product.

To arrange an appointment with the industrial specialist of your local British Gas region, dial 100 and ask for FREEPHONE INDUSTRIAL GAS.

It's one phone call that could be worth a lot of money. **Gas fuels profits.**

Europe, June 1985.

In the exclusive middle-range saloon market, there's now a completely new reason for choosing the BMW 5-Series. It's the competition.

Are you aware of all the facts?



Over the past few months, BMW 5-Series competitors have been getting quite excited.

As a result of some admittedly not entirely uninteresting new model introductions. We welcome the news. Because it at last gives Europe's more demanding drivers a real basis for checking out which car actually offers them the best value for their money. Naturally, you can take features like high quality construction, a contemporary design concept, exceptional standards of comfort and safety for granted in any internationally recognised car of this class. And they're all reasons enough for driving an above-average car. However, we still don't think they're enough to help you choose between the very best alternatives at this level. We believe it's essential to take a closer look at the fundamental differences between the leading makes before making your decision. So we'd like to give you a few factual hints in that direction.

1. Electronic fuel injection.

You'll be surprised how many cars with impressive-sounding names, and equally impressive prices, still offer conventional carburettor technology. Not so BMW. More than anything else, BMW exclusivity stands for the very latest in automotive technologies.

That's why you can take all the performance, economy and environmental consciousness of electronic fuel injection for granted with BMW, starting with the 518i. Not only a significant contributor to long-lasting quality but also to lasting value.

2. Digital Motor Electronics.

These days, any so-called quality car range that doesn't offer you Digital Motor Electronics, isn't offering you the best in engine technology. With BMW, you'll discover it's already a standard on the 525e. Digital Motor Electronics (DME) - the completely computerised engine management and control system - ensures far-reaching fuel-mix and ignition advantages, in terms of performance, economy and exhaust emissions, even when used in conjunction with a catalyst. As many as four of the 5-Series models feature DME: a technology you'll search for in vain on comparable cars of another make.

3. 6 cylinders from 2000 cc.

An in-line 6-cylinder engine guarantees noticeably smoother running refinement than 4 or 5 cylinders. BMW gives you all the benefits from as low as 2 litres. The fact that it's universally accepted that 6 cylinders are a prerequisite for really top-class motoring refinement is amply illustrated by the number of manufacturers who offer it on their higher capacity and higher priced models. A BMW owner is someone who isn't willing to compromise on refinement even at two litres.

4. No class constraints.

You can also judge the quality of a model range by its top models. With the BMW 5-Series you can get up to 3.5 litres capacity and all the torque and unrivalled performance that goes with it. Although the BMW 5-Series models belong to the so-called "exclusive middle-range" category, they nevertheless reflect - especially the high performance 535i, M 535i and M 5 versions - many of the superlative qualities of their larger stablemates, particularly in the exceptional ride and safety reserves of their advanced suspension system.

5. Contemporary.

The BMW 5-Series doesn't just meet the strictest quality criteria. It also reflects the demands of our time. BMW exploits the most advanced technologies available to resolve the conflict between dynamic and responsible driving. And the BMW 5-Series combines the classic sporting personality of a BMW with a strictly functional sense of style to create a car with a truly unique character: the concentration on inner values, without the usual obtrusive demonstration of status, leads to a pleasingly new and unpretentious dimension in exclusivity - an understatement that takes a positive step towards the more critical and rational attitudes of our day.

If you compare, point by point, the various alternatives in terms of price and value, you're sure to come to the same conclusion as us. There's really only one answer: **BMW is the better way to drive.**

But that's something you should experience for yourself. So why not ask your nearest BMW dealer for a personal test drive?

Model and equipment availability in the BMW international range may vary from country to country.

BMW AG, Munich



INSURANCE

Insurers fire a broadside at 'punitive' U.S. legal system

BY JOHN MOORE, CITY CORRESPONDENT

THE U.S. legal system has been under widespread attack by the international insurance community in the last few months. The latest broadside was launched last week by Mr Maurice Greenberg, president and chief executive of the U.S. insurance company American International Group.

"The number of punitive damage awards that we live with today is outrageous," he told delegates at the International Risk Management Conference in Monte Carlo. "Punitive damages were introduced in the first place to punish a wrongdoer who was grossly, criminally negligent by forcing on him an additional payment as punishment."

"If this payment is passed on to an insurance company, the wrongdoer has not been punished at all. I think punitive damage awards have reached the point of absurdity."

Last month Mr Peter Miller, chairman of the Lloyd's insurance market, expressed similar sentiments at a seminar in Houston, Texas. "An insurer does not receive reasonable treatment in many United States courts," Mr Miller warned that the market for liability insurance, whether at Lloyd's or in the U.S. would virtually disappear in many areas unless reforms were implemented.

In 1984 the average product liability award in the U.S. courts was over \$1m, compared with \$345,000 ten years earlier. The average medical malpractice award was \$950,000. U.S. property and casualty insurers lost \$21bn in 1984 from underwriting liability and other business, and the investment gain of \$17bn was not sufficient to pull the industry into profit.

Mr Greenberg said, the experience of the last 18 months among U.S. insurers had led to dramatic changes. "At mid-1985 many U.S. insurers were facing situations they could not have conceived of a year or so before."

Insurers were cancelling policies with little warning to a client, reducing cover to a fraction of former

limits, and reporting that they were unable to accept new accounts in classes of business they had eagerly sought a few months before.

In the reinsurance market contracts which were normally finalised by the end of the calendar year, "in many cases remained unsigned until March of the following year."

The changes are a direct consequence of the disastrous underwriting experience of many insurers. But the underwriting experience has led to other consequences. Underwriters are now becoming "risk adverse" to liability business, and are curbing their activities in this area.

According to Mr Miller the withdrawal of capacity would cause companies to cease to trade in certain areas, and some companies could be bankrupted unless they were able to secure insurance protection.

"Doctors will not be able to practice," he warned, and "trade will be disrupted."

Mr Greenberg and Mr Miller agree that reforms should take place on the following lines: insurance prices for this class of business should be "realistic". There should be a reformed wording of policies.

The insurance industry has been writing liability business on an "occurrence basis", covering any loss that occurred during the policy year no matter when that loss took place.

Now insurers are arguing that a "claims-made" basis should be adopted. The claims-made approach only responds to losses that occurred during the year the insured had the insurance. If the insured cancels the policy the following year no claims can be presented. That claim will be the responsibility of the successor insurer.

Mr Miller argues that an overall limit should be imposed on liability insurance policies which includes legal costs. Mr Greenberg argues that the present fee system for lawyers in the U.S. "encourages and

proliferates lawsuits and all of us are paying for it."

His criticism is levelled at the contingency fee system, which operates only in the U.S. Under this arrangement a lawyer agrees to charge a fee only if he is successful in obtaining a monetary award for his client.

The amount can vary between 30 and 40 per cent of the award and is sometimes even higher. There have been signs of reform in this area. The New York State legislature has passed a bill designed to help the medical profession.

The bill reduces the contingency percentage of attorney's fees, ranging from 20 per cent of the first \$250,000 of awards and scaling down to 10 per cent of amounts settled over \$1.5m.

Mr Greenberg is also concerned about U.S. court decisions on product-related injuries. He says that in recent years court awards have drifted from strict liability standards to absolute liability considerations. It is, he argues, part of a continuing change in the legal criteria.

In the 1960s and 1970s laws moved away from a consideration of the negligence aspects of claims, which had studied the failure of the manufacturer to exercise reasonable care to avoid foreseeable conditions which might cause injury to another.

Strict liability for product-related injuries was introduced. A product manufacturer could be responsible to anyone injured by the use of his products, and even to those who misused them if their use was not too blatant.

Now absolute liability standards are applied by the U.S. courts, so that the manufacturer is held accountable for product design and failures to warn of potential hazards.

Court decisions he believes can often insist that the manufacturer is accountable for a product today rather than what he knew "20 years ago when it was being designed, tested and developed."

THE BREAKFAST TIME TOAST

At 9am each day the board members of James Burrough may be found making their toast.

That's the time when they sample and 'nose' the previous day's distillation of Beefeater London Dry.

They like their toast to be clear, brilliant and subtly balanced. With a dry softness that doesn't overwhelm the palate.

Only then is it allowed to leave the distillery bearing the proud name of Beefeater.

Invariably it meets the required high standard.

Which is undoubtedly what prompts them to raise their glasses to the memory of their founder Mr. James Burrough.

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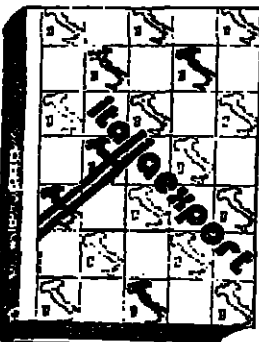
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THE GLENLIVET — DENIED BY THE KING

In the early 1800's, denying the existence of distilleries was a national Scottish pastime.

Oh, they were there, alright.

But all strictly illegal. You see, savage taxes imposed by the Philistines of Westminster made distilling the national beverage well nigh impossible.

Tax evasion became the only honourable course. The canny Highlanders took to the hills and the glens.

A whole industry flourished. But it was completely underground. Excisemen, or gaugers, marched North, with orders to stamp it out.

The Artful Dodgers.

But it proved a hopeless task.

All measures to deter the distillers were met with ridicule.

Even a £5 reward for the discovery of a distilling pipe (or copper "worm") did nothing to halt the flow of whisky. In fact it was a boon for the whisky makers.

When a "worm" was worn out, the distiller would miraculously "find" it, hand it over to the authorities, claim his reward and promptly purchase a new one!

Such was the Highlanders' contempt for the law that it was not even considered a disgrace to be imprisoned for illicit distilling.

Indeed, in Dingwall Gaol offenders were treated in the mildest possible way, even allowed out on Sundays and special occasions and "honourably returned."

One approached with the remarkable proposition that they set up a still together in the gaol! But out of this lawlessness came greatness. The illicit dram was magnificent.

The Reverend Thomas Guthrie was a boy in 1818 and he recalled that "everybody, with few exceptions, drank what was in reality illicit whisky — far superior to that made under the eye of the Excise — lords, lairds, members of Parliament and ministers of the gospel and everybody else."

And the finest dram of them all was The Glenlivet.

The Sassenach Connection.

The Glenlivet distillery was started by one John Gow. Alias Smith. Bit of a mystery, John Gow. Indeed he had very little option. Having fought and lost with Bonnie Prince Charlie, he had to flee with his family in 1746 to the remote glen of the river Livet.

And to baffle the English soldiers, he changed his name from the gaelic Gow to Smith.

This is why such a Sassenach name as Smith appears on the bottle of Scotland's most venerated whisky.

There in the glen John Smith, ex-Gow, settled in the precise spot where the water and the peat were the best in all Scotland for making



cross: Lord Corynham, the Chamberlain, was looking everywhere for the pure Glenlivet whisky: the King drank nothing else.

My father sent word to me — I was the cellarer — to empty my pet bin, where whisky was long in the wood, mild as milk and the true contraband goat in it."

Such a princely potion couldn't stay illegal much longer. It was unthinkable that the King should ever have to deny that his greatest pleasure didn't actually exist!

Luckily, back at the House of Lords, commonsense was about to break out, under the influence of George Smith's landlord, the Duke of Richmond and Gordon.

In 1823, their Lordships passed an act which made distilling a commercial proposition.

And the first man to take out a licence was our own George Smith.

Plain sailing from then on you'd think. Nothing of the sort.

The neighbours' burning desire.

Although George had decided to go legal, his neighbours in the glen would have none of it. They regarded him as a traitor.

"The outlook was an ugly one," wrote George. "I was warned by my civil neighbours that they meant to burn the new distillery to the ground and me in the heart of it."

Such threats in the wild remoteness of Glenlivet were not idle. So for his protection, George was presented with a pair of hair trigger pistols, worth ten guineas, a gift from his friend the Laird of

"Glenlivet Distillery? What Glenlivet Distillery?"

malt whisky. This mysterious man had stumbled upon a mysterious well. Josie's Well.

It's the water from this well that makes The Glenlivet magical. We can't tell you why. There is no explanation.

And there is no other well that performs the same magic.

By the time John Smith's grandson George inherited the still in 1817, the fame of The Glenlivet

had spread far and wide.

"It is worth all the wines of France" opined the Doctor in Sir Walter Scott's St. Ronan's Well, "and more cordial to the system besides."

His Majesty's Pleasure.

The Glenlivet that George Smith made even flowed in the corridors of power.

In 1822 King George IV paid an official visit to Edinburgh and

Elizabeth Grant, an MP's daughter, wrote about it in her

memoirs: "One incident connected with this time made me very

Aberlour. The pistols (which still exist today) were "never out of my belt for years."

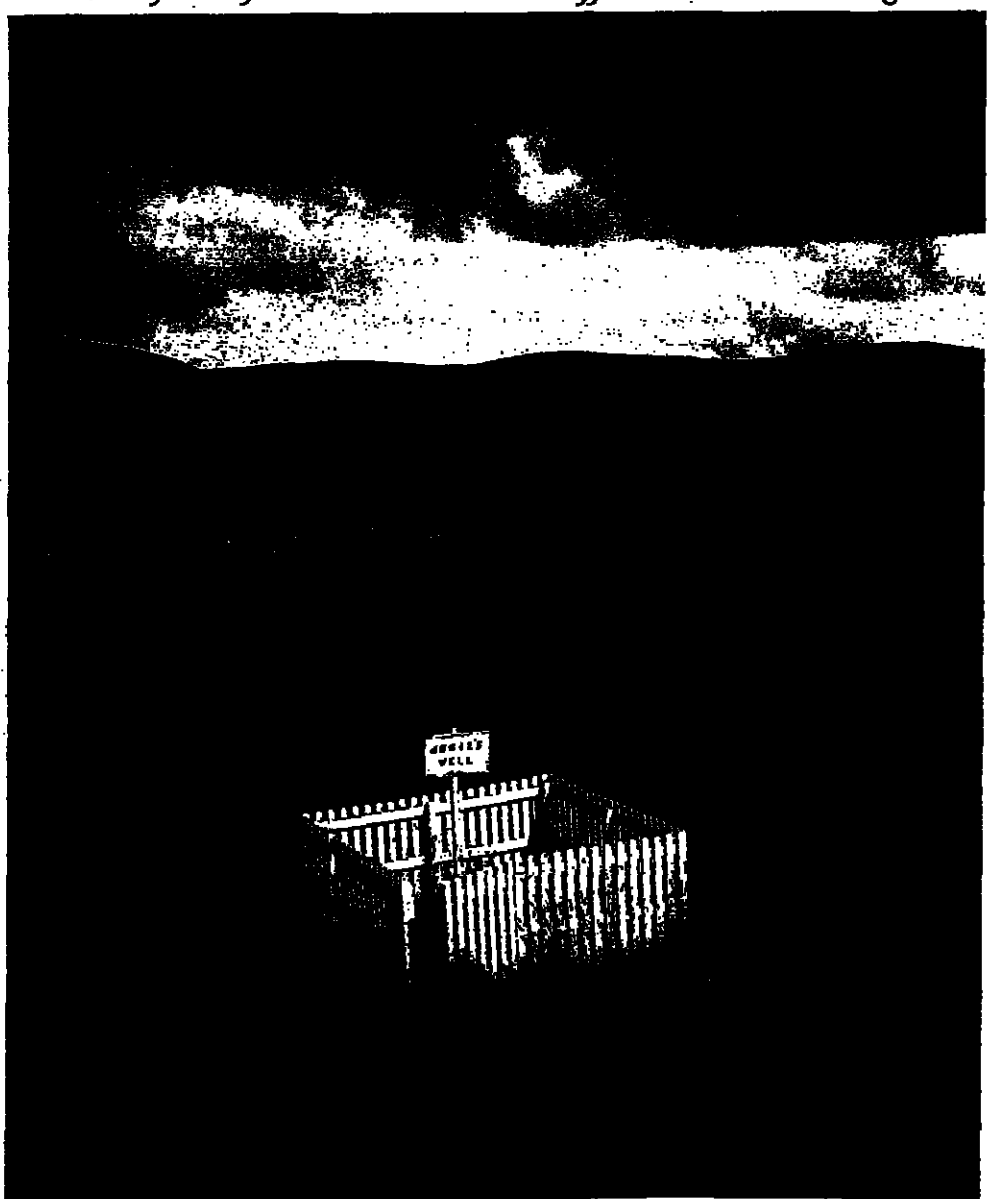
I got together two or three stout fellows for servants and through watching by turns every night for years we contrived to save the distillery."

And with it, they saved The Glenlivet.

For which we must all be thankful.

For it truly is the benchmark for malt whisky.

The "Grandfather of Scotch."



Scotland's first malt whisky.

THE MANAGEMENT PAGE

Union Carbide

The ramifications of the Bhopal disaster

The group's Indian management is in limbo. John Elliott reports

TEN MONTHS after disaster struck in the Indian city of Bhopal when a gas leak from a Union Carbide pesticide plant immediately killed at least 2,000 people and injured tens of thousands more, the U.S.-owned company that ran the plant is operating in a state of limbo.

That limbo extends far beyond Bhopal, which in fact represents only a small part of the operations of Union Carbide in India Ltd (UCIL). For in addition to other chemicals and plastics plants, UCIL's major business is manufacturing batteries and torches.

The Indian Government has shunned UCIL, resulting in its delaying approval for new projects in these other areas of activity and blocking an interim dividend transfer to the U.S. UCIL has also been given the cold shoulder by some other companies, including one which has cancelled a \$10m deal to buy one of its other plants.

Its pesticides site in Bhopal—where people are still dying from the after-effects of the leak—has been closed by the government and it has not been allowed to start up any alternative operations there.

For V. P. Gokhale, 49, a quietly-spoken, London-trained engineer who became managing director of UCIL a year before the disaster, Bhopal has become his major preoccupation. "I spend six hours of my day on Bhopal work of some kind or other, talking to lawyers, cutting back the workforce, relief measures, meetings with the state government, talks with the central government on its compensation claim, reading the Press and, sometimes, talking to people such as yourself."

He rarely gives newspaper interviews and explains: "Generally we are lying low. Whatever we say is going to be wrong. Our immediate aim is to do the things that we can in Bhopal."

The management's job now in this 50-year-old beleaguered company is to protect existing investments, maintain staff morale at a time of little expansion, carry out what little relief and job creation work the Indian authorities will allow in Bhopal, and hope that an eventual settlement of the Indian Government's compensa-



V.P. Gokhale: trying to maintain morale

tion claim against Union Carbide in the U.S. will clear the air.

Gokhale says morale is high, even though the company has a bad name. "No senior executive has left the company, which has 9,000 employees in 14 manufacturing locations around India. But there were problems to begin with and various civil liberty and consumer groups have campaigned against its products."

"Morale was down last December. Employees had to face their neighbours who said: 'You're Union Carbide. You are killers'. People feared for their job security at our main plants away from Bhopal, so management teams went out to tell employees it was business as usual, that we were in a crisis, and that that's the time when we need the best out of our people."

"As far as business is concerned, there is no persecution as such, no overt moves to harass us. But people are more watchful of Carbide than before," says Gokhale, who is still on bail having been arrested last December just after the leak, along with Warren Anderson, the U.S. chairman, and other executives.

Union Carbide came to India in 1905, as the National Carbon Company of Calcutta, selling batteries. In 1926 it started manufacturing, as the Ever Ready Company, and batteries and torches now make up more than

60 per cent of its £140m a year sales.

Although a very small part of the worldwide Union Carbide empire, it is the largest U.S.-owned company in India (Union Carbide has 50.9 per cent of its equity) and its sales make it one of the largest 20 Indian companies.

Before the disaster it had a good image as a solid if not very adventurous company with its headquarters in one of Bombay's more unprepossessing office blocks. While admitting that too little corporate attention was paid to community affairs (there was no contact with people living around the Bhopal factory before the leak) Gokhale is proud of the company's social policy which included using its extensive sales network to distribute contraceptives for the Government's family planning campaign.

It also had a good industrial safety record at most of its factories, although, like many other chemical companies, it has now started planning for possible disasters for the first time. "We are asking 'what if' which we didn't do before," says Gokhale.

But it had been running into problems before last December's disaster, even though battery sales pushed pre-tax profits up from \$9.2m in 1983 to \$9.5m in 1984.

The Bhopal pesticides plant, first opened in 1969, has not been a financial success in the past few years and contributed only 6 per cent to the company's sales in 1984. It made what Gokhale describes as "significant losses," believed to have been as high as \$3m to \$4m a year on a \$12m to \$14m annual turnover in 1984 and 1985.

Competition with more modern imports and bad weather for agriculture hit sales, which fell to 23 per cent of installed capacity of 5,000 tonnes a year in 1984 from 30 per cent in 1983. This led to temporary shutdowns and low worker and management morale before the leak shut the plant permanently.

The company is also closing down a diversification started in



Workers at Union Carbide's Bhopal plant protesting last April that it should be kept open. However, it remains closed

1973, commercially harvesting shrimp, and it is selling 13 trawlers. Gokhale says this potentially lucrative business, which has also defeated other large Indian companies, needs more of a "hands-on entrepreneurial" management style than his sort of company can provide.

UCIL was also not doing well with its main chemicals and plastics subsidiary at Chembur, Bombay, which it arranged late in 1983 to sell for \$7.5m (plus \$8.8m for working capital) to Reliance Textiles, India's fastest growing company. The disposal of what amounted to 25 per cent of UCIL's sales fitted in with Union Carbide's global policy of moving out of polyethylene chemicals. But the sale was abandoned two months ago, after months of delays in obtaining government approvals.

Although neither company is commenting officially, it seems that Reliance was growing so quickly in other areas that it became less interested in the acquisition and also did not want its buoyant reputation potentially sullied with a UCIL legacy after Bhopal.

Gokhale says the planned sale was justified commercially because demand for the 25-year-old plant's business would have dried up in about five years when new gas-based crackers came into action. But now there is a polyethylene shortage in India so, making the best of its post-Bhopal situation, UCIL will cash in on higher prices now obtainable for the products.

"We can do nothing else. There is no management time to plan for the time being," says Gokhale.

Adding to the problems, expansion plans are now being slowed down. A \$10m venture into silicones for textile and rubber industries is stuck in

government bureaucracy, which is showing no interest in issuing the necessary licences. A \$1m helium specialty gases project is supposed to be going ahead, but UCIL has run into bureaucratic delays over essential licences for equipment imports and the location of the site.

It appears that the Government is ostracising UCIL, knowing it is backed by public opinion in India partly because it would be politically embarrassing to be seen giving any new projects or accepting any favours from the company. Presumably it also does not want to prejudice possible legal action in the future.

"I feel that once a settlement (on the compensation) is reached, this cloud will blow over. But the longer it takes, the longer we are not helped in our business in India because until there is a settlement, nothing can happen. We are not now, for example, applying for new operations or industrial licences," says Gokhale.

So he and some of his headquarters colleagues are instead learning how to manage relief organisations and organise low skill jobs which UCIL is trying to set up in Bhopal. But even here there are problems because some of their offers have been turned down for political reasons, notably a proposal to establish a battery factory on the Bhopal pesticides site to employ 300 of the former 830 employees.

Most offers of help—medical equipment and life saving drugs, blankets and buildings for relief work, had been spurned, Keshub Mahindra, non-executive chairman of UCIL complained at the company's annual meeting last month.

But Gokhale's team is beginning to make some progress in

Bhopal of which he is visibly proud, even though he quickly adds that it is "no big deal in the magnitude of the tragedy." He agrees with local government estimates that perhaps 15,000 or more people need occupational help because their ability to work has been impaired by the after-effects of the gas leak and he hopes UCIL can make a small start by organising employment for 500.

A Carbide employees-sponsored relief trust has been set up with about \$30,000 from UCIL and \$15,000 from employees. It has helped 130 people get low skilled work and its biggest success is stitching leather and cotton gloves for industrial and general use, initially for UCIL's other factories. Union Carbide in the U.S. has agreed to consider buying some and other companies in India are being approached.

About \$220,000 is being offered to fund the first stage of an urban renewal project with a "community module" of 96 homes, work and community centres as a forerunner of what might happen in Bhopal when the expected millions of pounds of Union Carbide compensation flow in.

Gokhale says that, despite the pressures, he can see no signs in Union Carbide of a "move to pack up and go" out of India. So while they wait for the possible settlement of the compensation claims, he and his colleagues are setting up a type of public curiosity they would rather avoid.

"At a dinner or on an airline, as soon as I say I'm from UCIL, strangers develop a great interest in me for the rest of our time together. I dread airline flights these days," says Gokhale, a little more than half seriously.



IBIS Hotels, which visitors to France will know of as a chain of basic functional properties, has opened its first operation in the UK, at Heathrow. The chain hopes to have 40 operations in the UK within the decade. Single rooms at the Heathrow Ibis are £35 a night. "We cut out what we feel many executives do not want in the first place — room service and a swimming pool for example." The rooms do, however, have direct dial 'phones.

BUSINESS travellers can often take advantage of lower winter fares really aimed at the tourist market. This winter, for example, TWA has introduced a U.S. Rover ticket which, for \$99 gives four coupons for use on flights serving 60 U.S. cities on TWA domestic routes. Further coupons can be bought for \$25 each. Purchases must be made three weeks in advance.

WHAT WILL be the world's tallest hotel when it opens early next year, the 73-storey Westin Stamford in Singapore, is already proving popular with conventioners. The hotel is attached to the Raffles City Convention Centre.

A USEFUL series of small pocket maps for 10 popular business destinations has been produced by the Lunn Poly travel agency chain, as part of the current marketing battle for business customers. The palm-sized maps show key landmarks, post offices and other details of cities including Amsterdam and Brussels, Paris

and New York. The maps are free from Lunn Poly business centres—see if you can get one and escape without also receiving a sales pitch.

HILTON International is to run a new 363-room hotel in Ankara, Turkey. The 18-storey property will open in late 1987 and is in the Kavaklıdere area. Hilton already has a hotel in Istanbul.

A DAILY non-stop service between London and Houston is to be operated by Continental Airlines this winter. It had been thought that the service, introduced in April of this year, would be reduced during the winter months.

A \$6m SCHEME to refurbish the Royal York hotel which adjoins York station is starting this month by Seaco, owners among other things of the Venice-Simpson Orient Express and the Cipriani Hotel in Venice. The aim is to make the hotel "one of the premier properties in Britain."

MAERSK Air, which runs the supplemental airline route between Southend and Billund in Denmark has linked with Hertz Rent-a-Car to provide business travellers with special car rental rates in Denmark. Cars will be available for Maersk passengers from £15 a day. Maersk is now also offering free small conference room facilities at Billund terminal.

THE GARDEN Hotel in Guangzhou (Canton) which is operated by the Peninsula Group, is now officially open. It has in fact been operating for nearly a year.

PEOPLE EXPRESS Airlines has started services from Newark airport non-stop to New Orleans and St. Louis. It has also opened a Denver-San Diego non-stop service with links from Denver to Newark. The Newark New Orleans fare is \$59.

Arthur Sandles

Business courses

The IBM PC, London, November 25-27. Fee: £890 plus 15 per cent VAT. Details from CGS Institute, Russell House, Russell Street, Windsor SL4 1HQ. Tel: 07535 58811.

Below-the-line and sponsoring: the use of promotion and sponsorship in the marketing mix. Milan, November 6-8. Fee: ESOMAR members SwFr 1,000; non-members SwFr 1,200. Details from ESOMAR Central Secretariat, JJ Viottistraat 29, 1071 JP Amsterdam, The Netherlands. Tel: (020) 235 0246.

642141. Telex: 18535 ESMAR NL.

Marketing creativity, Brussels, November 4-8. Fee: non-members BFR 76,000; members AMA/1 BFR 68,000. Details from the Registrar, Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/516.19.11. Telex: 21.917.

Japan — competition or co-operation. Society for strategic and long range planning national conference and dinner. London, November 21-22. Fee: £201.25. Details from Society for Strategic and Long Range Planning, 15 Belgrave Square, London SW1X 8PU. Tel: 01-235 0246.

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NOTICE OF REDEMPTION

to the holders of Debentures payable in American Currency of the issue designated

8 1/2% Sinking Fund Debentures Series BW due November 15, 1986 (herein called "Debentures") of the

Q HYDRO-QUÉBEC

PUBLIC NOTICE IS HEREBY GIVEN that the Hydro-Québec intends to and will redeem for SINKING FUNDING PURPOSES on November 15, 1985 pursuant to the provisions of the Debentures, the following debentures as indicated, of the above-mentioned issue, at 100% of the principal amount plus accrued interest to the redemption date, namely:

Debentures bearing the Prefix BW:

11	788	1784	2411	3888	5028	6208	7577	8296	9220	10442	11454	12461	13463	14463	15463	16463	17463	18463	19463	20463
12	787	1783	2410	3887	5027	6207	7576	8295	9219	10441	11453	12460	13462	14462	15462	16462	17462	18462	19462	20462
13	786	1782	2409	3886	5026	6206	7575	8294	9218	10440	11452	12459	13461	14461	15461	16461	17461	18461	19461	20461
14	785	1781	2408	3885	5025	6205	7574	8293	9217	10439	11451	12458	13460	14460	15460	16460	17460	18460	19460	20460
15	784	1780	2407	3884	5024	6204	7573	8292	9216	10438	11450	12457	13459	14459	15459	16459	17459	18459	19459	20459
16	783	1779	2406	3883	5023	6203	7572	8291	9215	10437	11449	12456	13458	14458	15458	16458	17458	18458	19458	20458
17	782	1778	2405	3882	5022	6202	7571	8290	9214	10436	11448	12455	13457	14457	15457	16457	17457	18457	19457	20457
18	781	1777	2404	3881	5021	6201	7570	8289	9213	10435	11447	12454	13456	14456	15456	16456	17456	18456	19456	20456
19	780	1776	2403	3880	5020	6200	7569	8288	9212	10434	11446	12453	13455	14455	15455	16455	17455	18455	19455	20455
20	779	1775	2402	3879	5019	6199	7568	8287	9211	10433	11445	12452	13454	14454	15454	16454	17454	18454	19454	20454
21	778	1774	2401	3878	5018	6198	7567	8286	9210	10432	11444	12451	13453	14453	15453	16453	17453	18453	19453	20453
22	777	1773	2400	3877	5017	6197	7566	8285	9209	10431	11443	12450	13452	14452	15452	16452	17452	18452	19452	20452
23	776	1772	2399	3876	5016	6196	7565	8284	9208	10430	11442	12449	13451	14451	15451	16451	17451	18451	19451	20451
24	775	1771	2398	3875	5015	6195	7564	8283	9207	10429	11441	12448	13450	14450	15450	16450	17450	18450	19450	20450
25	774	1770	2397	3874	5014	6194	7563	8282	9206	10428	11440	12447	13449	14449	15449	16449	17449	18449	19449	20449
26	773	1769	2396	3873	5013	6193	7562	8281	9205	10427	11439	12446	13448	14448	15448	16448	17448	18448	19448	20448
27	772	1768	2395	3872	5012	6192	7561	8280	9204	10426	11438	12445	13447	14447	15447	16447	17447	18447	19447	20447
28	771	1767	2394	3871	5011	6191	7560	8279	9203	10425	11437	12444	13446	14446	15446	16446	17446	18446	19446	20446
29	770	1766	2393	3870	5010	6190	7559	8278	9202	10424	11436	12443	13445	14445	15445	16445	17445	18445	19445	20445
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31	768	1764	2391	3868	5008	6188	7557	8276	9200	10422	11434	12441	13443	14443	15443	16443	17443	18443	19443	20443
32	767	1763	2390	3867	5007	6187	7556	8275	9199	10421	11433	12440	13442	14442	15442	16442	17442	18442	19442	20442
33	766	1762	2389	3866	5006	6186	7555	8274	9198	10420	11432	12439	13441	14441	15441	16441	17441	18441	19441	20441
34	765	1761	2388	3865	5005	6185	7554	8273	9197	10419	11431	12438	13440	14440	15440	16440	17440	18440	19440	20440
35	764	1760	2387	3864	5004	6184	7553	8272	9196	10418	11430	12437	13439	14439	15439	16439	17439	18439	19439	20439
36	763	1759	2386	3863	5003	6183	7552	8271	9195	10417	11429	12436	13438	14438	15438	16438	17438	18438	19438	20438
37	762	1758	2385	3862	5002	6182	7551	8270	9194	10416	11428	12435	13437	14437	15437	16437	17437	18437	19437	20437
38	761	1757	2384	3861	5001	6181	7550	8269	9193	10415	11427	12434	13436	14436	15436	16436	17436	18436	19436	20436
39	760	1756	2383	3860	5000	6180	7549	8268	9192	10414	11426	12433	13435	14435	15435	16435	17435	18435	19435	20435
40	759	1755	2382	3859	4999	6179	7548	8267	9191	10413	11425	12432	13434	14434	15434	16434	17434	18434	19434	20434
41	758	1754	2381	3858	4998	6178	7547	8266	9190	10412	11424	12431	13433	14433	15433	16433	17433	18433	19433	20433
42	757	1753	2380	3857	4997	6177	7546	8265	9189	10411	11423	12430	13432	14432	15432	16432	17432	18432	19432	20432
43	756	1752	2379	3856	4996	6176	7545	8264	9188	10410	11422	12429	13431	14431	15431	16431	17431	18431	19431	20431
44	755	1751	2378	3855	4995	6175	7544	8263	9187	10409	11421	12428	13430	14430	15430	16430	17430	18430	19430	20430
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57	742	1738	2365	3842	4982	6162	7531	8250	9174	10396	11408	12415	13417	14417	15417	16417	17417	18417	19417	20417
58	741	1737	2364	3841	4981	6161	7530	8249	9173	10395	11407	12414	13416	14416	15416	16416	17416	18416	19416	20416
59	740	1736	2363	3840	4980	6160	7529	8248	9172	10394	11406	12413	13415	14415	15415	16415	17415	18415	19415	20415
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66	733	1729	2356	3833	4973	6153	7522	8241	9165	10387	11399	12406	13408	14408	15408	16408	17408	18408	19408	20408
67	732	1728	2355	3832	4972	6152	7521	8240	9164	10386	11398	12405	13407	14407	15407	16407	17407	18407	19407	20407
68	731	1727	2354	3831	4971	6151	7520	8239	9163	10385	11397	12404	13406	14406	15406	16406	17406	18406	19406	20406
69	730	1726	2353	3830	4970	6150	7519	8238	9162	10384	11396	12403	13405	14405	1540					

TECHNOLOGY

Michael Strutt on a damning survey which suggests grave gaps in current training

Engineers lack knowledge of production processes and materials says report

ENGINEERING designers' knowledge of modern materials and production processes is "abysmal" according to a report based on research across four key engineering sectors.

The report, sponsored by the British Plastics Federation, the Production Engineering Research Association, Du Pont, and British Industrial Plastics, is published today in Eureka, the technology transfer journal. It says that even design engineers fresh from higher education know little about the latest materials and are learning "on the job" about techniques which have been in use for 20 years or more.

The survey covered responses from 652 chief design engineers in four industrial sectors: automotive, mechanical, electrical/electronic, and instrumentation. They were asked about their knowledge of materials and processes in four component groups — casings, bearings, shaft gears, and electronic components — which are common to their industries.

As expected, there was a small swing from the use of traditional steels and cast irons towards thermoplastics. But more than half of the people questioned knew "little or nothing" about nylon, which has been available in various forms for more than a quarter of a century. Only 26 per cent knew enough about acetals and only 25 per cent enough about polycarbonates to consider specifying either material.

Most of the designers knew little or nothing about fluoropolymers (85 per cent), foamed

plastics (87 per cent), polyamides (81 per cent) or polyester moulding compounds (72 per cent).

The report says designers' knowledge of production processes is equally poor. Among traditional processes, only 27 per cent of those who knew that sintering was relevant to their business were familiar enough with the process to consider it seriously.

6 There is a need for a lot more training of engineers in the use of plastics in real applications?

Only 29 per cent were knowledgeable about injection moulding and 34 per cent about metal extrusion. Among newer processes, only 7 per cent knew about superplastic forming — in spite of wide publicity and its enormous industrial potential.

The move away from non-ferrous metals to thermoplastics was most marked in the production of instrument casings, being well exploited "by the knowledgeable few." And among electrical and electronic components there was a big swing (29 per cent) to thermoplastics for shafts and gears.

Mr Roger Bishop, Eureka's editor, said: "It was noticeable in all the areas surveyed, that young chief designers were much less likely to specify

thermoplastics, thermosets and composites and the latest advanced materials than their older counterparts.

Indeed, of the young designers specifying casings, for example, 11 per cent actually changed to cast iron and 17 per cent to non-ferrous metals, while a higher than average number changed from more modern materials. This reflected "the lack of materials literacy even among young designers with outstanding flair."

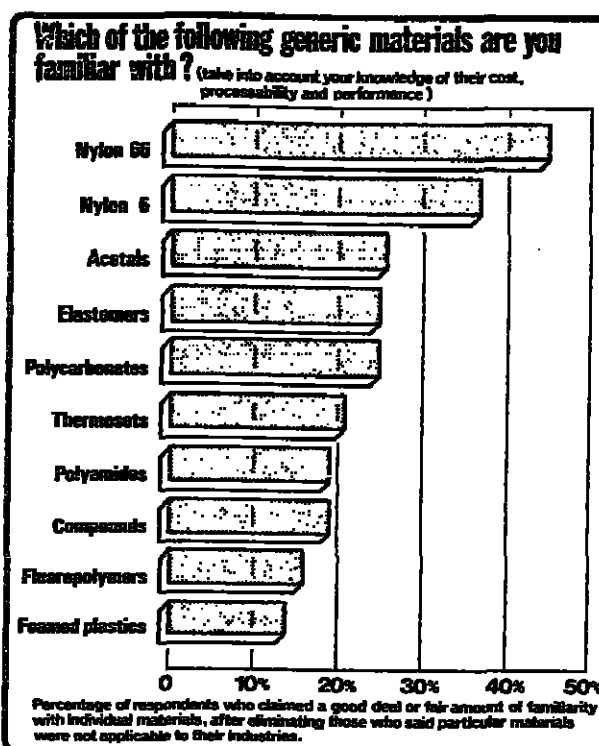
He added: "Engineers do need to make the effort, for a material which is slightly out of the ordinary, to understand its properties and possible uses."

"There is a need for a lot more training of engineers in the use of plastics in real applications to give them a solid background in plastics engineering."

The response to the postal survey, which included many large companies, was more than 60 per cent, the report says, "which itself shows the seriousness with which Britain's most senior product champions view their dilemma."

Experience — their own or someone else's — was the most important factor influencing those designers considering alternative materials, while the knowledge gained from their education was inadequate.

"Education leans towards materials science at the expense of applications engineering," the report concludes. "Universities lack the means to offer hands-on experience of new materials."



The only real explanation for this "worrying" trend, the survey suggests, is that since the mid-1970s the plastics sector has directed its marketing towards the trade moulder (its principal source of revenue), a reversal of its previous practice of promoting to product designers who specify the materials. Producers in other sectors, notably light alloy, continued to do this.

A remarkable subsidiary finding of the survey is that well over half the engineers who replied reported that changes had been made in the materials they specified without their prior approval, most often by purchasing departments.

The report says this interference — a problem never mea-

sured by ore — has serious implications for product quality and reliability "if tried and tested prototypes are being compromised once the product has left the design office."

"This will come as a shock to the design world at large who have the legal responsibility for the performance of their designs," it adds.

The report urges further research in the area of faster-moving materials, particularly the use of surface coatings and thermoplastics in the design of casings.

Eureka's Material Survey. Full computer-analysed results, price £2,250; section analysis reports from £500. From Findlay Publications, Franks Hall, Horton Kirby, Kent DA4 9LL.

Boeing draws on its years of experience

The big U.S. company is not letting valuable expertise go to waste, reports Peter Marsh

YOUNG engineers working on the aeroplanes of the future at Boeing's design laboratories in Seattle can call on the expertise of one of the company's most experienced workers — locked in the memory of a computer.

Boeing Computer Services, the aerospace company's computing arm, has produced this so-called expert system using a set of rules about aircraft design culled from an unnamed employee who has been with Boeing for 40 years.

For months on end, computer worker talked to the worker to learn the details of how he goes about his job. These were put into the form of rules — of the sort "if x is true and y is true then condition z has an N per cent chance of being correct" — to become part of a segment of complex software that runs on a Xerox or Symbolics microcomputer.

According to Mr Robert Dryden, president of Boeing Computer Services, the expert system does not so much solve engineers' problems as guide them to the correct approach.

For instance, a technical worker might have difficulty designing a particular wing component in a way that minimises the likelihood of wind-induced vibration once the aircraft is in the air.

In response to questions, the computer would come up with a series of proposals or hints as to the correct approach or simply come back with more questions which may help the designer find the answer.

Companies in many areas of examining how far expert systems can help them in areas such as diagnosing faults in manufacturing or advice systems in offices. DEC, the U.S. computer company, was one of the first organisations to use the equipment routinely to provide advice for workers assembling complex electronic equipment.

The 1,200-strong Boeing Computer Services has annual sales of \$1.2bn, of which 60 per cent is generated through the supply of expertise and hardware to other parts of the \$10bn-turnover Boeing corporation. For instance, the computing arm has provided a management system with which production engineers keep track of the 4.5m components that go into a Boeing-747 airliner as it travels through a production line.

The computer services division also built the world-

wide communications network which links the company's plants and offices by telephone lines and satellites. With this system, for instance, engineers in Boeing's data centre in Vienna, Virginia, can transmit software codes needed to operate machine tools and industrial robots to the main factories in Seattle.

The rest of Boeing Computer Services' income comes from sales to external customers. For example, the company is building a \$200m computer network for the U.S. National Administration.

To be completed next year, the system will connect the administration's seven main establishments, including the space-shuttle launch site at the Kennedy Space Center in Florida and the control room for manned space flights at the Johnson Space Center in Houston.

In other work, the computer division leases time on Boeing's Cray X2P computer in Seattle to customers who require extremely powerful processing for applications such as simulation of complicated events.

With the \$18m Cray machine, one of the world's most advanced number crunchers, a customer can perform in a couple of days an operation which would take a month on a DEC VAX machine (a powerful minicomputer in general use for scientific applications).

Among the customers are several British organisations which gain access to the Cray over a telecommunications link with Boeing's UK offices in Warrington, Watford or Coventry.

For instance, designers working at the National Nuclear Corporation (the British company that builds nuclear reactors) have obtained simulations of what could happen in a nuclear plant in the event of a pipe rupture. The software used in this simulation (which depicts such situations in three dimensions and with high accuracy) is called Dyna 3D and was produced by the Lawrence Livermore Laboratory near San Francisco for use by the U.S. Department of Energy.

Other British customers for the Cray include Rolls-Royce, which used the computer to work out in fine detail what happens if birds collide with an aircraft's jet engine while in flight, and various defence contractors who simulated the effects of shells hitting objects such as buildings or tanks.

Minerals companies such as Shell and Exxon have also used the Cray to obtain representations of production operations, for instance the pumping to the surface of oil from a deep reservoir.

Design and Construct



Norwest Holst

UK warms to expert systems

EVIDENCE IS emerging that UK-based companies are buying and experimenting with expert systems (ESs) in a substantial way, confirming the claims of suppliers who have been reporting remarkable interest in these sophisticated computer programs.

About 35 per cent of a sample of 229 corporations surveyed by Pactal, the computer and communications consultancy, said they were either using, developing or experimenting with expert systems; 54 per cent of the sample said they were doing nothing.

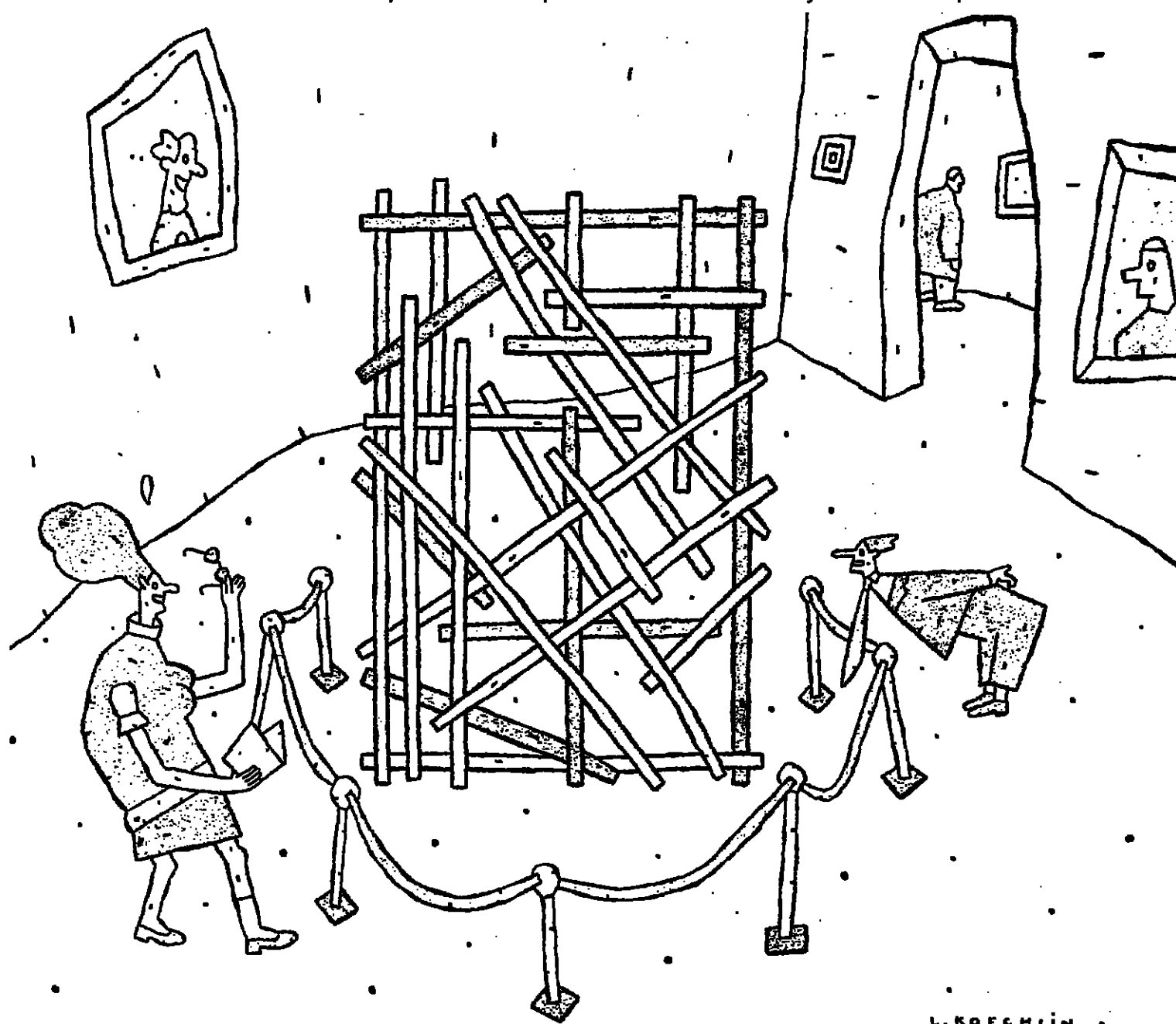
But 75 per cent of the companies responding thought there was potential for expert systems to help their organisations, with the majority believing that ESs would be sufficiently advanced within five years to provide real value to their companies.

The Pactal study showed that only 5 per cent of respondents were actually using an ES within their organisations; 4 per cent were developing systems and 26 per cent evaluating and experimenting.

Administration was the most commonly mentioned use for an ES with marketing, research and development, design and maintenance also attracting support. ESs can be programmed with the "rules" of an administrative procedure so making it possible for them to be used to resolve questions of procedure and so on.

Industry groups have been forming ES clubs to swap information and to help promote the technology. The Alvey Directorate, responsible for the UK's collaborative programme in advanced computing, already helps to fund such a club for the banking community. Next week, it is setting up a similar organisation for the insurance community, Arles (Alvey Research into Insurance and Expert Systems).

You are standing facing the much-praised work of art on display which is made up of 3cm diameter rods welded one on top of another. What point of the structure is nearest you in the vertical plane?



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Structureboard comes to Europe

STRUCTUREBOARD production has come to Europe for the first time, bringing with it some of the latest technology in wood processing.

The board, well established in the U.S. and Canada where it is produced by about 30 mills, is cheaper than plywood and stronger than chipboard. Instead of using whole strips of wood for plywood or grinding trees into near splinters and gluing them together to make chipboard, structureboard forms a mat out of three or four-inch strands of wood bonded together. The strands keep the strength of the fibres, which makes the board ideal for building or concrete shuttering, crates and packing.

Highland Forest Products at Delnaseak, Inverness, is now a full production mill, aiming at a yearly output of 75,000 cubic metres of board. The new plant uses some of the latest techniques in structureboard production.

Fine logs from east Highland forests within a 50-mile radius are stripped of their bark on arrival and then cut up into

thin strands. These strands are dried in large revolving ovens before being coated with wax and resin.

What gives this production technique the leading edge is the next stage — the "orientation" of the strands. Large combs lay the strands down roughly in line with the length of the board to form its outside layer. Then strands are laid

across the width of the board to form the middle layer, followed by a final lengthwise layer for the other outer side.

The mat of strands is then pressed and heated to bond together as a board using West German Wurtel and Siempelkamp equipment. The system enables varying thicknesses of board to be produced from 6mm to 25mm.

Laying the fibres in two directions gives the board added strength, while orientation gives it more useful properties than other types of structure board where the strands are laid down at random. Bark from the trees is dried and burned to supply energy for production.

The process also gives it the name of orientated strand board as part of the structureboard family. Structureboard is also known as waferboard and Highland Forest Products markets its product under the name Stirlingboard. One of its advantages is its matted appearance which requires a veneer or plastic covering before application in areas like furniture.

The Scottish plant is ideally suited to the small soft roundwood available from the nearby forests, whose trees are usually too small for plywood production.

Mr John Godfrey, managing director of Highland Forest Products, hopes to make inroads into the 1m cubic metres of plywood which is imported into Britain each year.

Mark Meredith on a wood processing system now being used in Scotland

GENERAL SHOPPING S.A.

in liquidation

Société Holding Internationale pour le Commerce de Détail
8, Rue Zithe, Luxembourg

NOTICE IS HEREBY GIVEN that the

ANNUAL GENERAL MEETING

of General Shopping S.A. in liquidation will be held in the conference room of the Association des Banques et Banquiers Luxembourgeois, 23, Avenue Monterey (7th floor), Luxembourg, on 28th October 1985 at 11.00 a.m.

AGENDA

1. Report of the Board of Liquidators on the progress of the liquidation.
2. Miscellaneous.

In order to be entitled to attend the above General Meeting, the shareholders — according to Article 27 of the Articles of Incorporation — must deposit their share certificates at least five days prior to the Meeting (in this case on Monday, 21st October, at the latest) with the bank mentioned hereafter. Against deposit of share certificates, the following bank in the United Kingdom will then issue entrance cards for the Meeting:

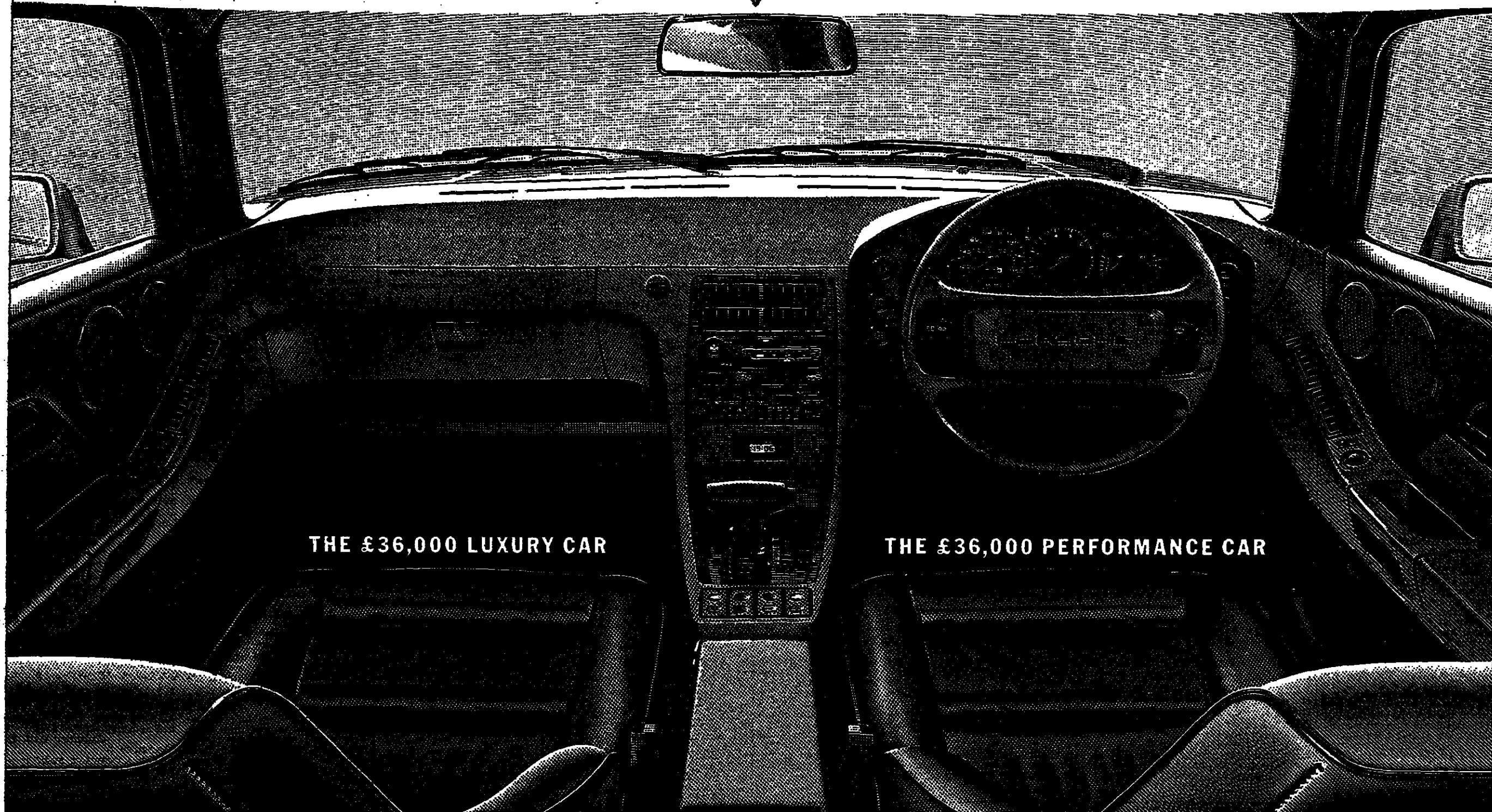
Williams & Glyn's Bank Ltd., London

as well as all other banks assuring the financial service for the company in other countries.

For the Board of Liquidators
W. WIRTH, Chairman

Luxembourg, 23rd September 1985

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THE £36,000 LUXURY CAR

THE £36,000 PERFORMANCE CAR

There are two sides to every argument for the Porsche 928S Series 2. On the one hand, here is a luxury car of quite exceptional refinement. A car that's built by hand to Porsche's specification, then tailored to yours.

Front seats, for example, are electrically powered for height, reach and back adjustment. If you wish, they can be hide-upholstered in the colour of your choice.

To produce the perfect driving position, the steering column and instrument binnacle also adjust. In unison.

There is an ingenious climate control, with an electronic 'weather eye' that monitors outdoor conditions.

The slightest change, and air flow alters automatically to maintain your pre-set cockpit temperature. Even the glovebox is air-conditioned.

While for a total change of atmosphere, you only have to turn to the 928's computerised sound system. Fittingly, the ultimate in music for the ultimate in movement.

Steering is power-assisted and speed sensitive.

Headlamps can be hydraulically adjusted (from inside the car). Wing mirrors not only demist but can be re-positioned at the touch of a button.

There is a cruise control to take the footwork (and the hard work) out of long distance driving.

A fourteen-function safety warning system monitors everything from brake pad wear to tail lamp operation.

There's central locking. Including an anti-intruder button that allows you to secure all doors even when the car is in motion.

And should you think that Porsche proportions are totally impractical, some final words of comfort. Leg room to the front is more than generous; luggage room to the back verges on the cavernous.

Fold the rear seats and you have more stowage space than a luxury saloon.

On the performance side, the 928S Series 2 is astonishingly flexible. Smooth and imperturbable around town. Fast (never furious) on the open road.

With 4-speed automatic transmission, the 928 produces rather impressive Factory Test figures. 0-62.5mph (0-100km/h) in 6.7 seconds. Top speed: 156mph. The 5-speed manual is marginally swifter.

And as quickly as it starts, the 928 stops. It has one of the safest braking systems yet devised.

Second generation ABS cadence braking (allied to four piston, fixed caliper ventilated disc brakes) means that the 928 driver can stop rapidly and steer at the same time.

Handling is superbly controlled too, of course. Thanks firstly to the Transaxle driveline (engine fore, gearbox aft) which provides near-perfect weight distribution.

And secondly, to the Porsche-patented Weissach rear axle. An innovation which counteracts a car's natural tendency to break away on tight corners.

Fuel performance? 'Respectably economical' to quote 'Motor'.

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But, above all, pleasure: the sheer ease of driving a car that sets new standards in luxury performance technology.

As Car Magazine concluded, and the motoring press have universally acknowledged, 'this is one of the very best cars in the world.' And who are we to disagree? For a personal introduction to your nearest Official Porsche Centre and a comprehensive brochure on the Marque, simply send your business card to our Customer Relations Department.

9 2 8
SERIES

Architecture

Colin Amery

the whole museum.

As the drawing above shows, the architect has solved difficult spatial and use problems in an elementary but sensible way. He places the teaching room in a band around the street side of the building, and the main galleries around the central mental stair at the centre. The galleries occupy a separate realm. On the street facade the random pattern of windows and the striped brick are banal — it is the interior that counts.

You enter the entrance hall which makes it seem even taller and more monumental. The shape of the entrance suggests the way into an ancient tomb and ahead rises a narrow, top-lit stairway that leads to the galleries and the classroom. Marking as it does the divide between the public and the private rooms, the stair has the air of a narrow part of a cashab. Some Roman and Coptic reliefs are set into the wall, and the narrowness gives the museum a sense of the antique even before the exhibits have been glimpsed.

There is a controversial note struck on the stairs: it is the architect's colour scheme. The red and yellow of the stairway in maize and cream, displaying the perverse lack of colour-sense (the persistently

uses vivid green paint wherever possible in many of his buildings). Fortunately the main galleries are finished in simple rough plaster, usually cream with solid oak floors and timber surrounds to openings. The galleries are largely successful. They are varied in size, well-proportioned and free of almost all of wilful jokes. The circular holes cut into the skirtings are an aberration that spoils some of the smaller rooms.

The slight redness of the walls, the pleasing light is baffled in a complex way that is successfully handled by the ceiling shapes and the architectural feel of the rooms. There is a lecture theatre that has a catcomb-like quality.

This museum is, in spite of certain criticisms, an important and inventive architectural creation. James Stirling has made a powerful and evocative place. His architecture balances the museum's content very well. At the Sackler Museum he keeps the balance on the interior: the result is highly original — as galleries the spaces are an advance on Stuttgart and Bonn. It is a delightful architectural adventure. Visiting it is like eating a rich and strange meal; it keeps you thinking long afterwards.

Rodney Milnes

The Royal Opera's 276th performance of Verdi's blood-curdling melodrama on Saturday cheerfully gave the lie to the tiresome old saw about it needing only the four best singers in the world, since the most consistently satisfying aspect of the evening was the conducting of Giuseppe Patané and the sterling contributions he inspired from all alert members of the chorus maintaining its excellent current from the leadership of Peter Burian. Nothing was left to chance, and there was no whiff of routine: effects were precisely calculated without, however, appearing to be so. The secret of middle-period Verdi and one understood by all too few. This was most distinguished music-making.

Sig Patané's fresh yet mature approach rubbed off on at least one member of his cast, Elinor Stepanova, whose singing was characteristically bold of her to present her new credentials as a dramatic soprano to London in one of the most demanding of all roles in that repertoire. At first scored less than a touch success, there was still much in her interpretation to admire. First and foremost she sang the words as if they meant something (which they do), and she gave the whole routine phrase of recitative with musical and dramatic insight. Much of the role was quite *to be sung in a gente mezza voce*, eloquently murmured, and Lennox's inability was throughout touchingly conveyed.

So far so good, but on this evidence it would be idle to

pretend that Miss Connell had entirely settled into her new role. While she was requesting technical agility were voiced with impressive precision, just where the tone should expand at the top in legato phrases it tended to contract into brittle whiteness; whether this, together with some uneasy moments of some pitching, was due to her nervousness on the occasion (as I am sure some hastily matched cadenzas were) remains to be seen. But the fact that she struck her best form in the fourth-act scena indicates that all may be well. Her singing in the first act is after all seldom that any Leonora's best moments come in "Tu vedrai" and "Vivrai" The vocal equipment is certainly there.

In his house debut, Wolfgang Brendel (Luna) sang with much beauty of tone and impeccable musicianship, in the face of which it might sound ungrateful to find too much to criticize. In the first of two of Mediterranean air applied to the phrasing. But what a marvelous Mandryka and Wolfram Mr Brendel must be. Willard White (Carreras) was superbly vocal and matched Miss Connell in clarity and point of verbal projection.

On more familiar ground, José Carreras's relentlessly stentorian Manrico and Elena D'Amico's gleamingly brilliant Azucena were much liked by the audience, but not by me. Mr Carreras, especially, is capable of far better than this: it is little short of tragic that he should have been so squandered on unexpressive *ca de bello*.

Antony Thornecroft

This is the story of Vivian Nicholson who through the agency of a Littlewoods cheque for £152,000, was transformed from a sluttish mother of four who stole mashed potato to feed her family into a sluttish mother who dreamed of making herself in champagne and Chevrolets. It began life as an autobiography, was transformed by Jack Rosenthal into a TV play, and then into a musical for the stage by Claire Luckham and Chris Bond and is presently on at the New Half Moon in Mile End.

sensation-seeking media. So there were the drinking, the car crashes, the abortion, the five husbands, the flirt with the psychic. Pools winning husband Keith played his part in this drama by being such a good one of his mind and body, in his own car crash.

Inevitably it becomes a one-man show and Victoria Hardcastle as Viv is relentlessly powerful, the victress over her passions and regrets. Fortunately there is no symbolism, moralising, or social interpretation in this production: just the inevitable, brutalised home in Castleford whose basic style changed little after the win—the drinks became more expensive, the parties louder,



Joan Plowright and Robin Bailey

Michael Coveney

John Osborne's peculiar vetoes may have deprived us of the most obviously appropriate piece of our generation but have resulted instead in the best possible Mrs Warren, Shaw's third "pleasant" play has recently attracted comment along the lines that it is "the best of the new British plays." It is the best of the new British plays. But Anthony Page's scrupulous and efficient revival for the National Theatre in the Lyttelton, an inspired replacement for the projected *Plowright/Alan Bates The Entertainer*, restores a genuinely feminist drama that is not only as well known as it is superbly

becomes almost irrelevant. What appals Vivvie is her mother's attempt to use her success as a social passport. And as Shaw says in one of his most brilliant prefaces, "rich men without conviction are more dangerous in modern society than poor women without chastity."

The "poor issue" label of the play wears a bit thin as we watch the male predators assemble in the Surrey garden, even if the cottage's thatched roof is a little too like a badger's back. Nonetheless, the play is willing in the sum. (Patrick Robertson's interesting design idea of meshing photographic

still possible, and in some quarters credible, to argue that *libertarian lies in prostitution*. But Miss Ploveright transcends the bald ratiocination with her cry of "I've kept myself lonely for you," the testament of any dutiful parent, the challenge to any spirited child.

Turn to *Wivre* is a contained rather than fulsome portrait, a method of interpretation to which I do not readily respond but which gathers force as she retreats to her Chancery Lane accountant's chambers and disowns the real world and people. Her determination to support herself, to reject her mother's money and to defy the

The centenary of this play—written in 1894, and first performed in the presence of the Lord Chamberlain in 1902—will be celebrated with its intellectual relevance intact. The play is a study of the position of women as a sect, and one that should be of interest to all those who attach themselves to breadwinners. And what Shaw defined as the prostitute class of men—journalists and politicians—call to mind the prostitute class of men who betray their true sentiments.

The play is in some way Shaw's Ghosts, taking up the theme of the play that was the first of his philanthropic study of mutual discovery between parent and child as *Vivie Warren*, an ideal Victorian female, and her daughter, Mrs. Warren, a more spectacular later version, denounce her mother on principled grounds. But the fact that Mrs. Warren runs a

Nicholas Selby's creepily important rector is particularly dubitable, and the developing narrative relationship between Selby and the book's other central characters is nicely judged by Mark Payton to incorporate the elements of both Wilde and Saki—adds a sexual combustion to the plot, mostly overlooked in the textbook.

Joan Plowright makes of commonsense a practical virtue, drifting into view like some animated potato face, with a somewhat serpentine quality, as she sounds like an Oldham biddy with pretension, all fur coat and no knickers—to present definitive feminist arguments for her long, halter, dead tonic. It is

expectations of conventional destiny is powerfully projected from behind steel-rimmed spectacles.

Taking a few stylistic leaves out of Peter Hall's *Importance*, lots of extra juice is squeezed from the text by John Svident's "Theatricality." Theatricality, George Gorts, the nastiest of all Shavian nasties, were endowed with a walk of sidling calculation and an incisively final flash of the tongue.

By Robin Bailey's beautifully intoned, insufferably imperturbable architect Praed, "I start in an hour from the Holborn Theatre Road, Mr. Svident, on charge, the most responsible funny line uttered in Englishish drama between Wilde and Coward. Which of course it is not, because it is theatrical and a deceit of theatre for you."

Dominic Gill

Ten years ago Pierre Boulez's INCM opened its underground, subterranean Place Beaubourg in Paris to composers, performers and technicians in the name of musical and acoustical experiment and research. Since then the underground technology, and especially the new computer technology, has made giant strides forward; but the crucial moment, the crucial meeting-point at which electronic technology can take off together, has still to be reached.

Gilbert Amy's *La variation éphémère* was an ungainly, incoherent piece for 18 instruments married: neither the instruments among themselves, nor the tape and instruments, nor the discreet elements of the tape-part surrounded tentative, awkward—and as a whole communicated an overwhelming sense of the composer's, rather than the listener's, bemusement and confusion.

The variation agitates nonetheless the distinct virtue of lasting only 15 minutes. Philippe Manoury's *Centimètres* for 12 voices, brass, percussion, Hammond organ and tape was not quite as startling as some in its medium, nor had quite such a memorizing kind of arresting musical gesture; but it contained in all perhaps 10 minutes' worth of ideas, as suggested by the composer, with ear-bending self-indulgence, to just over 65 minutes. The effect of such a rag-bag of half-finished propositions and sketches, as the composer himself admitted, was the very reverse of the epic which the composer presumably intended. The performances, given by the London Sinfonietta and the BBC Symphony Orchestra, were valiant. IBCAM might urgently consider adding a new section to its establishment—a Department of Discipline, perhaps?

vicen Hall, given by the London Symphony Orchestra, under Pierre Boulez, was another in the continuing "Mahler, Vienna and the 20th century series," and it was a performance of unrivaled lucidity and assurance. How well—now astutely, and with what self-possession—the LSO play under Boulez! Their playing was so clear, so direct, so free of the "over-orchestra" quality associated in the old days with Boulez's conducting; but in this performance he found a marriage of the old and the new, in the ebb and flow of the music and in its heady accents and descents—as well as in the knife-edge clarity of line and texture.

The performance after the interval of Mahler's *Das Lied von der Erde* had similar clarity, authority, and ease of flow. Where Rostropovich's playing was more of a solo effort—something too laden for my

taste with breathless Wagnerian mannerisms, but powerful in his delivery, and ringing with conviction. The mezzo was Elzse K. Schwarz, beautifully tuned, full-voiced, only occasionally a little solid, even cumbersome, in her phrasing. There were many magical moments (although the Bouler manner does not permit lingering over any single one with too much relish)—not least the wonderful final cadence of "Von der Glanz, der Musik und dem Singen" where every note was exquisitely timed, perfectly placed.

Hungarian Folk Ensemble on Tour

The 75-strong Hungarian State Folk Ensemble, touring the United Kingdom until October 21. Founded in 1951, its aim has been to promote the development of Hungarian dancing, music and choral singing by combining old and new elements.

Hungarian Folk Ensemble on tour

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'Cinderella' on tour

The English Touring Opera, previously the Cambridge Opera Group, is to take its production of Rossini's *Cinderella* on a national tour during November. It will be sponsored by the health company, G. R. Lane.

Saint Joan/Theatre Royal, Brighton

Michael Coveney

It is interesting how a play of Shaw's like Mrs Warren's Profession, just opened at the National, can still take up by surprise, whereas an alleged Shavian "masterpiece" like Saint Joan does nothing of the sort. Saint Joan is vigorous but dull, monolithic and resistant to interpretative invention. Or so it always seems to me, and the Theatre Royal in Brighton on Friday night where Clifford Williams's revival for Anthony Quayle's touring Compass outfit opened a weekend stint before moving on this week to Plymouth, and then on to Wolverhampton, Leeds and

greatest threat to institutionalism: most of Christ's socialists teaching would certainly be thrown out by today's Church of England synod. The true message of Christianity, as Shaw knew, is anathema to most bishops and politicians.

Jane Laportaire, a well-published author, has a role as a guest of expressing unstrained emotional conviction and when she declares that she has been sent by God to raise the siege of Orleans, to crown the Dauphin in Rheims Cathedral and to pass the English Channel, there is no arguing with the girl. Even her adversaries know they have met if not their match then at least their rhetorical superior.

wildly divergent approaches, ranging from Clive Francis's threateningly understated Inquisitor, a treacherously formidable monkishly-garbed opponent whom Joan can easily identify as God's self-appointed messenger: to Terence Wilson's cheerfully unrepentant Dante, not at all afraid of the no-at-all-poetical about wind and kingfishers on the banks of the Loire.

Finlay James's design is, well, basic, comprising a few forlorn wooden beams in a glibet of the most sturdy and simple costumes and the usual evocation of banners and fleurs-de-lys. After the recontaction and the cowardly sentence, Lapo-

I have never agreed with one of Shaw's best critics, Desmond MacCarthy, that to appreciate *Saint Joan* you have to have experienced religious emotions yourself. It is not a mystical or indeed mystifying play. It contains the profoundly truthful supposition that genuinely religious people are the

Quayle was worked hard at frowning even harder than he does as Prospero, playing the sober, sombre Cauchon as if expecting black bordered mail with every delivery; Tony Britton has had the lively idea of playing Warwick as if he were a medieval forebear of Coward's Gary Essendine; and John Sharp's Stogumber is suitably flurried and flustered

fire moves confidently into the "Light your fire" invocation and as Cauchon issues the excommunication order, the stage begins to glow. The effect is good, but not stunning, for it has been thought of many times before for the simple reason that Shaw demands it in his stage directions.

by all the terrible jokes he has to discharge.


The rest of the cast adopt

time manoeuvre and too few directors seem anxious to break the presentational mould.

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Arts Guide

Oct 11-17

Music

NEW YORK

Metropolitan Hall (Goodman House): Marc-André Bérubé, *maracas/percussion*, recital. Hindst, Strauss, Verdi, Tchaikovsky, Glaz, Berger, Duke, Poul, Vaughan-Williams, Brändt (Wed). **Concerts:** Pops, Mancini, Verdi, Scarlatti, Glaz, Poul, Tchaikovsky, Mendelssohn, Beethoven (Thurs). 67th W. of Broadway (522.7115)

WASHINGTON

National Symphony (Concert Hall): Mikhail Rostropovich conducting: Shostak, Sallinen, Beethoven (Tue); Rostropovich conducting: Anna-Sophie Mutter, violin. Schumann, Glazovov, Mendelssohn, Dukas (Thurs). Kennedy Center (785.8110)

CHICAGO

Chicago Symphony (Orchestra Hall): Ivan Fischer conducting: Rossini, Schubert, Bartók, Kodály (Thurs). (435.8122)

TOKYO

Tokyo Philharmonic Orchestra, conductor Tadaaki Ouchi; Gundula Janowitz, soprano. Mozart, Weber, Wagner. Hitomi Memorial Hall, Showa Women's College, near Sengajaya Station. (341.2550).

Deutsche Beethovenklub, conductor Helmut Wünschmann; all-Bach programme. Hitomi Memorial Hall, Showa Women's College, near Sengajaya Station (Wed) (227.0685).

LONDON

Royal Philharmonic Orchestra, conductor Jukka-Pekka Saraste; Christine Ortiz, piano, Strauss, Grieg, Schubert, Glaz, Poul, Tchaikovsky, Beethoven. (442.3111).

Young Musicians Symphony Orchestra, conductor James Blair; Barry Griffiths, violin. All-Elder programme. Royal Festival Hall (Tue) (923.8191).ITALY **Milano: Teatro alla Scala;** Riccardo Chailly conducting Bruckner and Liszt with pianist Krystian Zimmernan (Wed, Thurs) (69.12.26). **Venice:** Basilica of SS. Giovanni and Paolo: Bach's St. Matthew's Passion conducted by Gustav Kuhn with the Orchestra and Choir of the Fenice with the Frankfurt Kammer and The Freiburg Vokalensemble (Fri, Sat) (25.191). PARIS **Momie Carle Philharmonie Orchestra,** conducted by Lawrence Foster. Maria Tzipi, piano. J. C. Bach, Beethoven, Händel, Ravellet. (Tue) Salle Pleyel (581.0530) NETHERLANDS **Rotterdam, De Doelen.** Lunchtime concert from the Rotterdam Philharmonic under Jeffrey Tate (Wed). **Reital Hall:** a fairy tale evening with Hans Christian Andersen's Nightingale to music by Theo Lesvedale, and Stravinsky's Histoire du soldat. The Netherlands Music Ensemble conducted by David Porreiro, with Lieveuw Visser, narrator (Thurs) (14.29.11). VIENNA **Peter Molenbach** cello evening with Kathrin Sturrock, piano: Kodaly, Beethoven, Shostakovich. Musikverein, Brahms Sal (Wed). **Franz Scharoun** vocal recital. Elisabeth Beethoven. (Wed) Musikverein.

Saleroom/Antony Thorncroft

Coins from Sussex Mints

The passions of the collector can lead him down some obscure byways. Tomorrow, in its Blenheim Street saleroom, *Glenindale*, the coin auctioneer, is displaying what it can confidently claim as "the most comprehensive collection of the coins of the Sussex Mints ever offered for sale by auction."

Most were collected by the late Mr. R. H. King, and then bought by the current owner, who has now "redesigned the pursuit." The coins date from the reign of the Saxon king Aethelred II to King John, and range in price from £40 to £1,750. Only the British Museum would be able to match this collection, but anyone buying could not rest on his laurels—there are coins from Hastings, Lewes, Rye and more, but no example from the rare mint at Bramber.

Among his duties as controller of the musical life of Leipzig, Bach had to sign receipts for taxes on beer. A signed document on this subject appears in Christie's manuscript sale on Wednesday, and carries a £12,000 top estimate. In the same auction a Beethoven letter dated 1825 has a £50,000 top estimate, while a Mozart love-song is forecast to sell for

In the same sale the corrected typescript of Agatha Christie's 1961 novel "The Pale Horse" carries a top estimate of £4,500; the manuscript of "The Deep Blue Sea" which Rattigan gave to Dame Peggy Ashcroft, looks to be around £2,000; and cheap at around £2,000, and two letters by Marx, written in English, could make £15,000.

★

The Islamic market has never quite recovered from the reversion in Iran and the fall in oil prices but demand is certainly better now than it was two years ago. On Wednesday Sotheby's sells works of art and carpets, while Christie's concentrates on carpets the following day. A pictorial carpet from Kirman, depicting all the kings of Persia, is expected to fetch £55,000, carries the top estimate of £65,000, while two rare Kum Kapu prayer rugs should make around £30,000 each.

The event of the week in New York happens at the weekend when Sotheby's offers a complete set of engravings from Audubon's "The Birds of America." The plates will be auctioned in 435 separate lots and should bring in around \$1.2m for the benefit of the Municipal Archives of New York and the other complete "Birds of America" collection.

FINANCIAL TIMES

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Seeking a role for Eureka

A CRITICAL phase is beginning for Eureka, the proposed programme of co-operation to improve Europe's competitiveness in high-technology. Its future will be the subject of three international meetings in the next month, the first of which takes place in London today.

The first task for the 18 countries involved is to decide precisely what the project is supposed to do. Until the \$33bn (£23.4bn) U.S. Star Wars research programme which partly inspired it, Eureka lacks a single, overriding goal. Indeed, it has no firm goals at all so far, and the Greek for "I have found it" seems an optimistic title. "We are still looking" might be more apt.

Dangers

Worthwhile co-operation will require skilful compromises and mutual concessions by governments and companies. There are obvious dangers that, without a clearer sense of direction, Eureka could lose momentum or degenerate into unseemly squabbling, in which old intra-European rivalries were painfully exposed.

A broad consensus exists that Europe's competitive weakness is due not to scarce technological resources, but to the failure to exploit them effectively on world markets. There is also agreement that the causes: lack of a single European market and the fragmented, nationally-oriented structure of much of Europe's industry.

Beyond that, however, attitudes diverge. The British Government views Eureka primarily as a pragmatic exercise in collaboration by private industry, to which governments' main contribution should be dismantling trade barriers rather than offering subsidies.

A market-led programme which encourages companies to take the initiative has much to commend it. However, other countries may need convincing that Britain's initial approach is not really due to lack of enthusiasm for Eureka.

France, which is strongly attracted to state-directed "prestige" projects in high technology, favours a generous Eureka budget. In Italy, state involvement in industry is so widespread that government

is a foregone conclusion. Bonn backing in some form appears to still seem undecided.

National differences aside, there is a genuine dilemma here. Two often, Europe's larger high-technology companies appear willing to commit themselves to ambitious ventures only when governments take the lead and should much of the risk. Excessively cautious management attitudes are part of Europe's problem.

However, it may be hard to mobilise industrial support for Eureka without some government pump-priming, particularly when European scientists and companies are being tempted by juicy Star Wars research contracts. The next few weeks should show whether a sensible balance of priorities can be struck.

The removal of European tariff barriers must not be allowed to become sidetracked by disagreements about the funding and administration of Eureka. It is no use urging companies to attack world markets more aggressively if they are denied access to a single European market.

Actions

Other actions are urgently needed, too. The competitiveness of some European high-technology sectors, notably telecommunications equipment, is seriously weakened by excess capacity and duplication of effort, which may be solved only by extensive industrial rationalisation.

Much more must be done to create the financial and commercial conditions in which new companies can flourish. Too often, European high-technology policies confuse corporate size with strength. Yet in the U.S., many of the most successful innovations—including the microprocessor, the mini-computer and the personal computer—were pioneered by young companies.

Whatever the programme's final shape, Eureka cannot provide all the answers. It could prove a useful starting point, but it must not become a collective excuse by governments, industry and financial institutions for failing to apply the harder remedies needed to cure Europe's ailing competitiveness.

HOW radically has the structure of the British economy altered in the past decade? Casual observation suggests there has been a huge upheaval. Indeed, it is hardly an exaggeration to say that there now seem to be two quite separate UK economies: a service-based economy which flourishes in London and the South East and a production-based economy which languishes in the Midlands and the North.

At the same time, there are now two competing—and compelling—images of British economic life in the 1980s. On the one hand, there is the gloomy vision of those who fret ceaselessly about "de-industrialisation": a grey landscape of deserted factories in what was once the nation's industrial heartland; an endless and depressing vista of dole queues.

On the other, there is the much more encouraging vision of those who talk airily of a new "post-industrial society." A bustling and vibrant, information-based service economy is perhaps best symbolised by the frenetic activity in financial markets or the apparently non-stop growth of business services such as management consultancy. The jobs merry-go-round in the City of London and the seemingly unstoppable inflation of financial sector salaries looks like the icing on a fast-expanding services cake.

Which image is the more representative of the UK's economic health? Should we heed the de-industrialists or the post-industrialists? Any judgment has to rest on a detailed examination of the changing structure of the British economy over the last decade, on an analysis of how far casual empiricism about the "new service economy" is backed up by hard statistics.

Measuring the relative performance of the production and service sectors is by no means straightforward: the output of service industries is notoriously difficult to gauge. The structural changes occurred against a backdrop of disappointing slow overall economic growth. Over the whole decade GDP grew in real terms by little more than 13 per cent. In the five years from 1979 GDP grew by barely more than 3 per cent.

The macroeconomic trends were dull and depressing. They are also well-understood. Less appreciated, perhaps, is the scale of the variation in the performance of different sectors. The growth rates of service and production industries, and associated changes in employment, over the decade are shown in the two small tables. The main table shows the absolute contribution of various sectors of total GDP growth between 1974 and 1984.

The size of each sector's contribution depends on two things: its relative size and its rate of growth. Thus between 1979 and 1984, agriculture contributed 0.6 units out of a total increase in GDP of 3.2 units (GDP in 1980 was 100 units), or 19 per cent of the total. The contribution was quite out of proportion to the sector's GDP weighting of only 2.3 per cent. It reflected the rapid growth of agricultural output.

The relative sizes of different sectors—even as measured by their now-inaccurate 1980 weights—may come as a surprise. Thus manufacturing accounts for a mere 26.6 per cent of GDP; total production

The British economy

A tale of (at least) two nations

By Michael Prowse

and construction (which includes energy) for only 42.4 per cent.

Even more striking, the national accounts grouping "banking, finance, insurance, business services and leasing"—call it "financial services" for short—accounts for 11.6 per cent of GDP. By this measure financial services, broadly interpreted, contribute more to GDP than energy and water (9.5 per cent), mechanical engineering (3.8 per cent), transport and communication (7.2 per cent) or even education and health (8.7 per cent).

There is a complication: the national accounts have a negative balancing item "adjustment for financial services," with a weight of 4.1 per cent of GDP, which threatens to shrink the size of the sector. This is to compensate for double counting of profits in the accounts. But statisticians say there is no good reason to deduct the entire adjustment from the banking, finance and insurance sector. The gross weight of 11.6 per cent is thus the best, if imperfect, guide to the size of the financial sector.

The most startling revelation from the sectoral analysis is that the increase in the output of services in the decade to 1984 was equivalent to about 80 per cent or more of the total increase in GDP (see main table). Moreover, the expansion of financial services alone (using the gross measure of 11.6 per cent) accounted for nearly half the total increase in output.

The contribution of services to the overall increase in GDP between 1979 and 1984 was even more significant. In this period, the increase in the output of services in the decade to 1984 was equivalent to about 150 per cent of the rise in total GDP (4.5 units compared with 3.2). The growth of financial services alone comfortably exceeded the overall rise in total output. Energy, principally North Sea

oil and gas, was the other main engine of growth in the decade. But, interestingly, energy contributed relatively more to GDP growth between 1974 and 1979 (when the oil build-up was unswerving) than in the following five years. The figures for the latter period, however, are slightly distorted by the 1984 coal strike.

The counterpart of the expansion of oil and services was the contraction of manufacturing and construction. These sectors shrank by 11 per cent and 7 per cent over the period and the output lost because of their decline amounted to about 30 per cent of the net increase in GDP over the period.

How was the service economy, in particular the financial sector, able to contribute such a large proportion of recent GDP growth? Answer: by growing much faster than the rest of the economy. In the decade to 1984, service output grew by 21 per cent in real terms—seven percentage points more than the economy as a whole. The real output of financial services (if the National Accounts are to be believed) increased by about 70 per cent over the period.

The divergent fortunes of production and services are as evident in the employment figures. Over the decade, 2.7m jobs were lost in production

and construction and 1.2m created in services. Financial services alone created an extra 387,000 jobs—more, for example, than wholesale and retail distribution and hotels and catering combined. It was the only sector to create substantially more jobs after 1979 than before.

The jobs and output arithmetic fully confirms casual impressions of a sea change in the British economy in the past decade. There has been a dramatic shift from production to services in which the financial sector has held a starring role. What other lessons can be drawn from a lightning survey of sectoral performance in the last 10 years?

Most obviously, that it is hard to generalise about the causes of manufacturing's demise or services' dynamism. The difficulty lies in the heterogeneity of the two sectors: some service activities have performed very poorly over the decade; some manufacturing sectors have done surprisingly well.

Within services, a sharp distinction should be drawn between the non-traded activities of the public sector—for example, education and health, public administration and defence—and traded, private-sector services. The lion's share of the growth of service output has been in the private sector.

Between 1979 and 1984, the Government succeeded in slowing to a standstill the growth of public-sector services, previously they had been growing in line with GDP.

But some traded services also showed sluggish growth. Output of wholesale and retail distribution and hotels and catering, for example, grew by only about 4.5 per cent in the decade to 1984; transport, traded but largely in the public sector, did even worse.

If some service sectors grew more slowly than overall output, some manufacturing sectors did much better. Output of electrical and instrument engineering, for example, grew by 23 per cent over the period; chemicals, which grew by 13 per cent, at least kept pace with GDP.

The few bright spots in manufacturing were only a small consolation for severe contraction in most of the sector. Mechanical engineering, motor vehicles and parts, and textiles, for example, declined by 30 per cent, 36 per cent and 31 per cent respectively.

Another lesson from the sectoral analysis is that 1979 did not mark the end of manufacturing's decline. The decline of manufacturing, the growth of financial services, even the comparatively strong performance of some manufacturing sub-sectors such as chemicals—were firmly established in the second half of the 1970s.

Employment prospects, however, did change dramatically. Between 1974 and 1979, an extra 1.1m service jobs were created which more than offset the loss of 650,000 manufacturing jobs. But the next five years saw the creation of only 132,000 service jobs and the disappearance of 1.8m production jobs. The

haemorrhage of manufacturing jobs reflected the deeper decline of the sector after 1979; but the paucity of service jobs in the later period is not accounted for by the small slowdown in the sector's overall growth.

The present government's squeeze on the public sector provides a partial explanation: between 1974 and 1979, a third of the extra service jobs were in non-traded services such as public administration and education and health. But it also looks as though the labour productivity of the traded services sector increased substantially after 1979.

Between 1979 and 1984, the positive contribution to the rise in total GDP from traded services was nearly double the negative contribution from manufacturing. Yet less than 15 per cent of the lost manufacturing jobs were replaced. The implication is that productivity in closed manufacturing plant was way below that in the new expanding service industries.

It thus seems likely that the most dynamic sectors such as financial services continue to expand at the pace of the past decade—which must be counted improbable—they cannot possibly create sufficient demand for labour to absorb those displaced by de-industrialisation.

Economic growth, Alexander Solzhenitsyn once complained, is not only unnecessary, but ruinous. The Russian exile's boy, not a taken seriously by the economically literate, but a slight variation on his theme may attract considerable support from the 2.5m manufacturing workers who have lost their jobs in the past decade: economic change is necessary, but ruinous for many. Some of the economic and political strains of recent years reflect the fact that the growth of the past 10 years has created winners and losers on a scale unparalleled since the war.

Two downside possibilities

NOBODY EXCEPT President Reagan seems to attach much weight to the Gramm-Rudman-Rudman. This rather lackadaisically tacked-on budget-balancing commitment to the routine Federal debt-ceiling bill in the U.S. Senate last week. Foreign observers must think that this is not the way in which serious policy changes are made. The chances are that indeed it is not; but economic policy is not just a matter of backing favourites. It is also a matter of having a response ready for less probable contingencies.

The Senators have been criticised because they have laid down a programme to eliminate the Federal deficit within four years without even a hint of how it is to be done; but this process of proclaiming the ends and letting the means look after themselves is on occasion the American way. The President probably remembers more vividly than commentators this side of the Atlantic another wholly impractical measure, much scorned when it was proposed—Proposition 13 on a California referendum, which put a cap on property tax rates. It was passed, though, and left a Governor called Ronald Reagan making all kinds of previously unthinkable cuts to preserve the state from bankruptcy.

It is just possible, then, that the can-do spirit is the only practical one in face of a deficit which has resisted all attempts at the usual horse-trading which passes for political decision-making. Has anyone outside the U.S. even begun to consider the consequences of the U.S. actually doing what its partners are constantly nagging it to do?

Oil price

Another downside possibility which has actually been studied quite closely in a purely domestic way in London is that of an oil price collapse. Oil price speculation has of course become an annual event, and so far a combination of the spot market and the dollar decline is contriving a remarkably smooth adjustment. However, the major oil companies still regard a disruptive collapse some

time in 1986 as something near an even-money possibility. It is a very safe bet that their contingency plans are much further advanced than those of governments; yet a settlement of the Gulf War would probably make this an odds-on chance.

What needs stressing is that these are in no sense trivial questions. Even a better-balanced U.S. Budget and (except perhaps in London) a sharply lower oil price would be greeted as good news; but both could prove to be disruptive events, and both would be unambiguously deflationary. The potential scale of deflation is large. A U.S. budget tightening would impact heavily on the current account, reducing net demand for America's trading partners by perhaps \$25bn a year. A lower oil price would deflate demand similarly.

Dilemma

There is no difficulty in proposing a response to a deflationary shock, but there could be substantial difficulty in persuading those with most power to help to hear the answer: a decade-and-a-half of wrestling with inflation has left them, like the British defenders of Singapore in 1942, with all their guns pointing the wrong way. It is possible, of course, that the rapid fall in interest rates which might follow such shocks—as a result of efforts to stabilise the banking system rather than the world economy—would be enough to restore stability through an investment boom, but it is highly improbable.

The history of the last two oil shocks, which posed a dilemma rather than a straight challenge, shows that the nature of the fiscal response makes a large difference to the outcome. A shock without fiscal response might be almost as deflationary as the 1973 shock was inflationary. As we have explained, there are possibilities, not probabilities; but it would be reassuring to know that contingency plans in national treasuries and central banks, in the IMF and the OECD were being elaborated half as thoroughly as they are in the offices of the oil majors.

Two Stuttgart men

You might expect Heinz Dürr to be feeling miffed.

After all he has spent five tortuous years dragging the AEG electrical group away from bankruptcy and setting it on a path of steady profits.

Often pitted, sometimes joked about, Dürr, aged 51, pressed on doggedly and began to reap the fruits of success.

Now with a lot of the spadework done, AEG in the black and the share price soaring, Dürr looks like moving in on the show—perhaps to take it over. The Stuttgart-based vehicles group is poised to make AEG its third company trophy of the year after acquiring MTU and Daimler.

There are two reasons why Dürr is not feeling miffed. For one thing Dürr would almost certainly prefer a strong industrial owner of AEG to the company's current owner, a major influence by the bank, which now hold half the AEG stock.

The second reason is that Daimler is run by Professor



"It's at the set—the conferences are all over Dad—this is the Children's TV"

Men and Matters

Werner Breitschwerdt, a brilliant engineer, aged 58, who like Dürr is a Stuttgart native, has a reputation for knowing a god deal when they see one. Dürr can fairly take credit for his interest in AEG as well as carrying out.

For a publicity exercise recently the broker insured (for free), the lives of six American astronauts on the shuttle trip which repaired a damaged U.S. Navy satellite.

After that gimmick the company says it is serious about extending the insurance industry's conventional personal accident cover (which currently applies to people in high-risk occupations like diving), to men and women in space.

John Howes of Crawley Warren tells me he is trying to fix policies with companies such as IBM and McDonnell Douglas which are arranging for their employees to travel into space on future missions organised by NASA, the U.S. space authority.

One stumbling block is that by far the biggest percentage of astronauts are government employees. And governments, by tradition, are most reluctant to take out insurance on anything, or anybody.

That rules out selling life insurance to Britain's first astronaut, an RAF fighter pilot, who is due to leave the launch pad next year.

ever, have better luck with the members of the public who, if we are to believe pundits at Nass, will be going into space in increasing numbers in the coming years.

Mining leaders shun Australia

An unlikely casualty in Australia of the growing unrest there about links with South Africa is the mining industry.

An international mining conference scheduled for Canberra next year has been switched to Singapore because of concern over possible demonstrations against 200 South Africans among the 1,000 delegates.

The London-based Council of Mining and Metallurgical Institutions, which organises the world conference every four years, was planning to make a return visit to Australia after an absence of 20 years. "But," says an official, "it was felt that, under the circumstances, it would be inappropriate to hold it in Canberra."

He adds: "The South Africans for me very important part of the institution's council—we do not want to subject them to harassment."

The conference organisers read danger signals into the recent action by the Australian Government blocking visas for South African businessmen who wanted to visit Australia for an International Rotary golf tournament.

Why switch to Singapore for a mining conference? The island state will be woefully short of the opportunities to visit iron ore, gold, and bauxite mines that had been laid on for the world mining leaders by the Australians.

On the plus side, the regime of prime minister Lee Kuan Yew is unlikely to tolerate anti-apartheid demos.

Moving tale

Barclays Merchant Bank has spent the last couple of days moving into a grand site by the Thames to ready itself for the city revolution.

More in sorrow than in anger Dr Colyn Gardner, managing director of another City business, D. C. Gardner banking consultants, tells me of unexpected police resistance to his own company's move from Bartholomew Place to New Street a week ago.

Glitspur Bullens, the removers, applied and gained permission from the City of London police to park their large van outside the new premises, to move in furniture, computers, and the like.

But the move was only just under way when a number of policemen appeared and withdrew the parking dispensation. The reason was that two cars were parked illegally on double yellow lines on the opposite side of the road thus obstructing the right of way.

The removal men were not pleased at the prospect of humping all the gear about 100 yards from the nearest main road. A traffic warden was asked to have the illegally parked vehicles towed away.

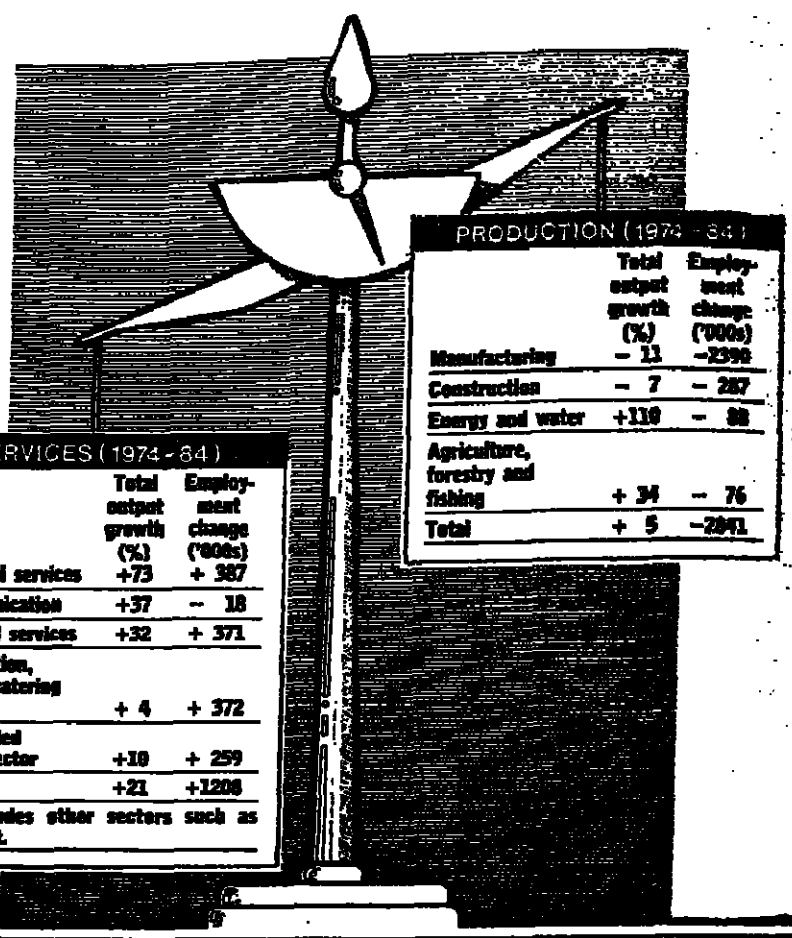
I now quote Dr Gardner: "The warden demonstrated a singular reluctance to put pen to ticket and scuttled off to the nearby police station. The warden returned with the culprits—all policemen—who rather sheepishly drove off."

Divided we stand

Concern about the stability of Belgium, one of the most politically disputatious states in Europe, and now tied after an election campaign of 10 months, may be misplaced.

Noting that police controls are spread through three ministries, Herman de Croo, minister of communications, observes: "There'll never be a coup d'état in my country. Nobody knows where the poyer lies."

Observer



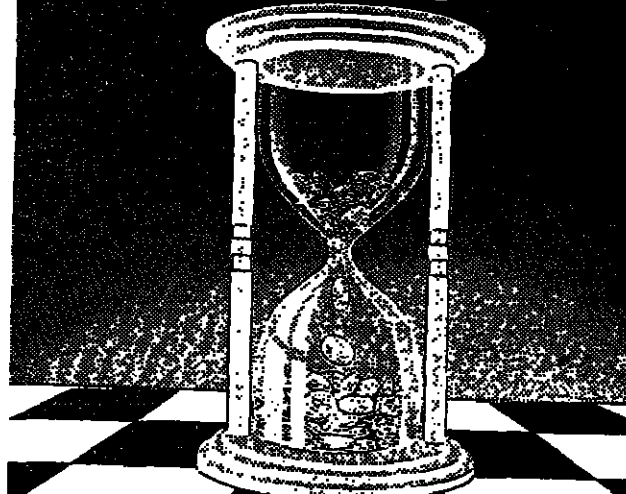
BREAKDOWN OF GDP EXPANSION

	1974-79	1979-84	1974-84
GDP	9.3	3.2	12.5
Agriculture	0.1	0.6	0.7
Energy and water	4.1	0.9	5.0
Manufacturing	(0.8)	(2.4)	(3.2)
Construction	0.0	(0.5)	(0.5)
Services	5.9	4.5	10.4
(Financial services)	2.0	4.0	6.0
(Non-traded public sector services)	1.0	0.0	1.0

* In 1980 level of GDP = 100.

Source: CSO.

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FOREIGN AFFAIRS: THE NEXT EEC SUMMIT

Italy opens a Pandora's box

By Ian Davidson

THE MEMBERS of the European Community are in the throes of deciding whether or not, for the first time for many years, to be serious about their collective future. The so-called "Inter-Governmental Conference," which was convened at the Milan summit just before the summer holidays to negotiate reforms in the running of the Community, is slowly grinding into action. The deadline for the tabling of national proposals is tomorrow; the foreign ministers are supposed to start taking a grip of the negotiations next Monday; and they are meant to deliver a package to the next European summit in early December.

Yet it would be hard for the man in the street to tell that anything at all was up. Of course, even at the best of times the Community lacks popular appeal. But it is striking how little interest is being publicly generated by an exercise which may, just may, turn out to be of historic significance—far beyond the EU's even more strikingly in the fact that, with only seven weeks to go before the Luxembourg summit, even the bureaucratic insiders are wholly uncertain whether the negotiations will lead to a triumph or a disaster.

When the Italians launched their proposal out of the blue at the Milan meeting, it was absolutely clear that, in the minds of those who supported the idea, the purpose of the Inter-Governmental Conference was to negotiate changes in the Treaty of Rome so as to make the Community work better, to introduce more majority voting in place of unanimity, and in some way to strengthen the role of the European Parliament. Mrs Thatcher, the British Prime Minister, opposed the idea of a conference, and contested the need for any treaty changes; but her opposition could not alter the political fact that treaty changes were to be the subject of the conference.

In principle, that is still the theme of the drama that is now about to be enacted. But there seems more than a little uncertainty whether all the actors are quite so happy with their assigned parts. The federalist heroes, in particular, who seem to be having second thoughts. The Italian proposal for a conference caught everybody by surprise, but it might have



Mrs Thatcher opposed the idea of a conference; President Mitterrand may not have made up his mind what he wants from it and (right) Sig Bettino Craxi, Prime Minister of Italy, who seeks radical change

been supposed that the seven member states which voted for it would have a rough idea of what they wanted it to achieve, and would have been eager to draft recommendations to put before the conference in due course. Not a bit of it; the suggestion box is almost empty.

There are four different drafts on the tighter co-ordination of the foreign policies of the member states, and the separate negotiations on this subject (which has outside the competence of the Treaty of Rome) should by now be within reach of a single unified text. But on the central issue of the functioning of the Community, there is very little.

The German Government has put in some proposals for strengthening the role of the European Parliament, and if it can sort out the disagreements between the different ministries in Bonn, it may put forward a paper on the introduction of the Treaty of Rome, which covers the harmonisation of national legislation. The Dutch and/or French Governments may put in papers on monetary policy. From the Italians, who set this theme running, there is nothing.

By contrast, proposals have been raised from the Commission like confetti. When this exercise started, the conventional wisdom in Brussels was that, given the shortage of time, the conference should be limited to a handful of treaty

changes so as to streamline the Community's decision-making rules. Since the summer, the Commission has vastly enlarged its agenda, with proposals for new treaty chapters on such diverse issues as the liberalisation of the internal market, the environment, technology, culture, the powers of the Commission, the role of the parliament, the transfer of resources from the rich to the poor member states and (coming shortly) monetary policy.

The explanation for the contrast between the prolixity of the Commission and the parsimony of the member states is illuminating but not necessarily reassuring. The Commission has seized on the conference as an opportunity—perhaps the last for many years—to codify and bring within the competence of the Community, a number of policy areas which have so far been handled, if they have been handled, outside.

Some of the member states, on the other hand, have discovered, after a little bit more reflection, that they are no longer sure that they are as keen on the bright new world of a more integrated Europe as they seemed or pretended to be three months ago. Italy and the Benelux countries, it is said, are still gunning for radical reform, even if it remains some cau-

may for the moment be divided, and President Mitterrand may not have made up his mind. But it is still possible that, when the chips are down, they will both favour a maximalist position. If the Six were to reform a united front, it would be too late for Mrs Thatcher to start arguing.

The trouble is that there are two very large questions which are floating around the Inter-Governmental Conference. The first question, and the ostensible purpose of the conference, is: how much constitutional change is needed to get the Community moving again? The second question is much more difficult: what is the operational purpose of getting the Community moving again? Is it to outvote the Germans on the liberalisation of insurance services? Is it to create a fully fledged monetary union?

The original dogma of the Community was that it was a mistake to attempt to pre-empt in any detail its eventual destination. It started with some limited policy objectives, but its distinguishing characteristic was a set of institutions with the power to set new objectives as time passed. The dilemma facing the conference is whether its task will be made easier or more difficult if it tries to define a new long-term programme for the Community's future development.

You can argue it either way. On the one hand, it will cer-

tainly be very difficult, and may be impossible, to reach a consensus on the long-term objectives of the Community. Luxembourg starts from a maximalist, Greece from a minimalist position. It is hard to imagine any form of words which would reconcile their positions and still retain some meaning.

By this argument, the policy function of the conference could be minimalist: the full implementation of the Rome Treaty pretty much as it stands today. This would have three merits. First, if it could be accomplished, it would be a tremendous achievement. Second, and more important, it would mean that the member states could have any reasonable grounds for quibbling: they all signed it. Third, it would avoid futile argument about an unknowable future.

The counter argument is that a Community of 12 member states is very different from the original Six and needs a different approach. For one thing, there is much greater diversity of economic interests and levels of prosperity. For another, there is a similar divergence in political attitudes.

The Germans have reservations about the whole exercise because they are doing nicely without it. The Greeks have reservations because they do not expect to do nicely with it. If the conference is to reach any result, it must be unanimous; to get unanimity, there needs to be some assurance that the future will bring benefits to the poor as well as to the rich. In other words, the poor may have to be bought off.

That is why some people support the Commission's attempt to define some of the principles of future development. But perhaps it is also why the Germans are wary of being sucked into a mechanism which will expose them to more competition from the rich, and require them to pay more for the poor.

The choice, of course, is between a strategy, if that is what it cannot now be eluded. When the seven voted for a conference three months ago, perhaps they were on auto-pilot, hallucinated by the Euro-dog. Now their instincts are kicking in, and they are weighing possible outcomes, they hesitate. But for Mrs Thatcher's Government to imagine there is any safety in sticking on the sidelines is not to say, suppose the seven decide to act, they do want what they signed up for?

Lombard
A driving lesson for connoisseurs

By Samuel Brittan

A dialogue with incidental music, usually out of tune.

(To be played within 300 yards of the Mansion House, May tour on Wall Street and 20th Street North-West, Washington.)

Swirling mists clearing very slowly.

S.B.: We are going to Glasgow aren't we?

"Str": Pete: Oh do shut up. I know we're going to Glasgow (its other name is national in money terms growing at a stable rate). The question is how to get there.

Driver Terry: The M3 is fog-bound and full of false signals. The M0 motorway performs well. My mates have been doing some tests with their black box and they say the M0 gives some really good vibes. Me: I stick by my mates.

Driver Eddie: And fall off the cliff with them. You'd be very foolish to ignore M3. I've known cheap drive through the M3 warning lights and take off an indolent spin. Try to talk about M0 to my pals in the City. They can't stop laughing if you even point your indicator in that direction.

Sir Pete: Why not try the big new M2? It's very broad and it's been especially designed at great expense to cover the right sort of monetary ground. Full of transactions of all kinds. They all get caught between the road. That's the way to cover all our territory. Isn't it time we used it? After all I had so much trouble getting our friends at the bank to do their share of the work. We even forced them to put some institutions on the terms. That took some doing. I will tell you.

Driver Terry: It's still full of swags and traps. One of my mates had a very bad smash on the trial run. Went completely off course at the first distortion. Woke up in hospital babbling of building societies. I'm not going to let my mates down. We haven't followed because they're full of pot-holes. Never heard of a healthy obsession?

(Cast, valedictorian) M0, M3, PSL, EMS, Private sector liquidity. Orchestral cacophony. Boss Maggie blows shrill whistle. Silence. Curtain.

Sir Pete: I wish someone would. Nige: We'll look first at the one motorway and then at the other. Go some of the way each can take my fancy. You could call it a kind of average. Terry's good at calculating such things. "The Gunner": "Ullio, ullio, ullio. What about all the liquidity on my private sector. You can only drive by the seat of your pants, as my pay Paul always says."

Nige, Pete (not quite in unison): I'm fed up with the lot of you. Let's just look ourselves in that Volkswagen, EMS 8, and hitch lift.

Terry, Eddie, sundry "advisers": Yes, maybe, well, perhaps. Roll of thunder. Orchestra plays the chords for the Queen of the Night.

Boss Maggie (appears through a trap door): Lock me up with a lot of continental! Over my body! After the way they insulted me in Milan? Alan, Brian, help, help!

Nige: What do I tell my pals at the Mansion House? The Brokers' Boys (accusingly): You are underfunding? Confidence draining away! Explain, Explain!

Chorus of monetary mechanics (words are completely incomprehensible). S.B.: You'd better explain yourself. But more important, concentrate on the destination. Make your target Glasgow. Then the drivers can use their discretion according to road conditions, without committing themselves to one speed or one route.

Pete, Nige (nearly in unison): Again! You're obsessed with Glasgow.

S.B.: Yes, I am obsessed with the destination. We pay these drivers to find the best routes. Let them take all available information into account—Terry's real forecasts, motorway conditions, everything on the governor's radio. We've put our passengers into a muddle by posting up these fog-bound routes, which we haven't followed because they're full of pot-holes. Never heard of a healthy obsession?

(Cast, valedictorian) M0, M3, PSL, EMS, Private sector liquidity. Orchestral cacophony. Boss Maggie blows shrill whistle. Silence. Curtain.

Build-up of liquidity

From the Group Economic Adviser, Michael Bank

Sir—The recent rise in the broad money target, EMS, is a predictable consequence of underfunding the PSBR. In the last four months sales of central government debt, to the non-bank private sector, amounted to only £1.5bn (seasonally adjusted), against a PSBR of £3.5bn. This has allowed the Bank of England to reduce its bill mountain by £2.5bn, but broad money has grown by £6bn, or at an annual rate of 17 per cent.

The aim of this policy is presumably to reduce long-term interest rates and equity yields in order to persuade company treasurers to take the plunge and fund some of their long-term borrowing. There is no sign of success: rights issues in the last three months have been low, and the corporate long-term bond market is still slumbering. Evidence of the build-up of spare liquidity can, however, be seen in a stock market chasing takeover rumours.

It is a dangerous policy. Notwithstanding the slow growth of M0—clear evidence of the success of credit cards and automatic teller machines—in encouraging people to hold less cash—the build-up of liquidity makes us vulnerable to a rerun of the conditions at the turn of last year. If sentiment against sterling, the weak monetary position could easily force the Government and Bank of England to raise interest rates again sharply.

Company treasurer will not fund their bank borrowing until long-term yields are appreciably. But with world capital markets now so integrated long yields in the UK depend much more on the U.S. Government and on the outlook for inflation in this country than on the British Government's funding policy. It is

time that funding, if necessary, is the least risky and least damaging means of controlling liquidity in the economy. Andrew D. Bain, Poulton, EC2

Reducing taxation

From Mr J. McWaters

Sir—I am amused by Mr Lawson's theme at Blackpool that it was of the first importance to reduce further the burden of income tax. In practical terms all taxes have been increased rather than reduced. National insurance snafus up inexorably (and the tax on my company car keeps going up as does the additional fuel benefit scale; and when I dared to repair the

Letters to the Editor

roof of my house I paid 15 per cent VAT.

I have had to pay more tax not less and indeed I had to find more cash to pay more tax. Would not Mr Lawson have been able to make a greater contribution in Scotland at the International Monetary Fund meeting rather than hitting about tax cuts at Blackpool? J. J. F. McNiven, White Hart Place Cottage, Farnborough, Sussex.

Relief on interest

From Mr N. Dangour

Sir—I agree with Mr Cook (October 28) that the abolition of relief on mortgage interest alone would be unfair. At present, the whole economy is geared to borrowed money and by allowing full relief on bank and other interest the tax system is designed to encourage borrowing and to help the moneylender.

Abolish tax relief from all interest payments and you will encourage people to save and invest in their own business rather than spend and borrow. In this way the economy can be rejuvenated. Literally by a stroke of the pen. N. E. Dangour, 25, Albert Hall Mansions, Kensington Gore, SW7.

Anti-nuclear Party

From the Treasurer, Socialist Environment and Resources Association

Sir—Your report on the energy policy debate at Labour Party conference (October 3) was inaccurate in one important respect. Conference carried a resolution calling for "a halt to the nuclear power programme and a phasing out of all existing plants." This is now the policy of the Labour Party, contrary to the statement in your report that the vote "was well short of the two-thirds majority required to make the resolution official party policy." Although two-thirds is necessary to get something into Labour's programme, a simple majority is all that is required to make policy. Labour has therefore become for the first time an anti-nuclear Party, no longer hedging its bets on the issue.

What will be interesting now is to see whether Jack Cunningham, MP, the strongly pro-

nuclear Shadow Environment Minister, finds it possible to speak for his Party's new policy. If not, those of us in the Labour Party who do support party policy may soon be pressing for him to be moved to another job. Victor Anderson, 8, Poland Street, W1.

Derelict land

From Mr D. Marks

Sir—I refer to the urban renewal supplement of October 8. While much has been achieved, authorities to utilize derelict land in order to spare green field sites can bear only limited fruit when decisions relating to grant aid cannot be made far more speedily than currently. I am sure that you will be permitted to outline an example? My company wishes to develop a site which suffers from three types of dereliction, any of which could qualify it for a derelict land grant. The site is in an area where the Department of the Environment wishes to see applications for urban development grant. My company applied for a derelict land grant in January this year and asked for the support of the local authority to an urban development grant in July this year. To date no decision has been reached on either. Unless the speed of decision making is considerably improved and the promotion of urban development grants taken out of a political context, the hoped for improvement in inner city areas of dereliction will not materialise. D. T. Marks, 108, Main Road, Sunningdale, Surrey, GU8 7JN.

Inner cities policy

From Mr J. Morris

Sir—One of the things we have noticed in the north west is that five years ago, local authorities wanted private developers in for social reasons and now it appears that they want the developers in far the money they get for the land. This has the unfortunate effect of very high density development and a fairly moderate standard of development.

The value of the land in inner cities would appear to have dropped dramatically over the last two years and local authorities do not seem to be able to accept this. Building

society valuers have looked at the large amount of the repossessions, occasioned by the slump, and greatly reduced their valuations; some of our houses are now valued at 10 per cent less than we sold them at two years ago. When we mention urban development grants to some local authorities, the reaction is very negative. James Morris, 155-157, Manchester Road, Higher Lane, Wigan, Lancs.

Wrong, wrong and wrong

From Mr R. Ford

Sir—in his article (October 4) analysing the Labour Party conference, Malcolm Rutherford refers to Neil Kinnock's description of some party members as "latter day public schoolboys taking their inspiration from Kipling." It matters not whether you won or lost, but how you played the game.

Unfortunately, Mr Kinnock attributed an inaccurate quotation to the wrong poet against the wrong educational background.

The quotation comes from Alumnus Football by Grantland Rice and reads:

For when the One Great Scorer comes To write against your name, He marks—not that you won or lost—but how you played the game.

Sadly, "American college footballers taking their inspiration from Rice" doesn't have the same pejorative undertone, while the sentiments seem to argue in favour of pure Socialism rather than pragmatism in the search for political power. But who is Mr Kinnock's Great Scorer? Roger Ford.

Material evidence

From Mr M. Posenby

Sir—The claim of C. Beattie, QC, (October 7), that "the increase of 9 per cent... will be reduced by tax and national insurance to about 6 per cent" does not stand up to cross-examination. He overlooks two material pieces of evidence: that the previous level of pay was subject to these imposts, and that allowances, etc. were raised in the budget. When these facts are taken into account, a 9 per cent increase on a year ago in gross pay at most levels results in a net pay rise of a little over 3 per cent, and only at very high levels does the net rise fall below 8 per cent, because the bands were raised by only about 5 per cent.

N. E. Posenby, 78, Rowntree Road, Emsworth, Hants.

TENDERS MUST BE LODGED AT THE BANK OF ENGLAND, NEW ISSUES (C), 15, MARK LANE, LONDON EC3N 2AB, ON THURSDAY, 17TH OCTOBER 1985, OR AT ANY OF THE BRANCHES OF THE BANK OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON WEDNESDAY, 16TH OCTOBER 1985.

ISSUE BY TENDER OF £800,000,000

10 per cent TREASURY STOCK, 2001

MINIMUM TENDER PRICE £98.25 per cent

PAYABLE AS FOLLOWS: £100.00 per cent Balance of purchase money

INTEREST PAYABLE HALF-YEARLY ON 26TH FEBRUARY AND 26TH AUGUST

This Stock is an investment of the Public Part of the First Schedule to the Treasury Investments Act 1961. Application has been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List.

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive tenders for the above Stock. The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the consolidated Fund of the United Kingdom.

The Stock will be repaid at par on 26th February 2001. The Stock is to be issued at the Bank of England and at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1953. Tenders will be free of stamp duty.

Interest will be payable half-yearly on 26th February and 26th August. Income tax will be deducted from payments of more than 25 per annum. Interest will be transmitted by post. The first interest payment will be made on 26th February 1986 at the rate of £2.938 per cent of the Stock.

Tenders must be lodged at the Bank of England, New Issues (C), 15, Mark Lane, London, EC3N 2AB, not later than 10.00 A.M. ON THURSDAY, 17TH OCTOBER 1985, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England, 25 St. Vincent Place, Glasgow, G1 2SB, at the Bank of Ireland, Moyne Buildings, 1st Floor, 20 Canal Street, Belfast, BT1 5BN; at Mullens & Co., 15 Moorgate, London, EC2R 8AA; or at any office of The Stock Exchange in the United Kingdom.

Attention is drawn to the statement issued by Her Majesty's Treasury on 26th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose or divulge or to cause to be disclosed or divulged, even where they may specifically affect the terms on which the conditions under which this Stock is issued or sold by or on behalf of the Government or the Bank, that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

Amount of Stock tendered for Multiple £100 £200 £1,000 £10,000 £50,000 £100,000 £250,000 £500,000 £1,000,000 or greater

Amount of deposit enclosed, being £80.00 for every £100 of the NOMINAL amount of Stock tendered for (shown in Box 1 above):—

The price tendered per £100 Stock, being a multiple of 25p and not less than the minimum tender price of £98.25—

I/We hereby engage to pay the balance of the purchase money when it becomes due on any allotment that may be made in respect of this tender, as provided by the said prospectus.

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address shown below.

SIGNATURE of, or on behalf of, tenderer

October 1985

PLEASE USE BLOCK LETTERS

MR/MRS/MISS FORENAME(S) IN FULL SURNAME

FULL POSTAL ADDRESS—

POST-TOWN COUNTY POSTCODE

FT

unless payment in full has been made before the due date, in which case they must be repaid by the tenderer not later than 26th November 1985.

Tender forms and copies of this prospectus may be obtained at the Bank of England, New Issues, 15, Mark Lane, London, EC3N 2AB, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England, 25 St. Vincent Place, Glasgow, G1 2SB; at the Bank of Ireland, Moyne Buildings, 1st Floor, 20 Canal Street, Belfast, BT1 5BN; at Mullens & Co., 15 Moorgate, London, EC2R 8AA; or at any office of The Stock Exchange in the United Kingdom.

Government statement

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A separate cheque must accompany each tender. Cheques should be made payable to "Bank of England" and crossed "New Issues". Cheques must be drawn on a bank in, and be payable in, the United Kingdom, or the Channel Islands or the Isle of Man.

The price tendered must be a multiple of 25p and not less than the minimum tender price. If no price is stated, the tender will be deemed to be less than the minimum tender price. Each tender must be for an amount and at one price.

Monday October 14 1985

Terry Byland on Wall Street Calm in face of adversity

THE THIRD-QUARTER reporting season has only just opened but Wall Street's response to earnings statements from International Business Machines (IBM) and General Electric (GE) might prove a watershed in market viewpoints.

Neither IBM nor GE came down heavily on the side of optimism. The fall of 1 per cent in IBM's third-quarter earnings was at the more pessimistic end of analysts' forecasts. GE's profits matched expectations, but Mr John Welch, chairman, saw "no signs" of any general recovery in the economy.

Yet the stock market, which has been waiting with much apprehension for the flow of corporate results, took the news from IBM and GE with equanimity, showing no sign of distress.

Worries over prospects for corporate results in the second half of the year have been a principal cause for the market's unease since it peaked in mid-July. The market has been able to rise by 11 points on the Dow Jones industrial average in the wake of the first serious test of corporate progress.

The market's satisfaction with IBM can hardly be overestimated. It was IBM's early warnings on profits that did much to destabilise equities early in the year. The flow of bad news from the technology sector, the standard-bearer of the stock market, has continued, with Burroughs and Control Data bringing bad news within the last fortnight.

IBM cheered Wall Street by balancing the expected disclosure of poor profits in the third quarter with two predictions that struck a favourable echo throughout the corporate sector. It forecast "strong fourth-quarter earnings" and said that if the dollar remained at its recent levels, the final quarter would show a "positive effect".

To Wall Street, that sounded very satisfying. Improved corporate profitability in the final quarter of this year is the peg on which much of market forecasting hangs at present. Most forecasters have braced

Company	Price	% off peak
IBM	126.75	9.4
Merck	105.75	6.8
Dow Chem	35.5	5.4
S&P 500	184.28	6

* Friday close

themselves for some disappointing third-quarter results from U.S. industry, but some sign of recovery in the final three months of the year is crucial if full-year profits are to be no worse than "flat".

Stock in GE strengthened also after IBM's statement, which added teeth to GE's success in cutting costs and expanding profit margins. If the fourth quarter goes well, GE's year-end statement should sound a more bullish note.

But IBM's second comment had even wider significance. The company was the first to disclose, earlier this year, just how badly it was hurt by the strength of the dollar. While prospects for the dollar are still cloudy, IBM's comments were not lost on Wall Street last Friday. Where there were sharp gains in dollar-oriented stocks.

The opportunity for dollar-oriented gains for IBM are clear. According to Smith Barney, the group, with about 40 per cent of its business now international, might pick up a currency translation gain of 13 per cent - or 80 cents a share - in the second half of the year.

That suggests a modest gain in earnings this year, and a larger one to come in 1986. IBM was one of the first big corporations to upset Wall Street by admitting how badly the dollar's strength was hurting overseas sales and earnings.

The reviving effect of the same tonic - a successful fourth quarter and a weakening dollar - was not lost in other market sectors. Pharmaceutical stocks, with more than half their earnings derived from non-dollar markets, were obvious favourites.

Pfizer sprang sharply to life as analysts reassessed earnings prospects. Pfizer's own target of 15 per cent annual increases in profit have been looking uncertain. But, with two thirds of its workforce overseas, Pfizer will be the first to benefit from a lower dollar. Wall Street is likely to restore its 1985 profit forecasts for Pfizer to \$3.54, from the \$3.50 or even \$3.45 of mid-year.

Abbott Laboratories, which also has a strong overseas presence, was another dollar-oriented stock to lead the market at the end of the week. Dow Chemical, Merck and Calanese all stood out for similar reasons.

U.S. stock markets, including the Nasdaq and broad-based NYSE indices, are within easy distance of their peak levels, despite the uncertainties of the past month. If Wall Street continues to receive the corporate profits flow as readily as it did last week, then those peaks will soon be tested.

LIMITING THE DIPLOMATIC DAMAGE OF SHIP'S HIJACK

U.S.-Egypt ties suffer setback

BY JAMES BUXTON IN ROME AND TONY WALKER IN CAIRO

ALTHOUGH the aftermath of the hijacking of the cruise liner Achille Lauro is unlikely to inflict any lasting damage on relations between Italy and the U.S. strains between Washington and Cairo may take longer to mend.

Egypt has been deeply embarrassed, even humiliated, by the U.S. interception of one of its aircraft carrying the four hijackers and two Palestinian leaders. Egyptian officials are privately bitter at American behaviour, which they say, has paid scant regard to Egypt's complicated position in the Arab world as both a close ally of the U.S. and the only Arab state to have signed a peace treaty with Israel.

There is some alarm in the Government at a surge of anti-U.S. feeling first triggered a fortnight ago by President Reagan's initial endorsement of Israel's raid on the Tunis headquarters of the Palestine Liberation Organisation.

Anti-American sentiment has been reflected in criticism of President Hosni Mubarak. Weekend protesters staged a large demonstration

in Cairo demanding an end to the special U.S.-Egyptian relationship, while one prominent writer in the mass-circulation newspaper Al-Akhbar said relations with the U.S. had reached a "stage of decline to which no remedy can be applied now or in the future".

Western diplomats say that although Egyptian anger with the U.S. is understandable, both sides have a strong mutual interest in repairing the damage, and they expect efforts in that direction once the dust settles on the affair. They point out that, apart from the two countries, strategic accord against extremist Middle East states such as Libya, the U.S. aid contribution to Egypt of over US\$2bn a year is of paramount importance to Egypt, which is suffering from balance-of-payments problems and an increasingly burdensome foreign debt.

Israeli hopes that the affair will result in PLO exclusion from the Middle East peace process were looking well founded last night. At the very least, several weeks of assessment will be needed before

there is much chance of a dialogue between U.S. officials and a joint Jordanian-Palestinian delegation, as proposed by King Hussein of Jordan.

The possible need to build new bridges to the PLO will be reviewed over the next few days in Rome, where the Achille Lauro affair has caused widespread bruising to Italy's relations with the U.S., Egypt, the Palestinians and within the coalition government itself.

The U.S. is furious at the Italians allowing Abu Abbas, leader of the Palestine Liberation Front, to leave Italy after it had requested his arrest pending extradition. But Italy is on reasonably firm ground in pointing out that Abu Abbas committed no offence on Italian territory - he was not on board the Italian-registered ship - and played a key role in resolving the hijacking of the ship. Furthermore, if he were to be accused with the other four terrorists, he would, like them, have had to stay in Italy for trial rather than being extradited at once to the U.S.

In practice, the Italian Government, aware of its physical proximity to Palestinian terrorist bases, and receiving veiled warnings from Yasser Arafat, the PLO leader, that he might not be able to control terrorist action against Italy, had little option but to salvage what it could from the wreckage of its relations with the PLO.

Despite the release of Abu Abbas, Italy still risks a vindictive reaction from the PLO and any of its factions at the detention and forthcoming trial of the four hijackers.

How soon the U.S., the interests of which Italy normally supports with little hesitation, will accept the Italian position remains to be seen, but ties between Italy and the U.S. are basically strong and Italy has a chance to impress President Reagan by speeding up the bringing to trial of the four terrorists. But Italy must also patch up its relations with Egypt, which was the public disagreement with the Italian Government over the terms on which the four terrorists were given a safe conduct.

Yugoslavs reject U.S. plea over Palestinian

Continued from Page 1

great basis of friendship that we have."

The Egyptian Boeing was flown to Rome on Friday night, leaving behind the four terrorists in Sicily and the passengers on board, including Abu Abbas, were transferred to the Egyptian Cultural Institute in Rome. As the Institute has diplomatic immunity, Abu Abbas was already technically off Italian territory.

On Saturday, Sig Bettino Craxi, the Italian Prime Minister, received a message from Mr Yasser Arafat,

the Palestine Liberation Organisation's chairman, in which he warned that "uncontrollable events" could occur if Abu Abbas was detained - an apparent reference to possible terrorist attacks on Italy which Mr Arafat would be powerless to prevent.

On Saturday afternoon Abu Abbas was apparently rushed in an Egyptian embassy van with diplomatic immunity to Ciampino airport, where the Egyptian Boeing took him on the short flight to the main airport at Fiumicino. He was

hurried aboard a Yugoslav Airlines flight leaving for Belgrade.

The four terrorists who hijacked the ship are in prison in Syracuse where they have been charged with murder and hijacking after their positive identification by some of the victims of the hijacking. These include Mrs Marilyn Klinghoffer, widow of the 69-year-old American Jew who was shot on board the ship. Mrs Klinghoffer said afterwards that she had spat in the faces of the terrorists.

President Reagan sent a personal message to Egypt's President Hosni Mubarak, in an effort to heal the breach in relations. On Saturday, the Egyptian leader accused the U.S. of piracy after its use of military aircraft to force down the Egyptian airliner carrying the four hijackers.

Mr Nicholas Veliotis, the U.S. ambassador to Egypt, yesterday made a long public statement, praising Egypt's role in bringing the hijacking to an end.

Offer for Revlon raised

By William Hall in New York

REVLON, the cosmetics and health care group, took steps over the weekend to stem mounting criticism on Wall Street of its complicated plans to go private and split itself up in order to avoid a hostile \$1.7bn takeover bid from Pantry Pride, the Florida-based supermarket group.

The company announced yesterday that Forstmann Little, the New York-based investment partnership which specialises in leveraged buy-outs, had increased its offer for the group to \$57.25 a share cash valuing the company at \$1.8bn. It also announced that it had given Forstmann Little an option to acquire two of its most valuable businesses if a rival bidder bought more than 40 per cent of Revlon's shares.

Forstmann Little's latest offer, which has been backed by Revlon's board, comes less than a week after Pantry Pride increased its bid for the third time, to \$56.25 a share - 25 cents a share more than Forstmann Little's first offer.

Revlon also announced plans to issue higher yielding paper to replace the \$475m of senior subordinated notes that it issued in August when it was buying back more than a quarter of its shares in order to escape Pantry Pride. After Revlon's announcement on October 3 that it planned to go private its bonds slumped on Wall Street.

In addition, Mr Michel Bergerac, Revlon's chairman, has dropped plans to take an equity interest in Revlon's profitable health care operations, regarded by analysts as the best part of the group's business.

The structure of the three-part deal remains unchanged. Forstmann Little will buy the group for \$1.8bn. It is investing \$44m of its own capital in the deal and will sell the traditional cosmetics business and the Revlon name for \$900m to another New York investment group, Adler & Shynkin, and its Norcliff Thayer and Reheis chemicals businesses to American Home Products.

General Motors plans \$500m expansion of Brazilian unit

BY ANDREW WHITLEY IN BRASILIA

GENERAL MOTORS do Brasil a wholly-owned subsidiary of the U.S. car maker, is to spend \$500m in plant modernisation and expansion in Brazil in one of the largest investments ever made by GM outside the U.S. According to Mr Clifford Vaughan, president of the Brazilian subsidiary, the investment programme could go as high as \$1bn by the end of the decade.

The funds needed would be raised entirely by the Brazilian subsidiary, he said. "There won't be any money from the U.S. as we consider GM do Brasil's debt today of \$200m to be low."

Although Brazilian car sales have in recent months been growing

strongly, and exports are running at record levels, the announcement nevertheless came as a surprise. The local vehicle industry as a whole still has considerable unused capacity, with production running well below the peaks reached in 1979 and 1980.

The bulk of the new investment, about \$400m, is destined for the local production of the Kadett, the acclaimed sub-medium car of which a new version was launched in Western Europe last year. The Kadett is expected to be on the roads in Brazil in early 1986.

By 1990, annual production of the Kadett in Brazil is forecast at 60,000 units, with two-thirds destined for

the domestic market, and the remainder earmarked for export to GM do Brasil's traditional markets elsewhere in Latin America.

About \$100m is being allocated to the introduction of computer-aided design and manufacture systems, and the automation of parts of the assembly line.

GM do Brasil, which has recently had a runaway success in the local market, with its Monza "world car", is using the new Kadett model, as part of an aggressive strategy aimed at increasing its Brazilian market share to 29 per cent. Volkswagen, the market leader, holds a 35 per cent share, down from 45 per cent only four years ago.

Chinese broker starts business

Continued from Page 1

But other formal obligations are few. For example, rules against insider trading, or on making price-sensitive information generally available if it is likely to be available to some, do not exist.

Mr Zhou nevertheless insists that he is aware of the implications of his change of status. "I know that if I run the company badly, I have to answer to 18,000 people, not just the 2,000 employees. This is a heavy responsibility," he said.

The Jintang Trust Company will for the time being be feeling its way, with rules being introduced as a need becomes clear. In formal terms, it sees itself merely as a "matchmaker" between individual share buyers and sellers. At present, trade in shares is small. Many have shown interest in buying stock, but present shareholders have shown little interest in selling - which is no doubt one of the reasons why share prices have begun to rise.

Daimler and AEG boards back link-up

BY JONATHAN CARR IN FRANKFURT

A HUGE West German industrial deal linking Daimler-Benz, the vehicle manufacturer, and AEG, the electricals concern, was approved this weekend by the supervisory boards of both companies.

It is believed that under the deal Daimler has probably taken a majority stake in AEG, but details will not be disclosed until a press conference in Stuttgart today.

A majority holding in AEG would cost Daimler more than DM 1bn (\$385m) and would create the country's biggest industrial enterprise, with a turnover of close to DM 80bn.

The action follows suspension of trading in AEG shares on Friday after they had reached a peak of DM 102 - compared with a low this year of DM 100. Soon afterwards, the cartel office in Berlin indicated that Daimler would formally notify it this week that it had taken a stake of more than 25 per cent in AEG. How much more was not disclosed. Banking sources noted that

Daimler's past strategy indicated that it would be unlikely to rest content with a minority holding. Already this year the Stuttgart vehicle maker has acquired full control of MTU, the engine manufacturer, and a majority in Dornier, the aerospace concern, for a total sum estimated at about DM 1bn.

That AEG is the object of buyer interest at all is a tribute to the comeback it has made in the last year or two. The company met the terms of a *Vergleich* (composition proceedings) last autumn, under which it was freed from 60 per cent of its debts but had to pay back 40 per cent.

Last year AEG recorded operating profits of DM 100m and cut its net financial liabilities to DM 640m from DM 1.5bn in 1983. Recently it changed its name to "AEG" from "AEG-Telefunken", to emphasise that it had sold off its loss-making video and audio subsidiary (to Thomson of France).

Men and Matters Page 16; Analysis, Page 21

Early poll lead for coalition in Belgium

Continued from Page 1

any region. The final disposition of seats is worked out only after complex mathematical calculations on the basis of strict proportional representation. Voting in Belgium is obligatory and the early returns indicated a poll of around 65 per cent, with around 8 per cent of the votes spoiled.

Of the 113 seats held by the Christian Democrats and Liberals, 38 had been held by minority and regional parties. Analysts were quick to see from the earliest results that Belgians were tending to

stick to the traditional political groupings - Christian Democrats, Liberals and Socialists.

That eliminates the possibility of a significant electoral breakthrough by the Greens and damaging the position of the Volksunie, which had 20 seats in the outgoing legislature and went to the polls on a policy of more autonomy for Flanders.

If the voting trend is maintained, it would amount to a cautious vote of confidence in the economic restraint policies of the fifth Martens government.

THE LEX COLUMN

Rising damp at Mansion House

As Mr Nigel Lawson, the UK Chancellor of the Exchequer, stands up to speak at the Mansion House dinner in London on Thursday, City analysts will be hoping for an explanation of the Government's recent monetary policy, if not a new set of monetary targets. Not only is sterling M3 embarrassingly wide of its target range; the Government has done precious little in the last three or four months to tempt it back.

Traditionally, the Bank of England has controlled a wayward sterling M3 by selling more gilts to the non-bank private sector than it needs to. Since the late summer, this tactic seems to have been dropped, with the effect that the PSBR has been seriously underfunded in the last two banking months. As a result, perhaps, the annualised growth rate of sterling M3 over the last six months has been 18 1/2 per cent - more than twice the maximum officially approved rate.

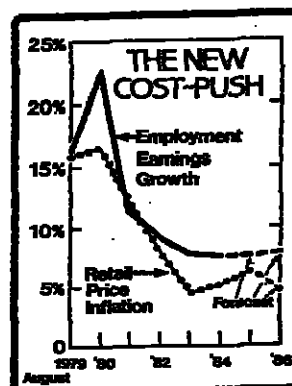
Underfunding

The underfunding could, of course, be accidental - or at least not part of any great Treasury plan. Perhaps the Bank wants to see some natural wastage on the holdings of commercial bills it has built up as a result of past overfunding. But the bill mountain is an irritant at worst; a mere molehill compared with inflation. So it would be odd for the Government to allow broad money to grow this fast purely to reduce friction in the money markets.

It could instead be a policy of creeping deflation. That may not be as direct as spending money on the sewers, but expanding real monetary growth will eventually inject spending power into the economy; and by encouraging spending by private individuals and institutions rather than the state, it suits the Government's book.

After the sharp rise in interest rates - and later the exchange rate - at the beginning of the year, Mr Lawson may well have been worried that the economy would run out of steam in the run-up to the next election. Now that the exchange rate seems to have found its niche at a more sensible level against the dollar, perhaps he is turning his mind to the creation of jobs through stimulating the economy.

The Government's attitude to



the government's top priority, now is probably the time to start. Creating jobs through economic growth rather than specific programmes is a time-consuming process and a two-year lag does not seem excessive.

But the Chancellor's main constraint must be inflation. Having promised so often to keep inflation under control, it would be extremely embarrassing to go into the next election with a rate no lower than today's. Yet with money and wages growing so fast, he may have a hard task on his hands.

Wage settlements have shown no sign of slowing, even though inflation will moderate in the short term once the effects of the weak pound and high mortgage rates have washed through the system. Corporate profitability is high and the share of wages in national income since 1982 (when unemployment rose or less stabilised) has been falling at the expense of profits. So private-sector employees are trying to win back what they have lost to their employers, while the public sector wants to catch up with the private sector.

Earlier this year, the Government seemed to be using the twin weapons of high interest and exchange rates to concentrate companies' minds for the wage round. Employers were presumably supposed to threaten more redundancies in order to keep wage costs in check. But now that sterling has fallen against the D-Mark, the margin pressure has lessened and with it the reluctance to pass wage increases on in higher prices. The Government must hope to be bailed out by lower import and commodity costs, which could again allow companies to grant higher wage settlements without raising prices or eating into profit margins.

Room for error

When Mr Lawson sits down for his coffee and brandy, he can at least console himself with the fact that he has some room for error. Although boosting employment takes a long time, controlling inflation is a quicker thing altogether. If the worst happens and prices take off in a year's time, he can at least try to bring down inflation by tightening the monetary reins; and any adverse effect on jobs might not come through until after the election.

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Amman	23	23	Bombay	24	24	Dublin	18	18	Germany	18	18
Algiers	23	23	Buenos Aires	22	22	Edinburgh	15	15	Greece	20	20
Amman	23	23	Calcutta	24	24	Geneva	18	18	Holland	18	18
Amman	23	23	Chennai	24	24	Helsinki	15	15	Ireland	18	18
Amman	23	23	Colombo	24	24	London	18	18	Italy	20	20
Amman	23	23	Copenhagen	22	22	Madrid	20	20	Japan	20	20
Amman	23	23	Dublin	18	18	Moscow	15	15	Korea	20	20
Amman	23	23	Edinburgh	15	15	Nairobi	20	20	Laos	20	20
Amman	23	23	Geneva	18	18	Rangoon	20	20	Malaysia	20	20
Amman	23	23	Helsinki	15	15	Reykjavik	15	15	Nepal	20	20
Amman	23	23	London	18	18	Rome	20	20	Philippines	20	20
Amman	23	23	Madrid	20	20	Sao Paulo	20	20	Singapore	20	20
Amman	23	23	Moscow	15	15	Seoul	20	20	Sri Lanka	20	20
Amman	23	23	Nairobi	20	20	Stockholm	15	15	Taiwan	20	20
Amman	23	23	Rangoon	20	20	Tokyo	20	20	Thailand	20	20
Amman	23	23	Reykjavik	15	15	Vienna	18	18	Turkey	20	20
Amman	23	23	Rome	20	20	Warsaw	15	15	USSR	15	15
Amman	23	23	Sao Paulo	20	20	Wellington	15	15	USA	20	20
Amman	23	23	Seoul	20	20	Yokohama	20	20	West Bank	20	20
Amman	23	23	Singapore	20	20	Zurich	18	18	Yemen	20	20
Amman	23	23	Sri Lanka	20	20						

Cloudy D-Dry F-Fair T-T-Thunder S-Snow SS-Snowstorm T-Thunder

FINANCIAL TIMES SURVEY

Arab Banking

THE GLOOMY predictions made about Arab banking in 1984 have come true in 1985. The only surprise has been the speed of acceleration of the recession.

Oil revenues have fallen spectacularly. Saudi Arabia this summer was exporting only a tenth of the oil it was in 1981. The Saudi Government and governments in the Gulf have ruthlessly curbed their spending. They have reduced subsidies, stopped work on projects—or are spinning out their execution—and are delaying payments to contractors.

The help they give to the Baghdad government in the Iran-Iraq war has continued to be a drain on their treasuries. And, the hostilities are preventing the traditional re-exports of the Gulf states to these countries.

In Kuwait the problems have been increased by many still unresolved Saudi Al Manakh debts, incurred when the state's unofficial stock exchange crashed in the autumn of 1982 leaving investors with US\$92bn of nearly worthless post-dated cheques they had given to each other.

In the United Arab Emirates the system is suffering from the previous lax control of the authorities, who allowed banks to lend too much to their own shareholders, which in turn contributed to many institutions becoming insolvent. In recent months the authorities have at last been forcing banks to merge.

These developments together have produced a deep recession. Importers have been caught with stocks which can only be sold at a loss. Retailers have been hit by the fall in the expatriate population, and property owners have found their buildings unlettable.

Contractors who have been using the advance payments on one contract to finance over-spending on the previous contract have suddenly found themselves unable to complete their work or repay their bank loans.

A chain of debt has evolved

Banks in the Gulf have been put under pressure by several large companies rescheduling their debts and the refusal of many small businesses to repay loans. Adequate provisions for this have yet to be made. When they are they will severely curtail profits

Problems multiply as recession bites harder

By MICHAEL FIELD

in which A says he will pay his bank when he is paid by B, and B says he will pay A when he receives his money from C. And so on.

The problem is that the ultimate debtor, E, may be bankrupt, though nobody will admit this. Or, at least, he may have no saleable assets in the Arabian Peninsula, and no intention of withdrawing the few tens of millions he has abroad, to pay his creditors. He will be hoping that, ultimately, his government will bail everybody out, as Arabian governments have often done in the past, or if he is sufficiently sophisticated, will be pinning his faith on an upturn in the oil market in the 1990s.

The chains of debt are causing commercial confidence to ebb. The Arabian peninsular economies are winding down, and even people who would like to repay their debts are not generating the new cash

flow which will enable them to start.

The result, as a banker in London put it recently, is that nobody knows who is rich and who is poor any more, or who eventually is going to go bankrupt and who will survive.

There have already been a few well publicised collapses, and several big and respectable companies in Saudi Arabia have had to reschedule their debts. Much more important from the point of view of the banks is that many small traders and contractors have simply stopped doing business, and are saying that they cannot repay their loans at all. In Saudi Arabia if any organisation—be it a Saudi bank or a Bahraini offshore bank—guarantees a debtor it will certainly lose any interest due to it and any interest it has already received. In Sharjah (Koranic) law interest is regarded as usury and prohibited.

In both the Kingdom and the

United Arab Emirates, banks have difficulty in getting court judgments for the repayment of principal enforced. Well-connected debtors may simply ignore the judgments.

The problems of banks in Saudi Arabia have sometimes been made worse by banks outside the country—notably American banks in Bahrain acting on the instructions of their head offices—pulling lines of credit given to solvent companies.

Different reactions

In these cases companies that have not been in difficulties find themselves having to approach their other banks for bigger lines, which may not willingly be given. The practice then is for the companies to talk to their remaining banks as a group and negotiate a general reorganisation of their debt.

What is interesting to anyone who visits the area is that the reactions of the different governments to the recession have reached different stages.

In Saudi Arabia, there is still no official acknowledgment of the seriousness of the banking problem. Even though company finance directors and senior bank executives may be worrying intensely about it, the banks are still pretending that they are making profits... the government is saying nothing.

Bankers say that they would like the government to take the system of interest and loan security, "by the scruff of the neck" as one of them put it recently. But, in reality, unless a disaster occurs and the Government is forced to think the hitherto unthinkable, there is not a chance of such sacrilegious reform.

In Bahrain a different situation prevails. The Government is worrying too much about the future of the island's 75 offshore banks which have established offices in the last 10 years to lend exclusively to clients outside.

The offshore banks are probably less exposed to bad debts than the Saudi banks.

It may be now that some of the banks will leave the island—only three have gone so far—because they judge that there is not enough business in Saudi Arabia to warrant their staying. But assuming that these are the smaller institutions, the departures will not, in themselves, harm the island's position as a banking centre.

Bahrain is threatened more by the general decline of Middle Eastern business and changes in the pattern of world banking which are working against offshore centres.

It may be that the offshore banking unit concept of the island is a bit out of date and that banks there will have to change the type of business they do, but the question of



bank departures in itself is not important.

Finally, in Kuwait the Government and the business community are beginning realistically to face their problems. In the accounts to be drawn up at the end of this year the process of writing off bad debts will begin seriously. The banks will declare, or at least distribute, no profits, and they will probably do the same next year.

The Government has made it clear that it will support the banks but will not underwrite the capital of the existing shareholders. Indeed, the Kuwaiti National Assembly in its present mood will not permit the use of public money for this purpose. The unofficial principle of governments in the past 30 years which has stated that "Kuwaiti citizens must not be allowed to lose money" no longer applies.

In this respect it is an enormous advantage for the

state that it is, to a great extent, a democracy. Instead of the Ruler having to worry, as every other ruler in the area is worrying, about how his people will react when he tells them that they will have to pay for their past recklessness, the Kuwaiti business community and National Assembly have themselves decided they will have to suffer.

Encouraging signs

Despite the seriousness of the problems of the region as a whole, it would be wrong to give too pessimistic a picture of the Arabian economies.

Oil revenues may already have hit their lowest point, though it is equally possible that there will be a price cutting war this winter in which the drop in revenues per barrel will temporarily more than offset any increase in the volume of output.

If government revenues increase at all this will trigger

an upturn, for which there are already some encouraging lead indicators.

The problems of excess stocks are now mainly past. It is not too difficult to find examples of companies that have shrunk their operations and cut their costs... and in 1985 are making increased profits on lower turnovers.

There are even companies that are taking advantage of the enormously reduced costs of operations and the disarray of their competitors, to invest. As these institutions say, they are part of the Arabian market whether they like it or not and they have to think of the future.

Ultimately they also believe that when the recession does bottom out and the authorities come to face the problem of debt, there will be some public money made available to see that the most important institutions, particularly the banks, remain solvent.

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- U.B.A.F. Bahrain Branch
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Credit Agricole
Bahrain Middle East Bank E.C. (BMB)
The Industrial Bank of Kuwait K.S.C.
National Bank of Abu Dhabi, Abi Dhabi
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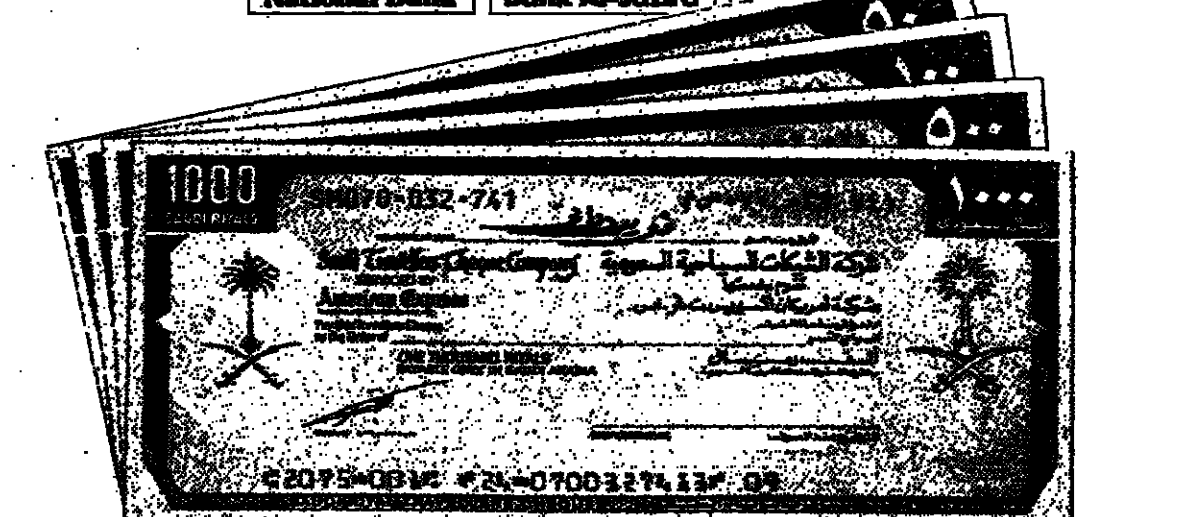
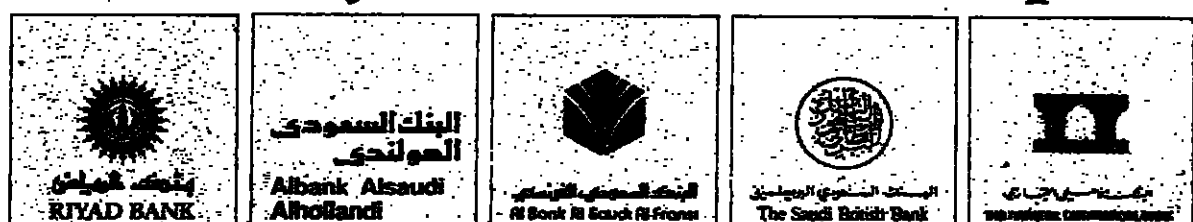
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The Arab Investment Company S.A.A.
Banque Nationale de Paris
Burgan Bank S.A.K., Kuwait
Credit Lyonnais/Gulf Riyad Bank E.C.
Manufacturers Hanover Trust Company
UBAF Arab German Bank
Société Anonyme
UBAF Bank Limited
AI Bank Al Saudi Al Fransi
(The Saudi French Bank)
Société Générale (Paris), Bahrain Branch
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ARAB BANKING 2

Market potential remains

EXPORTING TO the Middle East has taken on board a range of fresh difficulties as more markets move from being cash to credit. Exporters are never short of complaints about the exercise of their business but now with payment delays in previously sure markets, such as Saudi Arabia, their litany of woes is more strident.

At the same time a number of major corporates still say that despite domestic revenue cuts and the end of the boom years the Middle East remains the export market with the most potential.

Payment delays are now a feature for much more Middle East business. Reasons for these delays can stem from genuine shortages in countries traditionally lacking enough foreign exchange but on public sector contracts governments appear to be deliberately sheltering behind their slow moving bureaucracies.

This holds as true in Saudi Arabia as it does in Egypt. However, Egypt has greater foreign exchange needs than it has resources to generate it. On the same argument, a slowdown at present in business activity in Egypt would make good sense as it would allow changes to be made and absorbed and keep indebtedness at a manageable level.

Payment problems in Libya, however, appear variable and are frequently attributed to Colonel Gadhafi's unpredictability.

Payment delays in countries with previously good records, such as the Gulf and Saudi Arabia, reflect their much lowered government receipts, but international companies take a fairly sanguine view even of this situation. They argue that the Middle East, with the exception of Morocco, has always honoured its debts and quote Iraq's problems in 1980-83.

At the time, it asked creditors for a delay in payments and then honoured the subsequent arrangements.

Faced with increased credit and market uncertainty exporters and contractors are working overtime to minimise their risks but secure their contracts.

For contracts with the Middle East oil exporters barter or countertrade is becoming more and more frequently a feature. The recent UK/Saudi Arabian \$4bn deal to sell Tornado and Hawk combat aircraft contains

Project and Trade Finance

CAROLINE MONTAGU

It is understood, some percentage of the payment in oil. The contract is further complicated by training requirements demanded by the Saudis and may also have an element of offset investment built in.

If there is a substantial countertrade deal in the Tornado contract, it will rate as one of the biggest barter deals ever. The offset investment equipment, on which no debts yet exist, may involve investment by UK companies in industrial or service ventures in the Kingdom.

The precedent for this in Saudi Arabia has already been established in the U.S./Saudi contracts on the multibillion Peace Shield defence system. The successful contractors, Boeing and General Electric, have had the greatest difficulty in identifying potentially profitable investments in Saudi Arabia and in the end opted for service, not industrial, ventures. However, the concept of offset investment in major deals is here to stay.

Arab countries have also observed Turkey's successes in offset investment and the counterpurchase on the U.S./Turkish defence contracts.

Countertrade in oil for goods and projects is now nothing new in the Middle East. Iraq, Iran, Libya and Algeria are the main operators. Its use is not restricted to contracts in the direct supply of goods and services; it can be used to complete or guarantee project financing.

In bidding last year on an Algerian infrastructure project one tenderer's willingness to take the full foreign exchange component of the deal in oil gave him a head start. Most oil tied to countertrade deals comes from members of the Organisation of Petroleum Exporting Countries; at the end of 1984 the volume was roughly estimated at 2.5m barrels a day, compared with 1m b/d in 1982.

Exporters in the supply of normal goods and commodities are searching out or resurrecting more secure techniques to

lower the credit risk beyond the use of normal documentary credits. In Iraq, where letters of credit are normally unconfirmed, exporters are resorting to getting "silent confirmation" from their own banks.

Among techniques in the fore are factoring, invoice discounting and forfaiting, which is being used for a far wider range of goods than traditionally. Forfaiting, a form of non-recourse financing for the supplier, has been used across the Middle East, though it is not officially permitted in Algeria, where forfaiting deals have to be conducted with great discretion.

The biggest market is Egypt where the private joint venture banks have the best reputation as guarantors, as the state banks have problems with government currency regulations.

Finding banks that can take risk on Middle Eastern countries is one of the biggest headaches for exporters. As this varies on a virtually daily basis exporters spend considerable time and energy in finding a bank with credit lines open for high risk Arab countries. They see the need for further development of export finance brokers and clearing houses.

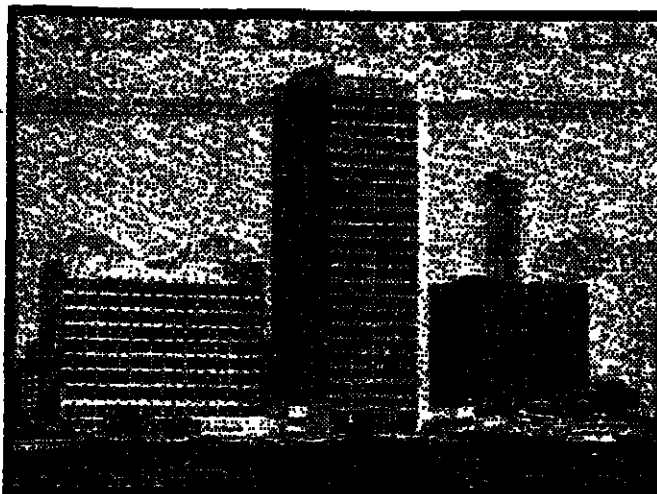
The same difficulty exists in developing medium-term financing packages for the Middle East. Long standing borrowers are finding it hard to get credit and new countries are joining the credit queue.

In 1982 one of the major U.S. process engineering companies was asked to his surprise to produce a financing package for a project in one of the Gulf states. Now this has become a matter of course.

The contract for Lubref II, the Mobil-Petromin tube oil refinery in Saudi Arabia, went to a Japanese consortium because of the long, soft terms of their financing package.

In the area of medium-term project finance another problem contractors face more frequently is the absence of government guarantees. Now even when government or public sector agency guarantees are available, their value has gone down.

The quality of collateral within the commercial banking sector of Saudi Arabia is under serious discussion at present. Its quality is impaired by a real questionmark over whether within the Muslim environment of the Kingdom it can ever be called.



FAR LEFT: The Arab Bank for Foreign Investment and Trade in Dubai. **LEFT:** The Bank of Credit and Commerce International and the Arab Monetary Fund buildings on the Corniche. Banks throughout the Gulf are no longer finding the types of business they were established to handle and are therefore being forced to reassess their role.

Reassessment of role to be played

Arab Banks in International Markets

MICHAEL FIELD

ALL ARAB banks, like most banks elsewhere in the world, are having to reassess their role in life. Many of them, Arab bankers say, have now lost their raison d'être. They are no longer finding business opportunities in the types of finance which they were established to practice and seem to be fulfilling no useful role.

Nevertheless, despite the universality of these comments, it is very difficult to find any institution which admits to being a lost Arab bank. The origin of the banks' problems goes back to the mid- and later 1970s. At that time many Arab commercial banks, investment banks, and investment companies were established with almost the sole aims of financing Middle Eastern imports and taking slices of syndicated loans. Their bases were London, Paris, Kuwait and Bahrain.

In the United Arab Emirates a further group of banks was set up with the primary objective of leading for the trade and investment of their owners.

All of the banks were pampered. The Gulf governments and government institutions were easy customers, both as subscribers to the loans in which the banks were involved, and, later, as borrowers.

Many of the new banks developed businesses based almost entirely on borrowed funds and dealings with institu-

tions. In the UAE, admittedly, the situation was somewhat different, in that the banks did deal with individuals. There the pampering came in the form of lax central bank supervision, which allowed growth based on banking practices which would have been illegal elsewhere.

The new banks in London, Kuwait and Bahrain neglected to develop good local markets for themselves, either in individual customer deposits or in placing paper with private investors.

While the local banks were neglecting opportunities for dealing with private businessmen, the bankers and stockbrokers of Europe and the U.S. were visiting the Gulf and developing precisely these links.

The position was summed up recently in a talk given by Tony Asselly, of Schroder Asselly, to the Arab Bankers' Association in London.

"We missed... an opportunity to develop a truly regional capital market," he said. "When I speak of (this) I do not refer solely to a market where Arab borrowers borrow or raise equity funds in Arab markets, though this is an important aspect of it."

"What I mean is a market that has depth, that is widely based and where the supply of services and financial instruments constantly changes to adapt itself to demand."

Asselly and all other Arab bankers ascribe the failures of the later 1970s and early 1980s to the great shortage of Arab manpower in banking, which led to a lack of vision. The expertise of almost all Arab banks is still confined to syndicated lending, trade finance and contractors' guarantees.

In the past two years their narrow expertise has caused the Arab banks to suffer. Trade with the area has fallen and lending within the Arabian peninsula has become hazardous. Those banks that have Arabian deposit bases—the original domestic commercial banks of the area—have cheap enough funds to be able to make money on the markets but those that have to borrow have to lend to customers if they are to make an adequate margin.

In Saudi Arabia and the Gulf a great many corporate customers and small businessmen are potential bankrupts or are liable to default on their loans and escape without paying interest.

At the same time, the syndicated loan market has contracted. If one excludes from the totals merger financing in the U.S. note issuance facilities and fresh financing for Latin American governments, the market fell from \$96bn in 1981 to \$59bn in 1984.

The participation of Arab banks as lenders in this market fell from 11.4 per cent in 1983 to 6.3 per cent in 1984, mainly because of the decline in borrowing by the Arab governments and private sectors.

These changes in the markets recently caused Hikmat Nashashibi, the former chief executive of the successful Al Mal Group in London to say in an interview: "We (the Arabs) put a lot of effort into building a whole structure which has become obsolete. It is like an oil refinery which is turning out the wrong products."

The question now is what will become of the new banks. The managing director of a small Arab bank in London said last month that of the original ideas

which had caused his bank to be established only one—the bank's role as a deposit haven,—was still valid.

He went on to concede that some small banks (though not his own) would do better to close down and release their shareholders' capital for other purposes.

It is possible that the international trend towards bank mergers and the absorption of consortia banks by one or two of their shareholders, as has happened at FRAB Bank International in Paris, will be copied in the Middle East.

There have already been a number of mergers in the UAE in the past 12 months, though these have been prompted more by the extreme weakness of the banks than by a reassessment of their roles.

Those banks that remain have to develop new businesses in this era of conservatism.

In London and Paris small Arab banks are talking of penetrating bits of the corporate market which are too small for the big banks, even though this will require a more "hands on" approach by banks that have a reputation for lacking strong management.

In all centres Arab banks are talking of developing fee income, though as yet very few banks have done well in this. The most notable exception is Banque Arabe of International des Investissements (BAII) in Paris. BAII has organised acquisitions and established itself in the securities business in London and New York.

In theory there is a fee earning opportunity for Arab banks in the fast-growing international bond market, which this year is expected to total over \$100bn, compared with

\$30bn in 1981. The opportunity will materialise if Arab Governments, and other potential Arab clients, feel confident enough to want to borrow and follow the global trend towards securitisation of borrowings.

Bond issues, admittedly, are more difficult to manage than syndicated loans, but Arab banks should be helped by their special relationships with Arab Governments.

At the same time as they diversify it seems logical that Arab banks will become more involved on the ground in centres outside the Arab world.

In doing this some will be following their Arab clients as they invest abroad and need merchant banking services abroad. The Lebanese Banque Audi, for example, has recently opened a representative office in Miami though most branches are in less exotic locations.

Other institutions—the traditional Arab commercial banks—will find themselves with increasing deposits at home, caused by the rundown of local businesses and the declining demand for inventory, and will establish offices in London and New York for treasury business.

This is the purpose of the new branch of the National Commercial Bank in London, which is to start work at the beginning of 1986. It is assumed NCB will become the centre of the London Saudi rial market.

Finally, there will be banks which will go abroad to look for customer deposits. These institutions, such as the Arab Banking Corporation, which has bought a substantial Spanish bank, will not be following existing clients or looking for any Arab business at all. They will be seeking to add an entirely new element to their balance sheets.

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ARAB BANKING 3

Faced with need to diversify

Bahrain Offshore

MICHAEL FIELD

SPECULATION is widespread over the future of Bahrain as an offshore banking centre, with the Bahraini Government itself partly responsible for fuelling it.

The problem is not that the Government has made serious mistakes in its handling of the banks since the offshore licenses were resumed up exactly ten years ago, though some bankers say that the Bahrain Monetary Agency left the banking community in the dark for too long about what was happening in the Arab Asian Bank at the end of 1984. The bank lost its capital and was subsequently taken over by the Bin Mahfouz family of Saudi Arabia.

Other critics now say that they would like the BMA and the Saudi Arabian Monetary Agency to come up with a statement on how they see Bahrain evolving during the next five years—but given the economic uncertainties of the region and Saudi reticence this is wishful thinking.

Where the Bahraini Government is going wrong is in being too defensive, reacting too strongly to press comments which seem to it to be pessimistic. Great stability on the other hand, is given to any bank's statement that it believes in the future of Bahrain.

There are mutterings, too, that banks which leave Bahrain will regret it when "the economic upturn" comes in the 1990s.

There is no doubt that the Bahraini offshore market is shrinking. To say it's a period of consolidation would be an understatement, a very honest official remarked recently.

The lending and bonding business in Saudi Arabia, which sustained the growth of the market in its first eight years and may have accounted for over half of the offshore bank's profits is more or less dead. At

the same time the expansionary banking of the 1970s—involving big syndicates based on borrowed funds—is out of vogue. Banks are talking of customer deposits and customer lending. They are becoming more conservative and more concerned with their home bases.

These trends are working against Bahrain, but the practical results so far have not been very serious. The assets of the offshore system remained fairly steady in 1984, at around \$50bn to \$60bn, and in the first half of this year fell to \$57.2bn.

Business in the Saudi riyal exchange market, which has always been one of the major money market operations on the island, has fallen hardly at all, despite the growth of a riyal market in London and the decline in demand for foreign contracts in Saudi Arabia.

One reason for the activity is that Saudis are speculating on further small devaluations of the riyal.

Only three offshore banks, out of a peak total of 78, have withdrawn from the island. These have been Continental Illinois, which closed its office as part of a global retrenchment, Security Pacific and Banco Comercio e Industria de Sao Paulo.

Several representative offices have closed (leaving 61) and, much more importantly, some of the big banks have shut their dealing rooms and/or cut their staffs. Both Barclays and Midland have closed dealing rooms and Bank of America, United Gulf Bank (one of the locally incorporated banks) and Bankers Trust, among others, have announced staff cuts of up to 50 per cent.

Bank of America and Midland made their cuts, they say, partly or wholly for internal reasons. B of A had been strong in construction lending to Saudi Arabia, where the market downturn would itself have prompted a staff cut, but had also installed a large computer network for the Middle East and Europe, based in Croydon, which had reduced its need for operations staff on the ground.

Midland, at the same time, was being asked by the Bank of

England to improve its global capital ratio, which made it logical for it to close a foreign treasury operation.

The dealing room closures are regarded as being significant mainly because they are felt in the market to be possible prelude to the complete closures of the OBUs concerned—even though Midland in other respects has increased its presence on the island. Security Pacific closed its dealing room some time before it withdrew.

The closure of a dealing room is regarded as being tantamount to a bank turning itself into a glorified representative office. This is because a bank without a dealing room cannot borrow to fund the facilities it is giving—and traditional OBU lending has been very much a matter of roll-over facilities, rather than medium term loans. In effect, the bank becomes a booking vehicle for loans made by its head office.

For the near future it is thought that 25 or 30 of the offshore banks may have no good reasons for staying in Bahrain, which is a very expensive centre, and may be potential leavers.

These banks do not offer a wide range of banking services, and if they stay they will have to diversify and substantially expand or change their staffs. Typically these banks at present employ staffs of between 10 and 15.

It is sometimes suggested that they are now pulling in or rescheduling Saudi loans and that when they have finished this, in six months or a year, they will go.

From a strictly banking point of view the departure of these institutions would be no great loss. There are probably too many banks in the market now, and this is liable to leave are not the important ones.

The big banks, some of which are actually expanding their staffs—Manufacturers Hanover is a prime example—would welcome a few departures because they would reduce competition. Why Bahrain worries so much about the possibility of departures is that they would cause unemployment—which is by far the Government's biggest long term anxiety.

The numbers employed directly in offshore banking are not very large. According to the most recent figures, the banks' total Bahraini and expatriate staff at the end of 1983 was 2,539.

These people, however, are either very well or relatively well paid and directly and indirectly they give employment to others. They are the vital tip of a pyramid of employment. Probably their total effect on Bahrain's employment is in the range of 12,000/15,000.

What is certain is that the type of business done in Bahrain will have to change. The emphasis has to switch

Bahrain Offshore Banking-Regional Currency Position (U.S.\$m)

End of Period	Deposits	Forward Purchases	Total	Net	Deposits	Forward Sales	Total
1976	1,196	153	1,349	+ 72	1,168	109	1,277
1977	3,242	383	3,625	- 63	2,567	726	3,293
1978	6,075	1,654	7,729	+ 7	7,729	1,002	7,722
1979	7,440	1,415	8,855	- 7	8,113	824	8,937
1980	5,258	1,538	6,796	- 71	9,386	827	10,213
1981	10,558	2,822	13,380	- 729	12,437	1,682	14,119
1982	10,799	4,511	15,310	-1,283	13,301	3,282	16,583
1983	10,791	6,872	17,663	-1,592	15,003	4,252	19,255
1984 Q1	12,063	10,160	22,223	-1,369	17,021	6,571	23,592
Q2	10,944	9,446	20,390	-1,151	15,179	6,392	21,571
Q3	9,794	8,477	18,271	-1,648	13,639	6,250	19,889
Q4	9,933	7,829	17,762	-1,596	13,637	5,701	19,338
1985 January	9,448	8,967	18,415	-1,755	13,748	6,442	20,190
February	9,342	9,713	19,055	-1,788	12,876	7,487	20,363
March	10,042	10,642	20,684	-1,918	14,119	8,483	22,602
April	10,481	11,132	21,613	-1,536	14,783	8,386	23,169
May	10,736	10,783	21,519	-1,618	14,413	8,224	22,637
June	9,747	9,750	19,497	-1,827	13,649	7,675	21,324

from lending and correspondent banking to services. The examples normally mentioned are that banks should help clients hedge their interest rate and foreign exchange exposure, modernise their management, or restructure themselves, and invest part of their assets overseas.

There are opportunities for mergers and acquisitions experts. A lawyer who is specialising in this in Riyadh is finding himself inundated with work and investment companies in the region are regularly approached by owners who want to sell their businesses.

A change towards these types of operations is something which all the banks talk about

but which only the bigger banks will be able to make.

Those banks that can make the change will probably stay in Bahrain. Many banks know that they have done extremely well there in the past. They have regional business for which Bahrain makes a good base. It is logical for them to be committed to the area until the upturn in the oil market, which has become an article of faith in the region, takes place in the 1990s.

For some banks the new circumstances demand a change not only in the emphasis of their operations but in their raison d'être. This applies to the Bahraini incorporated offshore banks, of which the most

important are the Gulf International Bank and the Arab Banking Corporation. On a somewhat lesser scale are the Bahrain Middle East Bank, Kuwait Asia Bank and the United Gulf Bank, all of which were products of the syndicated lending boom.

Apart from talking of services again—United Gulf Bank is switching to investment business—they have decided to internationalise their operations.

ABC, whose chairman, Abdullah Saudi, has often said that any serious bank has to have access to customer deposits, has bought or is buying banks in Spain (Banco Atlantico), Portugal and Hong

Kong. Kuwait Asia has a bank in Singapore and is looking at investments in Asia. Bahrain Middle East Bank has bought a bank in Switzerland and is looking at a purchase in the U.S.

It is pointed out in Bahrain that this internationalisation gives the Bahrain Monetary Agency a new responsibility, for the supervision of banks which may soon have much of their business abroad.

The problem is not helped by the fact that some of these banks have expensive and unrewarding property investments on the island, and all are owned in part by foreigners, particularly Kuwaitis.

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Toeing similar line

Maghreb
Countries

FRANCIS GHILES

DESPITE their many differences where foreign affairs and social policies are concerned, the three North African Maghreb countries—Morocco, Algeria and Tunisia—have been pursuing broadly similar policies of austerity over the past year.

Strong differences remain, however. In Morocco the country's \$130n foreign debt, now partly rescheduled after two years of difficult negotiations, amounts to more than 100 per cent of Gross Domestic Product.

It has forced the authorities to take draconian measures, including the slashing of the investment budget, the third increase in four years the price of certain basic foodstuffs aimed at reducing the level of budget deficit.

This deficit had reached 12.3 per cent of GDP in 1982, a figure which was reduced to 6.7 per cent last year.

Cutting food subsidies in the smaller of the three North African countries was an exercise fraught with danger after the failed attempt to double bread prices in January 1984, a decision which led to the worst riots since independence.

Unlike Morocco, however, Tunisia had no need to go to the International Monetary Fund. Privately, the IMF and the World Bank have been critical of certain aspects of Tunisian economic management.

But earlier this year a rising trade deficit and the very low level of foreign reserves forced the Prime Minister, M. Mohamed M'Zali, to order that budget expenditure increases be kept to 7 per cent this year and, in respect of the capital account, frozen in 1986.

Tunisia's \$4.2bn foreign debt, whose service absorbs 22.5 per cent of foreign receipts, is heavy but still a lighter burden than in Morocco.

Algeria's problems are, in a number of respects, rather different. The decision taken by the authorities in 1980 to rein in the foreign debt means that, after the hump in repayments of 1982-1985, Algeria has found it relatively easy to raise about \$1.7bn in new money in the international capital markets, at very low spreads this year, at \$16.2bn foreign debt, it compared with an income of \$12.5bn from the sale of oil and gas (about the same as last year) does not look too heavy.

The \$3bn trade surplus is needed to finance interest on the debt and the deficit in services.

The extreme caution which the visitor senses at every level in Algeria today, and the considerable slowing down in new orders of capital goods, suggest that the authorities have few illusions about the consequences of a fall in the price of oil and gas would have on their external

finances and are determined not to waver from the extreme orthodoxy which has characterised their actions so far.

Some issues have nonetheless been tackled boldly: producers of cereals and pulses have been afforded 20-40 per cent increases this summer, the price of bread has risen by one quarter and other increases are on the way. Such measures are necessary if farmers and other private or state manufacturers are to continue increasing their production.

Fast-rising prices are keenly resented, however, and the new-rich "millionnaires" in legume are not popular. As thousands of meetings discussing possible changes to be brought to the National Charter are televised nightly, the resentment of many Algerians at how the bureaucracy behaves has been put on public display—often with many valid criticisms. The rigid and often petty corrupt habits acquired by many in the civil service grown arrogant over the years are proving difficult to correct.

Any further fall in price of 98 per cent of Algeria's foreign receipts, will test the authorities' ability to the limit.

Tunisia for its part, has been long in taking its medicine. One of the early results is a decline in its merchandise trade deficit of 11.9 per cent to Dinars 355.3m during the first five months of this year. Prices are rising as subsidies are cut back and wages frozen.

The country has been helped by rainfall, which will have provided a record crop (and thus cut the need for cereal imports) and a good tourist season. As for the 30,000 Tunisians who Colonel Gaddafi expelled from Libya this summer, they will be very difficult to employ.

Tunisian consortium banks are meanwhile introducing more modern methods of assessing new projects. They now include a bank governed by Islamic banking principles, Beit Ettoumouli Saudi Tunisi, which is looking, in particular, at ways of attracting some Arab reinsurance business to Tunisia.

The Moroccan government, headed by M. Mohamed Karim Lemral, has for its part and in close co-operation with the IMF and the World Bank, enacted a number of measures aimed not simply at cutting subsidies on basic foodstuffs but at liberalising trade and privatising some state companies.

The Kingdom has suffered much in recent years from the effects of drought, the rise in the value of the dollar and the high cost of imported energy, not to mention the heavy burden imposed by the new 10-year-old conflict over the future of the Western Sahara. It has also paid a price for waiting so long before implementing vital reforms.

It has been helped by substantial financial aid and loans from France, the U.S., Saudi Arabia, the IMF and the World Bank. Despite a good crop this year and a continual rise both in receipts from tourism and Moroccan working abroad, the weight of the foreign debt remains considerable.

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CLIVE WOLMAN

What is equally damaging from the AMF's point of view is Mr Hashim's recent claim in response to the charges that the

agement controls and its internal auditing procedures, even though the confidential report exempts the external auditors, the Kuwait-based pan-Arab firm, Talal Abu Ghazaleh, from any direct responsibility. Abu Ghazaleh have been re-

On the other hand, the AMF is far from achieving any of its wider political objectives. Its goal of promoting Arab economic integration and the introduction of a unified Arab cur-

ing guarantees against a recurrence of the freezing of Iranian assets in the U.S. in 1980, and threatening financial sanctions against Canada if it moved its embassy in Israel to Jerusalem. But in neither case were there

dures for recording foreign exchange transactions in May 1983, the alleged fraud has absorbed an increasing amount of the management's time, particularly since the investigation was first leaked to the Arabic

that the Gulf states in particular will use the allegations against Mr Hashim as an excuse for not making further payments, although their declining oil revenues may be a more potent factor.

KATHLEEN EVANS

About \$3bn a year is exchanged annually through these illicit money exchange dealers, at rates over which the Government has no control. Meantime, the country's official banking system is barred from entering the money market fray, and

The foreign exchange rates have to be unified and put on to a market rate in order that the vast funds earned and held by Egyptian nationals working overseas will be encouraged to return home through the official banking system. However, this has to be done simultaneously with a restraint placed on imports, for if imports are allowed to continue

are likely to affect those goods traditionally imported by the private sector. A return to a restricted economy is thus likely to have political as well as economic repercussions, and it will have to be finely tuned.

Slashing imports is anyway not going to be easy. Over half of Egypt's food requirements are now imported, and public sector industry has already

Export Development Bank of Egypt will undoubtedly help, but at the moment, there is a dispute going on between the Government and the World Bank over the exchange rate at which the bank's aid will enter the economy, and whether the funds will be used to finance industry which makes use of subsidies. Boosting export revenues, although urgent,

touch the banking system anyway, and end up on the free market.

Egypt's debt service ratio on its external debts, estimated by the IMF to be in the region of \$31bn, is expected to reach \$5 per cent this year. With traditional sources of revenues declining, Egypt's balance of payments is projected to register a deficit of \$1.8bn this

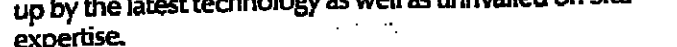
to be too hard a measure for Egypt to accept overnight. At present, a number of essential food items come in at the special rate of ££0.70 to the dollar. Below that, there is the ££0.40 rate for all transactions with the Eastern bloc.

A third rate of 84 piastres applies to payments for airline tickets and expenditures by foreign residents and purchases

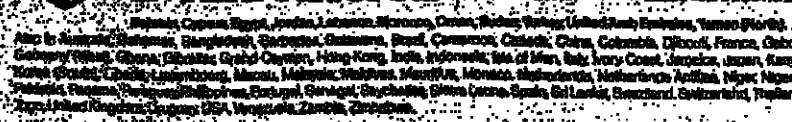
At present, the private sector funds its imports almost entirely through access to these inflows. In recent months, however, even the public sector has had to resort to such channels because of the shortage of foreign currency through the official banking system. Estimates of public sector involve-

former economy minister Mustapha Said have considerably eroded confidence and remittances soon slowed to a trickle from overseas. The fear that the Government may again make sudden decisions is likely to linger and it will take time for expatriates to be encouraged enough to put their foreign exchange through the official banking system.

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ARAB BANKING 6

Adequate loan provisions would halt dividends

Saudi Arabian Banking

MICHAEL FIELD

THE BANKING problems of Saudi Arabia have reached the stage where the business community is seriously worried and is speculating about the future of the system. But as yet the scale of the banks' difficulties does not show in their results.

Seven of the nine Saudi/foreign banks in the Kingdom, which all work on the basis of the Gregorian year, reported falls in profits ranging from 3 to 50 per cent for the first half of 1985. Given that there had been only minor reductions of profits in 1984 and that traditionally Saudi banks have been the most profitable in the world, the figures gave an illusion of continuing prosperity.

Two of the banks, the United Saudi Commercial Bank and the Saudi Investment Bank, reported losses. The Riyadh Bank draws up its balance sheet in accordance with the Government's financial year, beginning on 1st Rajab, which this year fell near the end of March. The bank, which controls about 25 per cent of the total banking

business in the Kingdom, reported a drop of nearly 20 per cent in profits last year. The biggest bank in the Kingdom, National Commercial, which has over 40 per cent of the market, publishes its accounts at the end of the Islamic Hijra year. This fell in the middle of September and as yet no figures have been released. The bank's employees say that profits will be down by only 10 per cent.

All of these figures, of course, reflect in full the growing cost of deposits which has been a significant, but often ignored, burden for the banks in the last two years.

Traditionally the banks have had between a quarter and a third of their deposits interest free. Now that times are harder customers seem to be finding it easier to reconcile the acceptance of interest with their consciences, and the volume of free funds is declining. (In Islamic law interest is condemned as usury).

Also, as the business climate worsens, companies are keeping less of their funds in inventory and more in deposit. On this money bankers almost always have to pay interest.

A far more serious problem for the banks is the existence of large numbers of non-performing loans.

These are reflected to only a small degree in the results released so far. In the main

they exist out of sight in the banks' internal accounts. The banks have not only been reluctant to make provisions to cover these loans; in many cases they have been continuing, with extraordinary optimism, to add unpaid interest to them, thus inflating balance sheets which should be shrinking.

Once the banks begin to make proper provisions it is thought that they face the prospect of paying no dividends for three or four years.

The banks will not be drawn on the percentage of their loans that is not performing, but they stress that they do not include in this category most of the published cases of corporate financial crises.

A few Saudi companies that have run into difficulties—namely Carlson al Saudia, and National Chemical Industries—have collapsed, but most of the other well-known names—Shobokshi, Helwani, Jameel—rescheduled their debts or paid their way out of trouble by liquidating investments. It is understood that Beta Service, in which the Zaidan family is an important shareholder, is now doing the same.

The loans that are not performing are mostly to small and medium-sized businesses in trading (especially retailing), real estate, transport and, above all, contracting.

It is now obvious that in the

past many Saudi contractors were not making nearly as much profit as they should have been. They were seemingly prospering because abnormally high margins had been built into the contract prices or because they were able to finance their losses on one contract with an advance payment on the next.

Since the flow of contracts began to lessen, in the autumn of 1983, this procedure has no longer been practicable, and the contractors, most of whom are very simple men with no understanding of financial controls, have found themselves unable to pay their borrowings.

The banks that have been hit hardest by this type of problem have been the Saudi/foreign institutions, which were created in the later 1970s from the branches of foreign banks. Before these became Saudi companies they were each allowed only two or three branches in the Kingdom, and only one of them, Citibank, which has become the Saudi American Bank (Samba), had a branch in Riyadh.

The result has been that in the expansion of the last seven or eight years the Saudi/foreign banks have collected the second class customers—especially around Riyadh, which has seen the most dramatic growth of any region—and where the economy has been mainly construction driven.

Predictably the least severely

hurt of the mixed banks has probably been Samba, which is the third biggest bank in the Kingdom.

When any of the banks, mixed or wholly Saudi, confronts one of its less sophisticated customers to request repayment of a loan it is quite liable to be given a truculent response. It is not unheard of for the customer to argue that as the bank has made a lot of money out of him in the past it should forget its loan, or at least forget any outstanding interest.

Even in cases where customers are extremely difficult the banks only sue as a last resort. If they go to court or to the commercial disputes committees, which are three-man tribunals including a judge, they are not requested to give details of all transactions in the account since the loan was given.

Any element of interest due or already paid the courts will deduct from the amount claimed by the bank. This means that the bank will certainly make no profit on the loan and may even lose more than it gains by litigation.

What is certain is that the courts tend to look unduly favourably on borrowers. They are inclined to agree to very long and easy repayment schedules, and tolerate flagrant delaying tactics on the part of defendants.

As in other countries the

courts encourage compromise. They often tell the bank and the debtor to go away and work out a solution on the basis of suggestions that the debtor has put before them—suggestions that are not likely to be acceptable to the bank.

Sometimes the defendants simply ignore court judgments. Saudis swear that this is impossible, but foreign bankers say that it happens quite often. Whether the miscreant ultimately escapes imprisonment depends on whom he knows.

It is noticeable that the entirely Saudi banks, National Commercial and Riyadh Bank, tend to take a more relaxed view of these legal problems than do the Saudi/foreign banks—possibly because they have better clients.

It is said that judges are particularly unsympathetic to the partly foreign banks. It certainly seems that Saudi managers find the process of negotiation and dealing with the courts easier to understand than the foreign bankers.

All the banks, and particularly the foreign ones, now say that there is a need for a proper modern law on bank lending and the security of loans.

In practice there is not the slightest chance of the Government agreeing to this, because it would involve the legalisation of interest. The purpose of the Saudi state remains the propagation of a particularly austere, pure and Godly form

of Islam, and only secondarily the creation of a modern economy.

Nor is there much chance of a reform of Saudi practice on mortgages. The notaries public in Saudi Arabia stopped legalising mortgages on real estate, including commercial buildings, some five years ago, and they do not normally approve liens on moveable assets.

This means that the only form of security available for a loan in Saudi Arabia is a third party guarantee—and even this is reliable only if the guarantor is honourable or has an account, which can be debited if necessary, at the bank which holds the guarantee.

The reason for these difficulties over mortgages is that they are seen as a device by which the banks try to ensure the payment of interest. In theory one can still register a mortgage if it contains no element of interest, but from the banks' point of view this is irrelevant.

All that the banks can practically hope for from the Government committee that is investigating the issue of security is a tightening of court procedures.

One reaction of the banks to their problems has been a renewed caution in lending. Referring to the issue of security of lending on the basis of the peoples' reputations and lending to big Saudi companies,

which can be relied upon to honour their interest obligations because they do not want to damage their reputations internationally.

Some of the banks—Samba in particular—are talking of fee business. Saudis traditionally have been reluctant to pay for advice because it is intangible, but in the present climate there is a feeling that companies may be happy to have their financial systems and management reorganised.

Certainly it seems that companies are prepared to pay for computer services—for cash management, pay roll organisation, account reconciliation (matching a company's own and its bank's records on a day to day basis), and instant access to accounts.

Finally the banks are beginning to think of doing some of their business in a fashion which would be acceptable to the religious authorities.

What they have in mind are arrangements of the lease back type rather than the partnership between the banks and clients in investments of the sort entered into by Islamic banks.

A banker in Riyadh remarked recently that he thought his bank should at least look into this idea. And he added, "I think we'll have to change sooner than the Saudi Government changes the law."

Reorganisation makes no further headway

Saudi Arabian Money Exchangers

MICHAEL FIELD

The Saudi Government's programme of reorganising—or curbing—the money exchangers, the partnerships which have hitherto acted as a primitive, unofficial, parallel banking network, seems to have ground to a halt.

The central bank (the Saudi Arabian Monetary Agency—Sama) and the Finance Ministry have already achieved part of what they want. They have the money exchangers giving them

figures on a regular basis, so they may be content not to pursue the second half of their programme, which would involve all the exchangers ceasing to take deposits.

They have been prevented from acting decisively on this by the power of the big exchangers, all of whom are rich and influential, and by the present reluctance of the Government—in effect the King—to take decisions on difficult issues.

The degree stating that the exchangers' operations were to be controlled was promulgated in December 1981. It was essentially a restatement of a previous decree, which had been issued in 1974 but never enforced.

Its purpose was to remedy the almost totally uncontrolled

nature of the exchangers' dealings.

For many years the exchangers had not only bought and sold foreign currencies, they had held the current accounts of ordinary Saudis, issued cheque books and stayed open late in the evenings to suit the working hours of the souq shopkeepers who held money in their safes.

None of this activity was regulated by the central bank and members of the public dealing with the exchangers were completely unprotected. Government agencies would not recognise cheques drawn on accounts with exchangers. When such cheques given to private citizens bounced the payees had no redress.

The exchangers could place their assets in whatever invest-

ments they liked and were not required to maintain liquidity ratios or keep funds on deposit with Sama, as the banks were obliged to do.

Most of the exchangers paid no interest to customers—though the Algosabi family, which reactivated a very old licence in the early 1980s, says that it pays interest if it is asked to do so.

To some extent the exchangers also avoided receiving interest, preferring to trade with or invest their customers' money, but most of them were happy to take interest from whatever funds were left over from these operations. They profited enormously.

The regulations of December 1981 stated uncompromisingly that the exchangers should be licensed by Sama (rather than

by the Ministry of Commerce), as they were supposed to have stipulated that the exchangers should liquidate their current account operations within three years—by the end of 1984.

Lastly the exchangers were ordered to maintain certain levels of liquidity and provide Sama with monthly statements of their affairs.

In the four years since the second promulgation of this decree Sama has licensed some 25 exchangers—out of an original money exchanging community of some 50-60 firms—to carry out just the simplest form of operation, exchanging paper notes.

A few small firms it has closed either because they failed to register or because they had obtained their Ministry of Commerce licenses between 1974 and 1981, which meant that technically they were established in contravention of an existing decree.

At the same time Sama has licensed a further dozen firms to undertake slightly more complex operations, transfers, the issue of drafts and the sale of travellers cheques.

This has left about nine firms continuing to do business as they have always done, apparently ignoring Sama instructions. An extension of the Sama deadline to March this year was allowed to pass unremarked.

One of these firms, the Al Rajhi Company for Currency Exchange and Commerce, has an officially defined future: it intends to turn itself into an Islamic bank or investment company.

It seems that the other big firms hope to be allowed to become a form of secondary bank, possibly with the status of licensed deposit takers in London, but with an investment banking aspect which would allow them to manage portfolios. They accept that they will probably not be allowed to put the word "bank" in their names.

Five of the firms, Algosabi, Muqairin, Subaie, Isak and Sanea, are co-ordinating their position in negotiating with Sama. They swap information and show each other their correspondence.

At one stage it was suggested that they should amalgamate, and Sama is thought to have been fairly attracted by this idea. But in the event the companies' different regional backgrounds and different levels of sophistication—with Algosabi running a computerised American Express card operation and some of the others working with traditional Islamic clerks and massive ledger books—made the scheme impracticable.

Sama and the Ministry of Finance, ideally, would like to close the big exchangers. They feel that the firms are an irrelevance and besides they want to improve the banks' profitability. They certainly do not want to see more banks in the Kingdom. However, whenever the threat of firm Government action looms close the big exchangers rush to complain to the royal family. They argue that they were the first financial institutions in the Kingdom, that they are genuinely Saudi phenomena and that they fulfil a real social need.

The families concerned do not seem to feel too threatened by the authorities. Several of them have invested in automatic teller machines and computers.

The most probable outcome of the slow manoeuvring of the two sides is that nothing will happen. Sama may simply close its eyes to the exchangers continuing to operate as they have done in the past, except that their activities will be more closely monitored.

The main problems in this scenario would concern the two smaller Rajhi companies, the Al Rajhi Trading Establishment

and the Al Rajhi Commercial Establishment for Exchange, which broke away from the main family establishment in the 1970s, at about the time that Sama was taking its first ineffective steps to regulate the exchangers.

Technically there is a case for saying that they should be closed, but both firms have a reputation for professionalism and influential friends.

Meanwhile, the biggest of all the dealers, the Al Rajhi Company for Currency Exchange and Commerce, which is second only in size to the National Commercial Bank in the Kingdom, is moving painfully slowly towards becoming an Islamic Bank. As such it will trade and invest in partnership with its clients but not charge or pay interest.

It was thought that the partnership would be launched as a bank and a public company in early 1984, but there have been continual delays.

Explanations for these have been many. It is known that Barclays Bank, which was hired to modernise and computerise the giant exchange house, found its task quite impossible and left in despair.

Sometimes it is suggested that Sulaiman Abdul-Aziz Rajhi, the leading partner in the firm, may be hesitating because he has seen the losses made by other institutions which have followed the complicated and risky path of Islamic banking.

It is even believed by some that Sama is now trying to prevent Rajhi from becoming an Islamic bank. This would be mainly because it fears that if the launch goes ahead it will come under pressure to legitimise the 40 odd offices of the Dar al Mal Islamic, the Geneva based Islamic finance house promoted by Prince Mohammed al Faisal, which has been allowed to operate in the Kingdom unofficially.

It is also known that Sama believes with some justification that Islamic banking encourages speculation. In practice it would be very difficult for Sama to have second thoughts on the Islamicisation of Rajhi, though to minimise the revolutionary effect of the innovation it is believed to be insisting that the new company does not incorporate the word "Islamic" in its name.

The Government has already given formal approval for Rajhi to become an Islamic bank, and two months ago the exchanger joined the commercial banks' clearing system.

Now both Sama and Rajhi may be happy for the firm to mark time for a bit. It is even possible that, as with the other exchangers, the two parties will be content to let the situation last indefinitely.

From Sama's point of view this solution would avoid the embarrassment of an Islamic bank coming into being, while the Rajhi family would continue to enjoy the best of both worlds. By being admitted to the clearing system its firm has been made virtually into a bank, while by remaining an exchanger it receives its deposits interest free and does not have to bear the risks of Islamic finance.

Even the commercial banks, which dislike the exchangers and accuse them of sharp practice, are reasonably happy with the present position.

For obvious reasons they no longer feel threatened by Islamic banks and so worry less than they used to do about what will happen if Rajhi does become a fully fledged Islamic institution.

For the present they find the exchangers less of an irritation because they notice that in these harder times there are fewer depositors who are happy to place their funds with people who pay them no interest.

Leading Saudi Money Exchangers

Al Rajhi Company for Currency Exchange and Commerce
Owned by four brothers, Salih (35 per cent), Abdullah, Sulaiman (42 per cent) and Mohammed bin Abdul-Aziz al Rajhi, members of a Nejd family from Bakkiriyah in Qassim. Based in Riyadh, it has some 180 branches. Its deposits are second only to those of the National Commercial Bank. Investments of the partnership include a building materials business run by Abdullah, large areas of property, shares in most Saudi public companies and the Kingdom's biggest chicken company, Rajhi Soda, in Qassim. The assets of the partners were estimated at SR 24bn in 1982—though Saudi property values have fallen enormously since.

In June 1983 the company was given a licence to turn itself into an Islamic bank, in which the Rajhi family will have 50 per cent, its employees 2 per cent, a group of founders 5 per cent and the Saudi public 43 per cent.

Al Rajhi Trading Establishment
Established by Abdul-Rahman bin Salih al Rajhi in 1973. Based in Dammam with some 30 branches, about half of them in the Eastern Province. Big turnover in foreign exchange drafts. Founder has reputation for conservative professionalism, in contrast to his brother Abdul-Aziz.

Al Rajhi Commercial Establishment for Exchange
Established by Abdul-Rahman bin Abdul-Aziz al Rajhi, a much younger brother of Sulaiman Rajhi. In 1975. Based in Jeddah, with 22 branches, mainly in the west and south-west of the Kingdom.

Abdul-Aziz bin Mohammad Kaaki
Family from Mecca. Company based in Jeddah with three big and fairly independent operations in Jeddah, Riyadh and the Eastern Province. Along with Al Rajhi Trading and the Al Rajhi Commercial Establishment, the Kaaki business makes up a second category of exchanger after the big Rajhi company. The other dealers have much smaller foreign exchange turnovers.

The Kaaki family has a large and separate fortune linked to its 48 per cent shareholding in the National Commercial Bank. This is held by Abdul-Aziz Mohammad and two cousins, Saleh bin Mousa and Abdullah bin Mousa Kaaki.

Mohammad and Abdullah bin Ibrahim Sanea
Family from Nejd. Headquarters in Jeddah, with five branches in Jeddah, Riyadh, Mecca and Medina. Relatively small turnover of foreign exchange drafts because of small number of branches. Family has trading operations which are at least as big as its exchange business.

Abdul-Aziz bin Sulaiman Muqairin
Family from Qassim, based in Riyadh. Two branches in Riyadh, run by Mohammad bin Abdul-Aziz, and one in Jeddah, run by Fahd bin Abdul-Aziz. Most of the firm's activities involve dealing in gold and stocks and managing foreign investments for clients.

Ahmed bin Abdul-Qawi Bamaodah
Family from Hadramaut, in what is now southern Yemen. One very big office in Jeddah. Big business in Yemeni remittances; also major trading in gold, wheat and rice.

Ahmed Hamad Algosabi and Brothers
Family originally from Nejd, now based in Alkhobar with business confined almost entirely to the Eastern Province. The Algosabi Money Exchange Bureau, established in 1980, is only a small part of the overall family partnership. The firm is owned by Ahmed, Abdul-Aziz and Sulaiman bin Hamad Algosabi and has a major trading operation importing steel pipe and machinery. The exchange part of the business has the Saudi agency for American Express. It is linked to the family's foreign investment division and is gradually developing investment services on behalf of friends and associates.

Al Sanea Company
Owned by the sons of Mohammad Ali al Sanea, who died two years ago. Family originally from Qassim. The money exchanging part of the business is not big, but the family has always been very liquid. It is very important in gold trading and it is now associated with several other exchangers in negotiations with Sama.

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ARAB BANKING 7

ABDULLAH SALIH AL RAJHI-BANKRUPTCY

THE affairs of Abdullah Salih al Rajhi, the Damman money exchanger, whose business collapsed in 1982, are beginning to move towards resolution.

Abdullah Salih, a son of the eldest partner of the great Al Rajhi Company for Currency Exchange and Commerce, broke away from his family's business in the mid-1970s, when one of his brothers and an uncle also established separate operations.

In 1980 and 1981 he speculated wildly in silver and made the mistake, when he began to lose money, of chasing his losses. Eventually he ran out of money to honour the drafts he was selling to foreign workers in the Kingdom. At this point, in July 1982, the Government closed his establishment and put him under house arrest.

In addition to a large number of foreign workers and a few banks in east Asia which had paid the workers' drafts even though Abdullah's accounts with them were empty,

several banks in London made losses in the \$2m to \$5m range. These included Mocatta and Goldsmid, National Westminster, Johnson Matthey and Thomas Cook.

A much bigger loss was written off by Kredietbank of Belgium, which was owed some \$270m, only \$80m of which was covered by silver in its vaults.

At the time of the closure the Saudi Arabian Monetary Agency (Sama) established a committee to liquidate Abdullah Salih's establishment and asked the accountant, Whitney Murray, to report on the state of the business.

After considerable delays—during which there were claims by Abdullah that he had more than enough private assets to pay his creditors to full—Whitney Murray early this year drafted a statement of the exchange's position as of December 31 1984. It was published in June.

The statement showed liabilities of \$440m. The exchanger had cash balances, loans, deposits and property worth \$57m. His accumulated losses, the difference between the two

figures, were \$283m—four times his customer deposit base.

Out of what assets it has, the liquidation board has first paid Abdullah Salih's employees and now is in the process of paying the bigger creditors a proportion of what they are owed. It is understood that the money is being distributed on a same-proportion-for-all basis, regardless of the mortgages that some of the foreign banks had, or thought they had, on Abdullah Salih's property.

For the small creditors, the holders of unpaid drafts, help has come in the form of a "volunteer, a maker of good-will," as the liquidation board announcement in June put it. This generous person, who is universally assumed to be Abdullah's father, who had disowned his son in 1980 when he found he disapproved of his business practices, has undertaken to pay the owners of all drafts of SR 10,000 (about \$2,800) and less.

It is thought that the cost to the long-suffering father will be SR 150m (\$42m).

Time to face Souk al-Manakh consequences

Kuwait Banks

CLIVE WOLMAN

THIS IS likely to be the year when the consequences of the Souk al-Manakh collapse three years ago catch up with Kuwait's banks.

No bank will be forced into liquidation. The support of the Central Bank through its discount window, loan and swap facilities is unconditional. It is likely to remain so in view of the Government's protective stance towards the financial sector and the political influence of the older merchant families who control the commercial banks.

But the scale of domestic loan losses for which provisions will have to be made in the 1985 accounts is likely to lead to fundamental changes in Kuwaiti banking practice.

None of the seven commercial banks was permitted to trade in the stock market during the boom or to extend credit using as collateral post-dated cheques or the shares of non-Kuwaiti companies traded on the Souk al-Manakh. Nevertheless, the banks failed to insulate themselves from the ripples after the stock market collapse.

Despite the limited absorptive capacity of the Kuwaiti economy, the only bank to have diversified its portfolio abroad in a substantial way before the 1982 crash was the National Bank of Kuwait. And even it began to do so only in November 1981.

At the end of 1981, foreign loans and investments of all the commercial banks accounted for only KD 507m or 7 per cent of total assets, although deposits with international banks

accounted for another 23 per cent.

The banks say that they have been able to build up the management expertise for foreign lending only slowly. Today, the proportion of foreign loans has nearly doubled as the domestic demand for credit has dried up with the deepening recession.

Within the domestic market, a high proportion of lending was on the basis of name and reputation. Formal loan manuals were used infrequently. As a result, even when the borrower said that the loan would be used for business purposes, it was actually risked on the stock market.

Many traders used their idle cash balances to speculate and leveraged their positions by buying loans not only with bank loans but with post-dated cheques at substantial premiums to the cash price.

Nor was a scrutiny of the assets accounts of potential borrowers necessarily of much assistance. One abuse for example was for a company to show high deposits without disclosing that the deposits were already being used as collateral.

A high proportion of domestic loans were secured against real estate or the equities of Kuwaiti companies. But in the immediate aftermath of the collapse in 1983 and early 1984, when the share prices were being sustained by continual Government purchases costing about KD 800m (\$2.6m), the banks were reluctant to seize the collateral of those who were not meeting their debt payments and to realise it.

During the 13 months after the Government resumed its support in April 1984, the index of Kuwaiti share prices fell by 60 per cent. Bankers may have considered they acted prudently by demanding securities as

collateral, the value of which was at least double the size of a loan. But share prices now are on average only one third of their value at the peak of the boom.

Moreover, stock market trading has been so thin that any large-scale attempt by the banks to realise their collateral would cause prices to plummet.

Out of necessity, the banks have been forced to follow the stock market as closely as any trader, watching for opportunities to recover some of their loan losses. There has been a similar collapse in the Kuwaiti real estate market which, with a mass of empty office space around, seems unlikely to recover in the short term.

The situation has been aggravated by the reluctance of many debtors to meet their obligations to the banks even when they have the resources to do so, often in the form of foreign assets. These debtors have been waiting for the Government to intervene to lighten their burden, although the Government is insisting that there will be no further concessions. Their resolve to hang on was fuelled by the experience of those conscientious enough to settle their debts in full in the first year after the collapse before the Government wrote down the value of all post-dated cheques.

However, now that most debtors' financial positions have been clarified, the Central Bank has been prodding the commercial banks into enforcing their debts. The debts will be re-scheduled where possible but if necessary, says the Central Bank, debtors must be taken to court. A few well-publicised bankruptcies are necessary, it is assumed, to encourage the others.

At the same time, the Central Bank is urging banks to

Bank is laying down much tougher guidelines on making provisions for non-performing loans. The details are still being haggled over with the commercial banks. But the Central Bank says that once the rules are fixed, as they will be by the year end, they will be enforced rigidly with no exceptions. The rules will follow the U.S. model categorising dubious loans by the number of days debtors are behind with payments.

These guidelines will be followed up in 1986, say both Central Bank and Stock Exchange officials, by an insistence on higher levels of disclosure in the banks' financial statements.

This will mean the publication of half-yearly statements and may cut the amount of window-dressing around balance sheet date to boost the banks' assets. But the crucial issue, the banks' refusal to disclose transfers to and from their

inner reserve, is unlikely to be tackled in the near future.

Thus the scale of the loan loss provisions this year and their effect on the banks' reserves will not be published. But the published profit figures are expected to show a much steeper decline than the 10 per cent average fall disclosed in 1984.

However, after so many profitable years shielded from taxation and foreign competition, the banks' inner reserves are assumed to be substantial, between KD 400m and KD 500m, which is more than their disclosed equity.

Of the seven commercial banks, the weakest two are assumed to be the Burgan Bank, which has the highest proportion of its assets in domestic loans and has passed its dividend for four years, and the Commercial, whose disclosed profits fell by 33 per cent in 1984.

Of the banks' total assets of

KD 9.5bn, about KD 4bn is tied up in domestic loan portfolios. Of this about KD 2bn of loans are doubtful, outsiders estimate. Most of these are possibly held by only about 50 debtors owing up to KD 30m each.

Thus in the worst case, the banks' reserves would be wiped out. But long before danger point is reached, the Central Bank will inject liquidity into at least the weakest and most co-operative banks in the form of soft loans.

A probable injection of around KD 500m has been widely mentioned as part of a package being drawn up in which the banks could write off loan losses over five to ten years.

Another consequence for the weaker banks could be pressure from the Central Bank to cut their domestic operations, in particular their sprawling branch networks, and possibly to merge.

Setback for managers

Kuwait Investment Houses

CLIVE WOLMAN

KUWAIT'S capital surplus invested overseas, \$900m of Government money and probably another \$900m privately owned, is the largest per capita in the world. It has been barely dented by the collapse of Kuwait's stock market over the last three years and the debts run up by the market's most active investors.

Yet the reputation and morale of its professional investment managers has plummeted as the losses suffered by their companies mount.

Many investment companies set up by wealthy individuals, particularly those incorporated outside Kuwait but traded on the Souk al-Manakh, have been wiped out over the last three years.

Even companies with a reputation for strong professional management have been struggling. For example, the Gulf Investments Company, incorporated in Bahrain, was forced to liquidate almost all its equity portfolio to pay off debts as a result of adverse currency fluctuations and the Kuwait stock market collapse.

According to Gulf chairman, Mr Sabah al-Rayes: "An investment manager must have known that the bubble would burst. But with everyone making at least 50 per cent profits a year, and maybe 300 per cent, we were under great pressure. You cannot tell your clients: 'I do not believe in the market.' You would lose your job. You start to question your own judgment when everyone else is doing the opposite."

The Euro-Kuwait Investment Company, one of Kuwait's few exclusive equity funds, is in a similarly serious situation. It suffered large losses on its Kuwaiti shares and has had to write off substantial debts on the post-dated cheques of Souk al-Manakh traders which have not been honoured.

The company is left with debts to the banks of about KD 7.5m (\$25m). Although its net worth remains positive it is unable to liquidate its stock market investments for fear of driving down the price. The stock market slump has also harmed the three Ks who dominate Kuwaiti professional investment: controlling about three-quarters of all assets under management, the Kuwait three companies, the Kuwait

Investment Company (KIC), the Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) and the Kuwait International Investment Company (KIIC), have a role somewhere between an investment trust, a project financier and a merchant bank or U.S. securities house. All three disclosed large losses in their 1984 accounts.

The shareholders in the oldest company, KIC, have seen their equity almost halved over the past two years, primarily because of provisions made against the bad debts of Manakh traders. Its losses rose from KD 20m (\$70m) to KD 32m (\$112m) in 1984 but it says no more Manakh debt provisions will have to be made. Before the 1984 accounts, it is believed that none of the Ks had made adequate provisions against Manakh debts.

KIC's main response so far has been to cut staff drastically and close departments. But speculation has mounted that the Government may force it to merge with KFTCIC. The Government has majority stakes in both companies, of around 65 and 95 per cent respectively. Such a merger to create a company with assets of nearly KD 1.5bn (\$4bn) would, however, reduce further the already limited competition to manage the savings of Kuwaitis.

KFTCIC has in any case had its independence curtailed progressively over the past three years, being used as a medium for Government intervention in the stock market and for investing Government assets which are being used to help settle Manakh debts.

It moved into portfolio management only in 1980 and until last year relied mainly on Western expertise. Its losses in 1984 came to KD 28m (\$91m), albeit on shareholders' equity nearly double that of KIC.

KIIC, which was set up as a private sector venture although the Government has a 20 to 35 per cent stake, made the cleanest sweep of its Manakh bad debt provisions in the 1984 accounts. This turned a KD 3.3m net profit (up on 1983) into a loss of KD 10.7m. It suffered from being forced to accept shares in lieu of cash from hard-pressed debtors only to see their value slump.

Its portfolio management is generally considered to be the most sophisticated in Kuwait. However, KIIC has been changing its equity investment strategy.

Over the last five years, it has gradually been switching more of its equity portfolio abroad. Also in recent months, its approach has shifted away

from short-term trading to stock selection based on fundamental research with an investment horizon of about two years.

KIIC also manages portfolios other than its own for institutions and individuals. "Small" investors, which in Kuwait means those with less than KD 100,000 (\$350,000) to invest, are however excluded. Many of Kuwait's investment institutions adopt a similar policy even though the losses suffered by small investors in 1982 Manakh collapse might have made them more willing to rely on professional management.

Kuwaiti law does not allow directly the establishment of unit trusts (mutual funds) although several of the commercial banks have been considering ways of setting up such funds. But KIC deputy general manager Mr Faisal al-Sader, in charge of portfolio and investment, has doubts about such ventures. "Kuwaitis worry too much about their investments and are used to seeing only profit," he says. "Private clients would keep on telephoning us every day asking what we were doing and if we made a loss on one day they would get upset. We could not get away with just monthly reports."

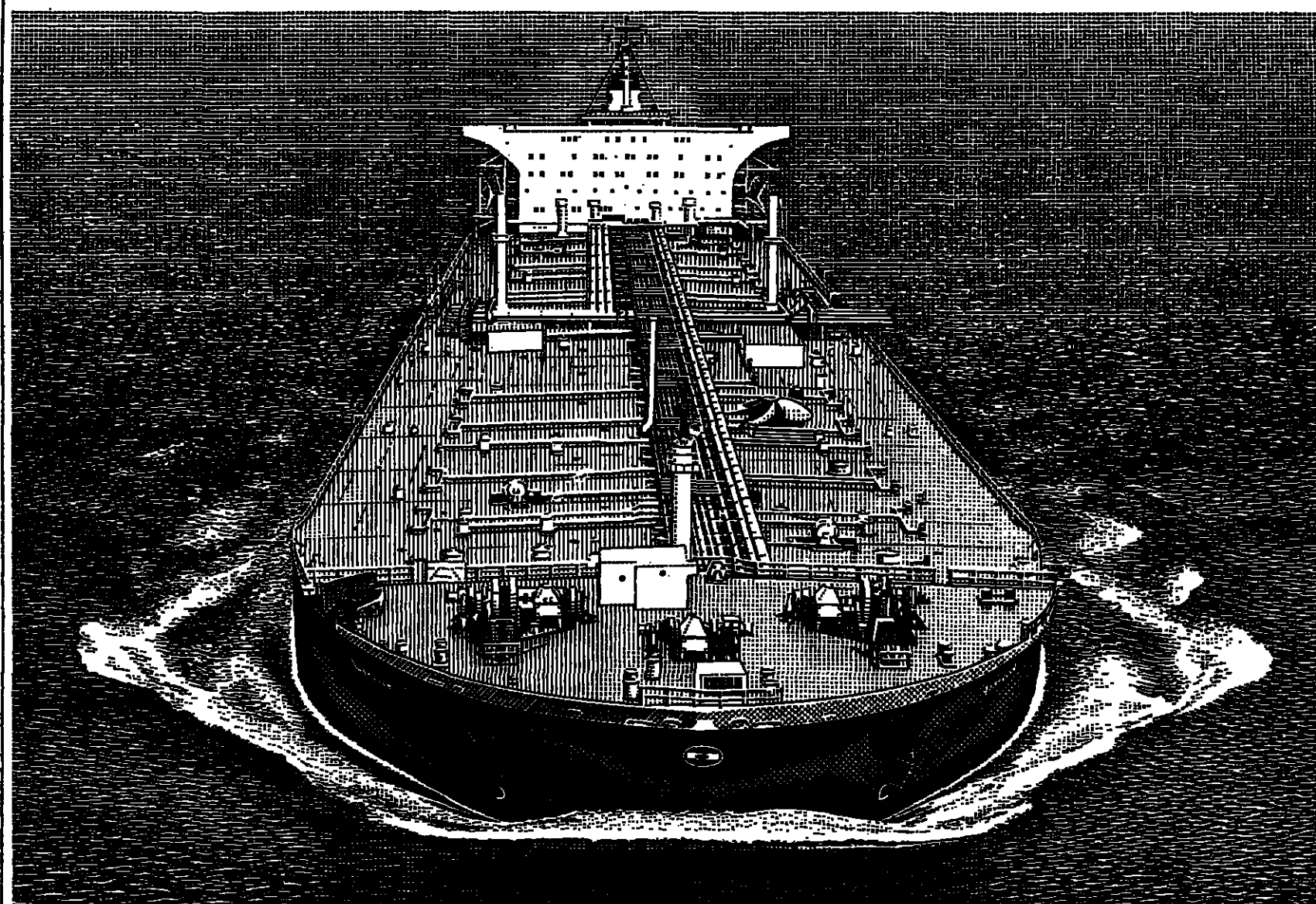
Some foreign investment managers, for example the UK's Save and Prosper, have attempted to sell their own unit trusts into other investment vehicles in Kuwait through local advisers but so far with little success.

The most ambitious experiment in investment management in the Arab world is the Gulf Investment Corporation set up two years ago by the Arabian Gulf States Cooperation Council (GCC) with subscribed capital of \$2.1bn. The management based in Kuwait, recently asked the GCC governments to pay another \$120m bringing the total paid-up capital to \$640m.

The long-term aim is to build up a staff of 400 to 500 and devote half the capital of the company to long-term project finance and the rest to portfolio investment. The Gulf will be given priority. A subsidiary objective is to develop locally investment expertise and a unified capital market.

But nearly all the money has so far remained in liquid assets and only \$150m is committed to projects. According to chief executive Dr Khaled al-Fayez, the former general manager of Gulf International Bank: "I believe in the importance of systems and internal controls. We have to get the set-up right before we invest money. After everything that has happened in recent years, we have to go cautiously."

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ARAB BANKING 8

On this and the facing page, Caroline Montagu looks at the investments of Gulf governments

Showing the strain of decreased oil revenues

Saudi Arabian Monetary Agency

FOR SAUDI ARABIA, as well as for the rest of Saudi Arabia, late 1985 must seem light years away from a 1981 statement by the Finance Minister, Sheikh Muhammad Abal-khalil, that the country wanted a surplus "at the very least equivalent to twice our annual foreign exchange needs."

The IMF's latest *International Financial Statistics* (IFS, September 1985) gives Saudi Arabia's current account deficit at \$24bn for 1984. Goods imports totalled \$28.5bn, services \$45.2bn; exports were \$37.4bn, investment income \$17.6bn with \$5.2bn transfers making up the sum. Current estimates put total reserves no higher than \$100bn.

This is a very sorry story for those managing Saudi Arabian reserve assets, the government's only source of funds other than current revenues. The latest reporting by the Saudi Arabian Monetary Agency (Sama) to the IMF on the foreign assets (February 1985 just before the start of the kingdom's fiscal year 1985-86) gave a figure of \$113bn, well down from 1983's all-time high of \$137bn.

Since last February, however, the government has been apparently drawing down at the rate of \$1.5bn a month. The foreign assets figure excludes the assets of the state oil companies, Aramco and Petromin, and those of the Saud family.

There is no precise method or computer model to chart the rate of erosion of the Saudi foreign exchange reserves.

The reserves are affected by Saudi Arabia's budget and trade deficits. To fund the govern-

ment or sell dollars to the commercial banks Sama will either draw a dollar cheque on a U.S. account or a rial cheque.

Though government payments on budgeted expenditure will include many rials, more than three-quarters of government spending is estimated to leave the country in foreign exchange reserves.

One suggestion, much canvassed at the moment in Riyadh, is that Saudi Arabia, as a highly credit-worthy country, will soon go to the capital markets. Yet the tone of the public debate on this issue is mixed and emotional. For orthodox Muslims, Saudi Arabia borrowing through a loan could be seen as shameful and against the Shariah (Muslim law), on much the same religious grounds as the prohibition of interest.

The expatriate community appears more worried about the economy than Saudi individuals

feeling a degree of brotherly embarrassment.

Though they have to fund any government deficits from their reserve funds, none of them has suffered such a proportional drop in oil revenues as Saudi Arabia. Saudi budgeted expenditure, too, is of a totally different magnitude.

Throughout the Gulf there are calls for government policy statements on the management and levels of the various reserves. Business-

men are concerned that with no let-up to the slack oil market in view, over the next few years these countries will have to continue to spend from their reserve funds.

Only in Saudi Arabia's case is the position considered to be becoming critical however. The debate also takes in the countries' different policies towards investment. At issue is the fine line between investing for the longer-term future—the heritage argument—and maintaining liquid

stand between \$80bn and \$100bn of which the interest earning assets are about \$60-\$70bn. The rest comprises political loans, such as funding for Iraq and other Arab states, and other non-commercial assets of commercial assets some \$50-\$60bn is fairly liquid.

Government revenues for fiscal 1985-86 are unlikely to reach the budgeted \$56bn, presaging another large current account deficit.

The Saudi government has taken some steps to help itself by cutting government expenditure. But only really big increases in crude oil revenues could improve the 1985-86 current account — to which the high and recurrent level of services imports will continue to contribute.

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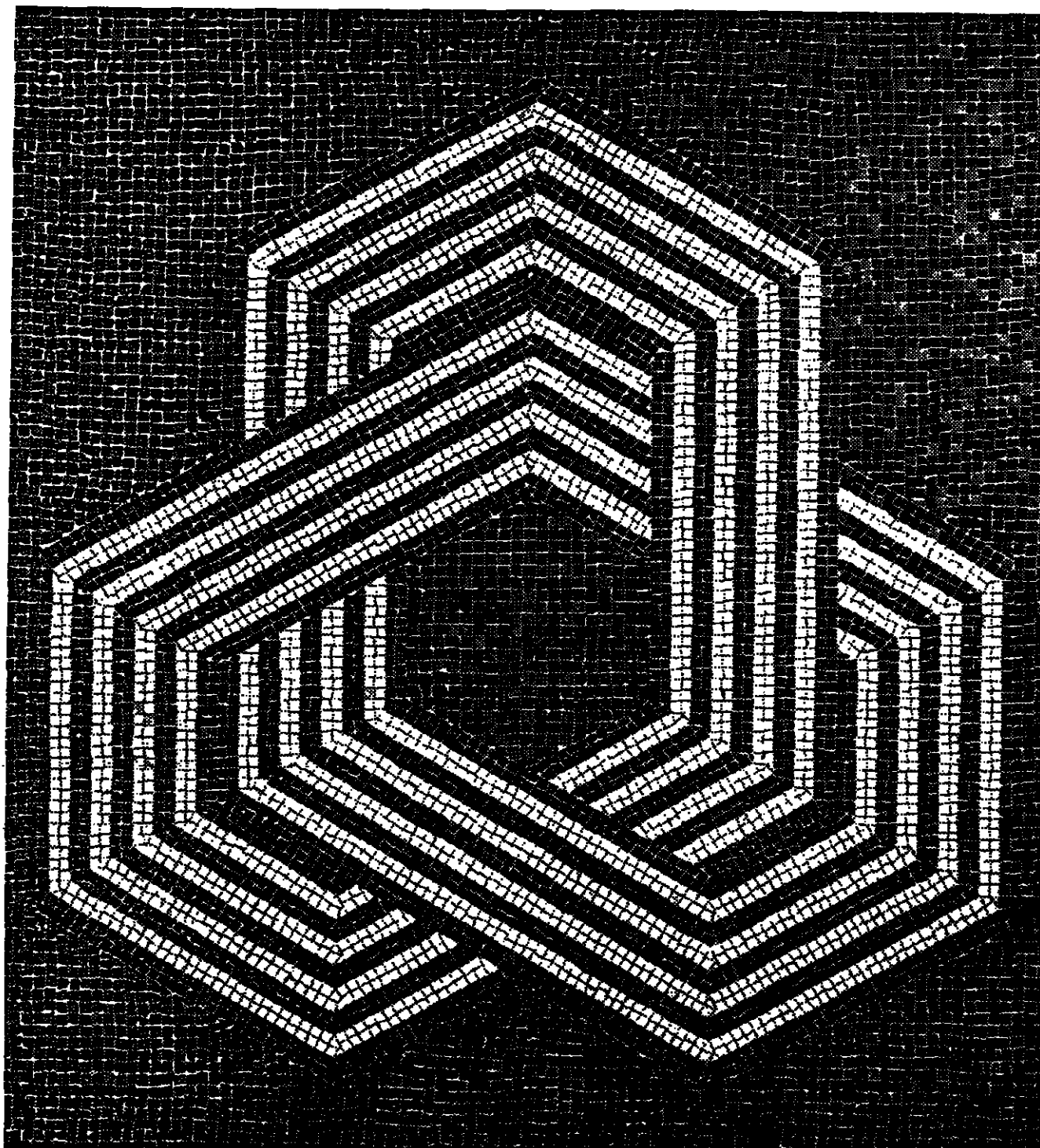
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Major changes planned

Abu Dhabi Investment Authority

THE Abu Dhabi Investment Authority (ADIA) manages almost all the reserve funds available for the whole United Arab Emirates (UAE).

UAE reserve investments are controlled on an emirate, not Federal, basis; thus, the investments of Abu Dhabi, as the only capital-surplus emirate, are the key reserves for the future and for current Abu Dhabi and Federal Government needs.

Estimates of the total reserves under ADIA management vary. A figure given by official sources indicates assets of between \$14bn and \$17bn, by which is meant the commercial investments and excludes non-commercial loans to other Arab states and funding for the other emirates.

Other sources would suggest the reserves might be well over \$20bn. ADIA has had a difficult time, however, since parts of its income have had to go to support the government as oil receipts have declined. Demands on ADIA funds tend to increase all the time, it says.

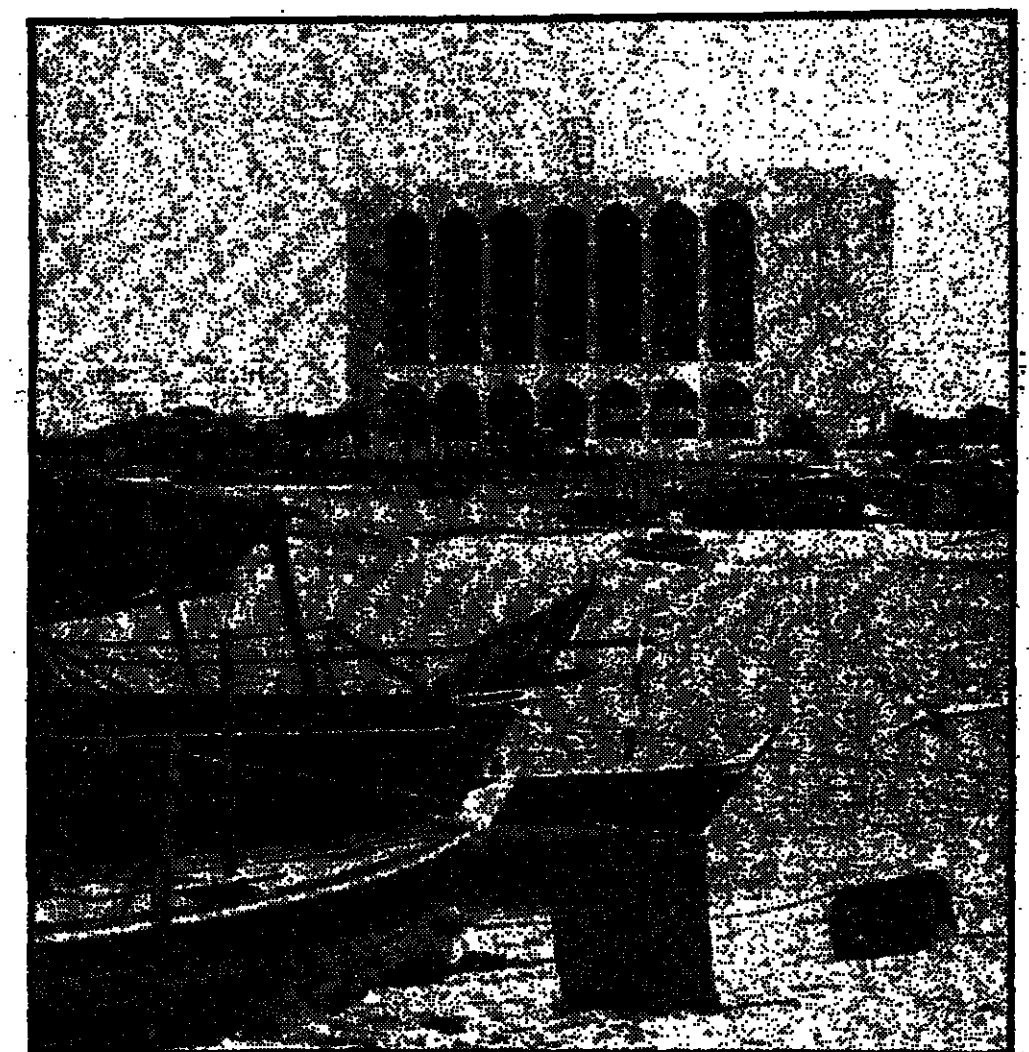
ADIA, which took over from the old investment board in 1976, plans major changes in its internal organisation from the beginning of next year. Its present organisational structure has remained roughly intact since it was established and now with 10 years of experience and increased professionalisation ADIA needs to streamline its organisation.

This will involve different divisions of labour, reorganising its departments and an increasing number of local executives. At present there are five: commodities, local and Arab investment, real estate and acquisitions, bonds and equities, and finance and administration. These will go, but the new departments will continue to reflect the different types of investment. Changes in the responsibilities of senior management are also planned.

The authority's board is also likely to see some changes. The term of office of the board, in fact, expired earlier this year and has not been yet reconfirmed.

At present the board consists of senior members of Abu Dhabi including Sheikh Khalifah bin Zayed, the chairman and Abu Dhabi's heir apparent; Ahmad Suwaidi, deputy chairman and formerly closely involved with Abu Dhabi's foreign policy; Sheikh Surour bin Muhammad, chairman of the central bank; Sheikh Tahnoon bin Muhammad, the Governor of al-Ayn; Mana Otaiba, Federal and Abu Dhabi Petroleum Minister and Adnan Pachachi.

The existing senior members



of the board are not likely to change. What it needs are additional members. It is now under strength, having already lost certain members who have not yet been replaced.

Of the total funds under the authority's management about a half are looked after internally by ADIA portfolio managers and half by managers in international institutions. Only an insignificant volume of funds are now managed by any local banks as ADIA does not consider that they have enough international investment experience.

The discretionary managers run either single-currency or multicurrency accounts. ADIA investment policy guidelines to its managers are pragmatic, reflecting what the market are doing and, in what it considers times of change, the need for increasing flexibility and active response to market.

An increase in multicurrency accounts has been the result. ADIA has always invested heavily in the dollar, taking a long-term strategic view of the dollar's role and of the U.S. economy.

Some of ADIA's sterling assets are now managed by its office in London, which has apparently been going through a trial period; but ADIA is understood to be satisfied with its performance. This office has also been in effect an expertiser by ADIA to test whether the authority should have a presence in the major markets.

ADIA finds it hard to maintain a "feel" for them from Abu Dhabi and it might, if London is successful, offset this disadvantage by setting up branches in other financial centres.

The authority has always kept substantial liquid funds

immediately available for upcoming investment opportunities and to meet government funding needs. Given this existing policy, and in spite of lower oil receipts, ADIA has not so far had to change its liquidity policies.

But the continuing need to support the Abu Dhabi government influences ADIA's thinking on its level of short-term funds and is the reality the authority has to face.

ADIA's view of its own investment strategy is that the Emirates' pension fund and its investment decisions should as far as possible reflect its role.

Unlike Kuwait, however, it has never heavily invested in long-term equities, although ADIA has recently been examining seriously the issue of more direct investment; and through its 50 per cent holding in International Petroleum Investment Corporation (IPIC) has opted for it in the oil sector.

Owned equally by ADIA and the Abu Dhabi National Oil Company (ADNOC), IPIC is Abu Dhabi's answer to the Kuwait Petroleum Corporation and its vehicle for ensuring oil market security.

IPIC is looking to invest downstream at end-user stage of petrol filling stations and also in refineries. The countries targeted are primarily the U.S. and then West Germany, Belgium, Italy and, according to recent reports Japan.

For the most part ADIA has bought and sold equities to take advantage of market opportunities—not to have and to hold—and it has preferred not to have strategic stakes. Its 9.2 per cent stake in Reuters, where it now has over 5 per cent of the voting power, is a notable recent exception.

Central Bank in Abu Dhabi. Reserve investments of the UAE are controlled on an emirate, rather than a federal basis. The investments of Abu Dhabi, as the only capital surplus emirate, are therefore the key reserves for future and current needs of both Abu Dhabi and the Federal Government.

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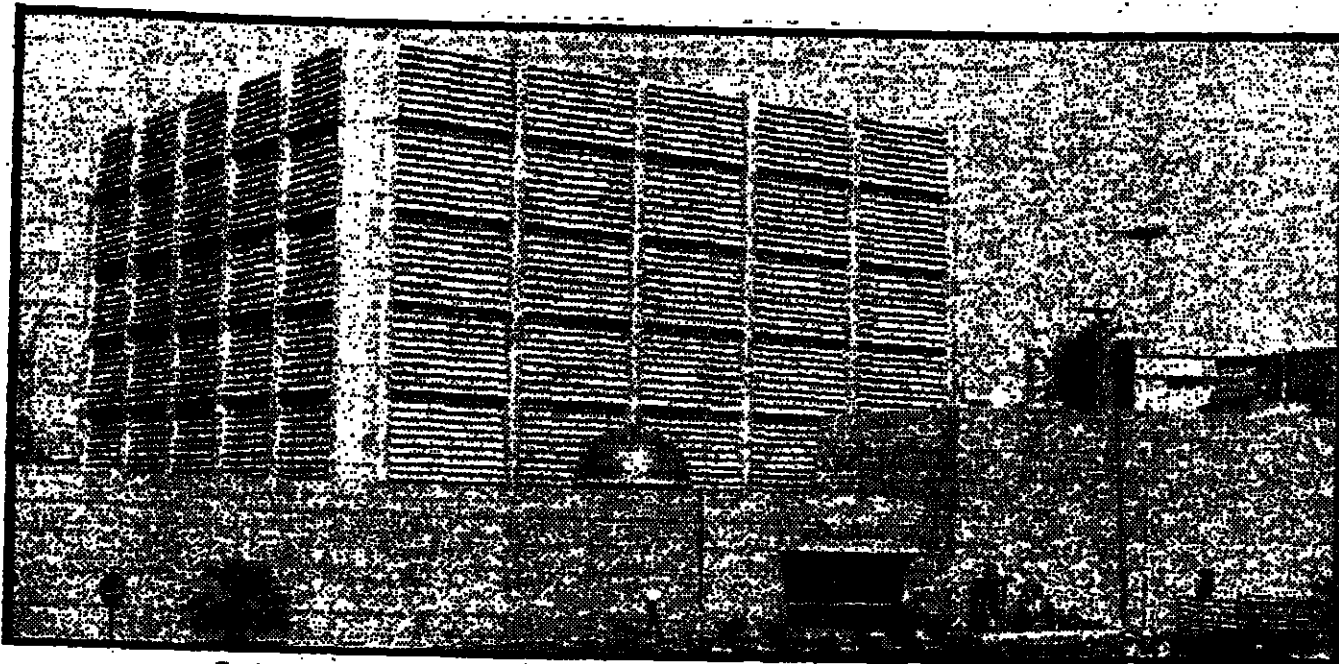
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ARAB BANKING 9



Central Bank of Kuwait. Board members of the KIA include the Central Bank Governor

No change in KIO activities

Kuwait Investment Authority

The TOTAL reserves of the Kuwait Government are estimated at some \$30-40bn, still a large figure because falls in oil revenues, which might have led to drawing on capital, have been balanced by increases in investment income.

The total figures, however, have to be taken in the context that they include some \$30bn of non-realizable reserves. These include the capital of the Kuwaiti state companies, such as Kuwait Petroleum Corporation, Kuwait Airways, Kuwait Foreign Trading, Contracting & Investment Company (KFCIC), Kuwait Investment Company (KIC) and the Kuwait Fund for Arab Economic Development (KFAED). Also within the \$30bn is a raft of inter-Arab loans, including sums lent to Iraq to fund its war with Iran, and which nobody expects to be recovered.

The other reserves are handled through an umbrella organisation, the Kuwait Investment Authority (KIA), which from a slow start began to function fully in 1984. KIA answers to the Finance Minister, Jassem al-Khorafi, and then to the Council of Ministers.

The proposal to establish an Authority in Kuwait in order to oversee reserves, investment policy stemmed from Abdullah al-Hamad's tenure as Finance Minister in 1982. At the time, plans existed to import outside advisers and have more of the decisions of the extremely successful London-based Kuwait Investment Office (KIO) made in Kuwait.

The Kuwaiti Parliament supported the scheme, not least because it saw this as a means of curbing the multibillion KIO's apparent autonomy. Sheikh Ali Khalifah, the Oil Minister who took on the Finance portfolio and the half-completed scheme after al-Hamad's resignation made the best of a bad job. He set the establishment of the KIA on time, but without outside advisers, and added instead the Finance Ministry's investment department.

The Authority is chaired by the Finance Minister or, in his absence, the vice-chairman who is the Oil Minister. Board members include, ex officio, the Central Bank Governor and the Under-secretary at the Finance Ministry. The board has three members chosen in their own

right and who should not be government employees. One of these is the Authority's managing director, Dr Fahd al-Rashid from Kuwait University, and another Sheikh Fahd Muhammad al-Sabah, the KIO's chairman. He sits on the board as an individual, not ex officio, but—unusually—is a government employee.

At the time of setting up the Authority, there was considerable speculation about the relationship between it and the Investment Office in London.

KIO has been in London since the 1960s, with considerable autonomy and a successful track record in its active management of a \$20bn-\$30bn investment portfolio.

Discussion centred on whether KIO would lose its independence of action, and whether a range of investment decisions would be made back in Kuwait, when it became formally employed by the Authority.

Realities of time and distance prevailed. The office offered to send telegrams continuously for immediate portfolio management decisions in Kuwait. Faced with the prospect of sheaves of telexes requiring instant attention, it was accepted that to be an active manager 3,000 miles away was physically impossible, as was the task of being an active manager in London awaiting decisions from Kuwait.

Even given that during al-Hamad's tenure at the Finance Ministry, sufficient thought or, indeed, consultation had gone into how to make the KIO more accountable to Kuwait on a day-to-day basis, tampering with its decision-making structure would always have been questionable. The KIO is a unique organisation. Unlike other comparably big investors, such as the Prudential Insurance Company or Morgan Guaranty, it is a multibillion investment agency whose management is wholly internal, and small.

Since the KIA started, there has been no genuine change in KIO activities or authority. The Kuwaiti local press and parliament continue to criticise it as recently over the rule with which manufacturers, Arthur Bell, because of the Muslim prohibition on alcohol. But the autonomy of KIO is a result of its own efficiency and the reputation of its chairman, Sheikh Fahd.

Of the total commercial reserves of some \$30bn-\$40bn KIO manages about half. The other half is managed by different international banks in the industrialised world. Portfolio managers in the industrialised

world include Chase Manhattan, Citibank and Morgan Stanley in the U.S., Dresner Bank and Commerzbank in West Germany, the Industrial Bank of Japan in Japan and other banks in the French, Dutch and Swiss markets.

They run portfolios basically only for local markets and report direct to the Authority in Kuwait. Within Kuwait and the Gulf region portfolios are managed by local Kuwaiti banks, KFCIC, KIC, the Kuwait Real Estate Company and by Gulf Banks, such as the Al-Uthai Group and Gulf International Bank.

Among all these institutions the U.S., West Germany and Arab banks, in that order, have the biggest concentrations of assets under management. The Office in London keeps a watching brief on their performance and has consistently outperformed external managers over the last three years.

Government assets have always been invested long term, in equities, bonds, real estate and fixed rate securities. Kuwait has always held to the principle of a heritage fund for the people and never seen the need for major liquid investments. Indeed, it no longer has large funds on deposit, though at one time much of the U.S. portfolios were very liquid.

Given the present state of budget deficits (likely to run at over \$2bn for 1985-86), there has been a mild shift in policy. All portfolios are being run to ensure they can meet Government demands for liquid funds and every manager has to keep a proportion of liquid assets. Government dollar needs met by the KIO have not led it to run down its dollar holdings. Contrary to popular belief, market conditions will determine which currencies it sells, though the Government will receive dollar payments.

The Government ownership of the commercial reserve assets are split between the General Reserve and the Fund for Future Generations (FFG), set up in the 1970s as a hedge for the future. By law the FFG must receive 10 per cent of oil revenues annually. Its income is reinvested and none of its assets can be touched till 2001.

Since the FFG must grow every year, it has a larger and very different portfolio from the General Reserve. The FFG holds the major part of Kuwait's most prestigious investments in the industrialised world: Hoechst, Volkswagen do Brasil, Daimler Benz, Metallgesellschaft and

most of KIO's equities including its three flagship companies, the U.S. Marine Property Corporation, Autoban Group and the Hays Group.

The General Reserve has much of the Arab, local and regional investment.

The KIO has to be seen as an international fund manager that happens to be located in London. It is primarily an equities office, with about 20 investment managers for different markets. A general manager, his deputy and two chief investment managers. It has always maintained an extremely low profile—a policy that cuts both ways. More public discussion of its success and investments would undoubtedly fuel adverse comment in both Kuwait and probably London. On the other hand, it is a successful Government institution in a country whose morale has suffered from domestic and external factors.

KIO's \$20bn-\$30bn investments in different markets are split as to: the U.S. 30 per cent, Japan 20 per cent, UK 15 per cent and West Germany 15 per cent. Other European countries, the Far East, South East Asia and Australia make up the balance.

The KIO went into Japanese equities very early and by the time of the press stir on Arab investment in Tokyo was already selling. In the UK its equities and bonds holdings lie between \$2bn and \$4bn with its holdings in stocks and gilts at \$2bn-\$3bn. World wide its two biggest investment instruments are equities and bonds, followed by real estate and then direct investment. The direct investment (i.e. wholly-owned companies), is mainly in the UK and Europe, for management reasons, and concentrates on services for the consumer market, and manufacturing for the same services.

The KIO has developed three wholly owned holding companies for the main sectors of its direct investment activities. One is St Martins Property Corporation, and another the Hays Group, a conglomerate formed from the old Hays real estate group with additional direct investments.

Hays Group activities include oil and petroleum storage and distribution, chemicals, shipping, packaging and distribution, gold storage and other technical and business services. The third holding company is Autoban. A private company purchased in 1982, it is involved in the fast food business, providing both services and manufacturing in the UK and the Netherlands.

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Qatar Investment Board

QATAR has a reputation for good economic management and having resisted overspending.

"Relatively speaking, Qatar is in the best shape of the countries down there," commented a U.S. banker. By general consent too, the government reserves have been carefully husbanded and the Qatar Investment Board (QIB), the Government agency overseeing and directing the reserves investment, has done an efficient job.

The total assets of Qatar have kept their level over the past period of declining oil revenues. It is believed total reserves are something over \$60bn, though other estimates are as high as \$100bn-\$120bn.

Of these reserves a third is kept liquid and the other two thirds invested in the region and in commercial investments worldwide. Of the \$50bn-\$60bn longer term assets, around \$4bn is invested on the international markets, and the balance in the region.

Roughly \$3bn liquid investments are predominantly in the U.S. dollar with holdings in the D-mark, yen and sterling according to the needs of the Government. Further short-term funds, primarily for Government needs, are invested through the Ministry of

Finance.

Some of the regional investments are inter-Arab loans, including funds for Iraq, which at a low level are still going through.

The commercial investments are mainly in equities and bonds and income securities. The split between markets in the commercial investments (excluding the regional or domestic investments) is 40 per cent in the dollar, 20 per cent in the D-mark, 18 per cent in the yen and the balance between Swiss, francs, Dutch guilders and sterling. The Canadian dollar and the French franc holdings have been liquidated.

Equity holdings vary according to sector and country, though only invested in blue chip companies.

In the U.S. the Board has concentrated on investment in chemicals, food, services and banking in Japan in companies catering for the domestic market and has been scaling down investment in export orientated stocks. In West Germany, emphasis has been put on the automotive and electrical and electronics industries. The Board is not interested in real estate as an investment vehicle.

The investments in these markets are run by a number of portfolio managers, whose numbers vary according to market conditions and to the Board's policies for different currencies. There are normally about 15-20 managers. They come from the major well-known international banks and investment companies, and are appointed to invest in their

own currency only. The Board has no mixed portfolios of accounts.

On policy the Board has to walk a tightrope between the demands for a heritage fund and current needs. Investment has to take into account the budget needs and the level of crude oil sales. The Board wants its investments to be ready and available against lower or smaller oil sales, but by this is meant both the present contingencies of oil revenue downturns and the post-oil period.

However, the impact of the North Field gas development programme, whose first phase alone will cost between \$1.5bn and \$2bn, is affecting reserve investment policy.

The Qatar Government will have to raise part of the financing. This funding the Qatar Investment Board confirms will have to come from reserve assets. The need for capital for the North Field has therefore led the Board to increase its liquid or short-term holdings.

The Board is composed of Sheikh Abdul Aziz bin Khalifah, Minister of Finance and Petroleum and eldest son of the Emir; Abdel-Kader Qadi, director of the finance department of the Ministry; Dr Hassan Kamil, long standing legal adviser; and Issa Kawan, Minister of Information and much involved in the ruler's private offices. There are three foreign advisers to the Board.

It meets every quarter with the foreign advisers in attendance and passes instructions through to the Investment Division of the Finance Department.

The Investment Division is run by Abdullah Shawabkeh, Controller of Investments and acts as the Secretariat of the Board. It also manages the short-term Finance Ministry funds.

The fund managers attend a twice yearly meeting with the Board to discuss policy and consider their guidelines. The Board, however, keeps closely in touch with its fund managers who can telephone at any time to discuss changing the guidelines in the light of market conditions.

The Board allows its managers full discretionary powers and expects consequent professionalism and strong market consciousness. At the twice yearly meetings the Board gives all the managers the results of all portfolios and a pecking order of performance. Last year, ending June 1985, one of the U.S. managers came out top with a 31 per cent increase in assets.

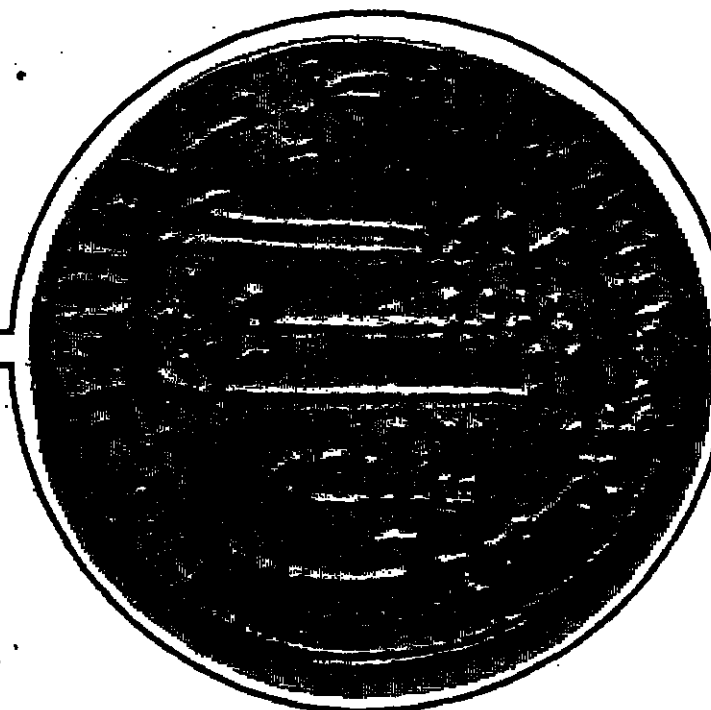
Since 1983 the Board has added an extra foreign adviser to the existing two. At present the nationalities of the advisers are Swiss, U.S. and, as the Board puts it, "multinational". They are brought in to advise on currencies, their proportions, the asset mix, types of names in the equity and bond markets and on general market-specific financial and economic information.

The Board has clearly not been wholly satisfied over the years with their performance and, as its own experience in the markets has grown has tended to do more of its own evaluation.

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ARAB BANKING 10

Emphasis placed on domestic market share

Arab Banks in New York

MARY FRINGS

TO A much greater extent than in London or Paris, Arab banks in New York are attempting to capture a share of the domestic market.

Wholesale banks have hired U.S. credit and marketing officers to canvass major corporations with interests in the Middle East, as an entree to their wider funding requirements, while retail banks have centred their efforts on smaller companies and Americans of Arab origin.

It is still too early to judge whether they will make any real headway, or whether they would do better to stick to treasury and clearing operations for their own organisations, correspondent banking and trade financing, even though the latter has been hit by Middle East recession and the strength of the dollar. The U.S. real estate market has proved to be a minefield and all but the specialised investment banks have learned to steer clear of it.

With the exception of UBAF Arab American Bank, which is a full-service U.S.-incorporated bank of nine years standing (and the only one to represent every Arab country in a Gulf-dominated banking community), most of the Arab banks are relatively new to the U.S. or have recently changed their status to become active in the market.

BCCL, for example, upgraded from representative office to New York State Agency in October 1983 but counts itself as fully operational only from the start of this year, while 20 others have come in since 1980 on the back of the Gulf oil boom.

It has not taken any of them long to realise that the obstacles to rapid and profitable growth are formidable, starting with the presence of 15,000 U.S. banks and another 300-400 foreign competitors. In the short-term, the top end of the world's richest and most exciting market has proved almost impenetrable, partly because of the growing trend for major U.S. corporations to reduce their dependence on bank financing by issuing their own Eurobond bonds, and

partly because the U.S. money-centre banks have followed their customers to the Middle East and continue to service them there.

According to one New York banker, Fortune 500 companies only call on Arab banks for transactions in what they regard as "difficult" countries such as Libya, Syria, Yemen, Somalia and Sudan.

As a result, the bigger Arab banks are less ambitious than when they started, and are pursuing different strategies. A number of heads have rolled, either because of initial mistakes in recruitment, disagreement over what the objective should be or occasionally—because branch managers wanted more autonomy.

"You can't blame Arab banks for not giving their U.S. managers a freer hand," comments Mr. M. M. Abushadi, chairman of the three-year-old Arab Bankers' Association of North America and Gulf regional head at UBAF Arab American Bank. "This is a new and risky market for them. They hear of bankruptcies every day and they get very nervous."

UBAF itself has not been immune to management turnover, and in one view it suffers more from the "rule by committee" endemic in many consortium banks than from the problems of referral faced by non-autonomous branches. Dr. M. M. Abushadi, chairman of the \$10bn (assets) UBAF Group, said in April that return on equity in UBAF USA remained lower than expectations.

The American bank's 1984 report shows shareholders' funds of \$104m and total assets of \$1.2bn, down from \$1.5bn the previous year. Net income fell from \$6.1m to \$3m, after provisions of \$9.9m for loan losses and \$1.5m for taxation. International assets are booked through the bank's Grand Cayman branch or (mainly) through its New York IBF.

Mr. Nafal S. Barbar, senior vice-president (international), said although trade and project-related business with the Middle East had shrunk by 25-30 per cent since the second quarter of 1984, the bank was still handling a steady flow of goods such as oilfield machinery, heavy equipment and water purification plant, supported by credits arranged through Eximbank or the Commodity Credit Corporation.

He did not foresee any balance sheet growth in the current year, but said the bank

would improve on profitability through increased fee earning and a better yield on loans.

The bank reports with pride on a \$75m syndicated credit which it put together last year for a Fortune 500 company, but most of the 125 U.S. companies with which it has built up a relationship are in the middle market. As Mr. Barbar points out: "As a U.S. bank we have a legal lending limit. We can only commit \$15m to one entity, although by using the placing capacity of the group we may be able to put up \$50m."

Another facet of UBAF's role as a bridge between the U.S. and Arab markets is to serve U.S. regional banks with limited international expertise, either by providing them with the information on which to make intelligent decisions, sharing their risk on taking on the kind of exposure they do not want. Good regional coverage is ensured by UBAF's choice of U.S. shareholders, with Bankers

Meanwhile, the bank had boosted its treasury activity in the direction of interest rate swaps and financial futures as a hedge to support its positions in the money market, and was placing more emphasis in correspondent banking.

Mr. Clarke added that the branch had not been making a lot of money and had seemed to be moving in the wrong direction at the beginning of the year. "But that has been reversed and we now have solid base for profit."

Arab Banking Corporation's branch is also concentrating on developing new business under different management, after putting early mistakes behind it.

A loan outstanding to the bankrupt Colombian coffee magnate Alberto Duque has been fully recovered, following the successful auction in January of his 85 per cent stake in a small Miami bank which risked ending up as an unwanted item in ABC's own portfolio.

Cost of running a New York branch

A medium-size operation with 30 staff and 8,000 square feet of office space in the mid-town Park/Madison/Fifth Avenue area can cost up to \$3m annually, depending on salary levels. One bank puts average salaries at \$30,000 and premises at \$45 a square foot, with other operating expenses at \$500,000. This adds up to \$1.76m.

Another puts average salaries at \$51,000 and all other expenses at \$44,000 a head—total \$2.55m. But this bank regards a 30-strong staff as inadequate.

Trust on the East Coast, Security Pacific in the West, Texas Commerce Bankshares in Oklahoma and First Chicago Corporation on the shores of Lake Michigan. The release of five people at Gulf International Bank's New York branch earlier this year caused much comment, but it heralded a change of approach to the corporate market rather than any intention of abandoning it.

"We have cut our market team because making cold calls is not very productive," said Mr. Brian Clarke, the new branch manager sent out from the Bahrain head office. "We are now going through major New York and regional banks to obtain relationships with corporate customers. We will take their on-line business and follow up on our introductions."

He said the bank was targeting companies at the Triple B (Baa, Aaa, Aaa) level, especially those working in the Middle East—but if any wholesale banking-type opportunities came up at a lower level, GIB would certainly look at them.

Meanwhile, non-accruing loans left over from the branch's involvement in real estate developments in Louisiana and California and commercial buildings in New York have been steadily reduced.

With a capital base of over \$1bn ABC is in a position to make large commitments to quality institutions, and that will be its ultimate aim. The New York team is under no illusion that it will take patience and long-term planning.

The immediate opportunities lie in developing relationships with U.S. banks, and in particular, where ABC's commitment is disclosed and can be used to solicit further business. It is not interested in just buying loans.

So far this year, lending has increased by 30-40 per cent and has included a share in financing an oil company takeover—an area in which ABC feels more comfortable than in real estate.

In the trade sector, the

tendency of major U.S. banks to avoid increasing their Middle East risk has worked in favour of Arab banks with big balance sheets, and ABC has taken on the exposure of a leading U.S. drug exporter.

At the same time ABC is developing its role as a clearing house in New York for the dollar settlements and collections of other Arab banks, as well as for the AFS's travellers' cheques issued last year by an affiliated company, Arab Financial Services. Next year, it plans to set up a small unit for trading in government securities.

Other players in the big league include BCCL, with group assets exceeding \$1bn, and Arab Bank (\$10bn). They differ sharply from GIB and ABC in having a strong customer deposit base drawn from a network of retail branches in the countries in which they operate. Both are interested in the retail market in New York, as well as in major money market and trade financing deals.

At BCCL, Mr. S. R. Khan said his operation gained new momentum with the passage in April this year of a state banking bill permitting foreign agencies to accept deposits from non-residents, and from residents who are not U.S. citizens. This gives BCCL access to the Indian and Pakistani communities, to which it has catered so successfully.

With 70 operating staff (and 40 U.S. graduate trainees which it is putting through Pace University for deployment around the world), BCCL started big and aims to become profitable by expansion rather than what Mr. Khan disparagingly calls "squeeze."

He predicts that by the end of 1986 BCCL will be among the Top Ten in terms of assets of the 243 foreign banks based in New York, adding that few of them currently exceed \$500m.

As a federal branch operation from mid-1983, Arab Bank faces no restriction on deposit-taking and is seeking retail business among "those U.S. customers who know the security that Arab Bank provides." Unfortunately, the Arab community is mainly in Brooklyn while the bank has to be located in Manhattan to pursue its larger-scale objective of marketing its lending services to multinationals.

Arab Bank reports becoming "modestly profitable" in its New York branch operation within 18 months, despite the slightly disadvantageous label (in the U.S.) of being "the FLO bank."

The Saudi giant, National Commercial Bank (NCB), is operations, Saudi Riyal trading primarily geared to clearing (although New York is not such a big SR market as London or Bahrain) and in financing some of the \$6bn worth of trade which makes Saudi Arabia the sixth biggest customer for U.S. goods, and the U.S. the Kingdom's second biggest supplier (after Japan).

Executive vice-president Lawrence G. Smith says NCB has aimed at 125 major U.S. companies and is not interested in the rest. "We want to be the bank they think of, when they think of Saudi Arabia. NCB can issue big bonds and performance guarantees, or provide SR financing directly. Citibank has to go through Saudi-American. We try to be faster, but not too much cheaper."

The role of the Kuwaiti domestic banks is rather different, in that they add a stronger element of private and investment banking to the treasury and trade financing functions. National Bank of Kuwait (NBK) also has a portfolio management company in London and a finance company in Geneva, both doing "unexpectedly well" according to Mr. George Nasra, the Kuwait-based executive manager for international credit and marketing. The move to New York was simply a matter of following the bank's customers where they wanted to go.

At the same time, the Kuwaiti lending market was becoming saturated and a bank of NBK's size (\$11bn) needed to seek growth opportunities elsewhere. Since 1980 it has opened in London, Singapore and New York, and international loans now account for 40 per cent of its portfolio.

Branches and agencies of Arab Banks in New York

Name	Present status	Date first represented	Country of registration	Ownership
BCCL (Bank of Credit and Commerce International)	A	1978	Luxembourg	Al-Nahayan family (Abu Dhabi), ADIA, Ghath Pharaon (Saudi), other Arab investors
Arab African International Bank	B	1979	Egypt	Kuwaiti Govt. 42%, Central Bank of Egypt 42%, Raddah Bank 16%
Gulf International Bank (GIB)	B	1980	Bahrain	Govts. of 7 Gulf states including Iraq (equally)
Saudi International Bank (Al Bank Al Saudi Al Alam)	B	1981	UK	SAMA 50%, Morgan Guaranty 20%
Saudi European Bank	A	1981	France	Saudi investors 65%, balance private U.S. fin. inst., Indian and European investors
Middle East Bank	B	1981	UAE	Mainly Fatah family, Dubai
Arab Banking Corporation (ABC)	B	1982	Bahrain	Kuwaiti & Libyan govts. and ADIA (equally)
Arab Bank Ltd	B	1982	Jordan	Mainly Shoman family, Jordan
Gulf Bank	A	1982	Kuwait	Kuwaiti shareholders
National Commercial Bank	B	1982	Saudi Arabia	Mainly Bin Mahfouz and Kaaki families (Saudi)
Union Bank of the Middle East (formerly Dubai Bank)	B	1982	UAE	Mainly Dubai Govt.
United Bank of Kuwait	B	1983	UK	Kuwaiti financial inst.
Doha Bank	B	1983	Qatar	Qatari shareholders
Commercial Bank of Kuwait	B	1984	Kuwait	Kuwaiti shareholders
National Bank of Kuwait	B	1984	Kuwait	Kuwaiti shareholders
REPRESENTATIVE OFFICES				
Trans-Arabian Investment Bank EC (TAIB)	R	1981	Bahrain	Saudi investors
Al-Saudi Banque	R	1983	France	Saudi investors
Alif Bank	R	1984	France	Subsidiary of Saudi European Bank
Bahrain Middle East Bank EC (BMEB)	R	1985	Bahrain	Gulf investors 60%, Bursan Bank Kuwait 40%

* Change of name being finalised, following Dubai Government rescue of A. W. Galadari's Union Bank of the Middle East and merger with Galadari Bros' Dubai Bank.

U.S. incorporated institutions with majority Arab ownership

Name	Type	Take-over completed	Ownership
First American Bankshares (owns First American Bank of New York)	Multistate bank holding company	1983	Shahid Kameel Adhem (Saudi) and other Saudi, Kuwaiti, UAE investors
Creditcorp International	Trade finance house	1984	TAIB Holdings SA (Luxembourg), affiliated with Trans-Arabian Investment Bank EC (Bahrain)

Note: Arab Banks outside New York include Abu Dhabi International Bank and Petru Bank (Jordan) in Washington, and representative offices in other states (U.S.-incorporated banks with substantial Arab ownership include National Bank of Georgia (Ghaith Pharaon, Saudi); Western Bank in Houston (Lababidi family, Syria); Great Western Bank & Trust Company in Arizona (Kuwaiti private interests); Marine Bank of Milwaukee, Wisconsin (Saudi interests 25%); and members of the First American Bankshares group in Washington, Virginia, Maryland and Tennessee.

Tables compiled by Mary Frings

U.S. incorporated affiliates of Arab Banking groups

Name	Status	Date of incorporation	Ownership
UBAF Arab American Bank	NY State charter	1976	Arab financial and govt. institutions 85%, four U.S. banks 15%
Bank Audi USA	NY State charter	1983	Affiliate of Lebanese private bank, mainly M.E. shareholders
BAII Banking Corporation	NY State charter	1984	Subsidiary of BAII American NV, mainly BAI Holdings 47%, Algerian and Kuwaiti institutional shareholders
Bank of Oman Overseas (USA) Inc.	Edge Act Corporation	1984	Subsidiary of UAE (Dubai) Bank

† Investment banking corporation under Article 12 of NY state banking laws.

An advantage of being in New York, adds Douglas Villapique at Commercial Bank of Kuwait, is the ability to react to private banking group represented in Beirut, Geneva, Zurich, Paris and the UAE, with aggregate assets of some \$1.5bn, has been quicker than most to identify a profitable niche, catering to companies and individuals with a Lebanese Syrian background, it has a strong marketing team, which includes the president of the bank, and prides itself on knowing its customers personally.

Trans-Arabian Investment Bank (TAIB) has found a way into the market that may set a precedent. It bought Creditcorp International as a going concern and with it a U.S. same and established contacts. As a trade finance house, Creditcorp has a more commercial mentality than the average bank, according to senior vice-president Louis R. Cina. "A bank doesn't work to

put a deal together the way we do. We'll have the supplier absorb some of the fees, negotiate get a little discount. "Synergy" is a buzzword in the U.S. market just now, and it is the one Mr. Cina uses to describe the way the components of the TAIB group in New York, London, Bahrain, Geneva, Istanbul, Cairo and Hong Kong feed business back and forth and provide back-up on the ground.

Most other U.S. bank acquisitions from the Arab world have been carried out by private investor groups led by Saudi or Kuwaiti entrepreneurs. At the head office of Bahrain Middle East Bank (BMEB), Mr. K. J. A. Katchadourian believes this is a better option for a bank than opening a branch, or setting up a new bank with partners who may not allow it to expand to the point where it creates competition with their own operations. He is still searching for a target with a good deposit base.

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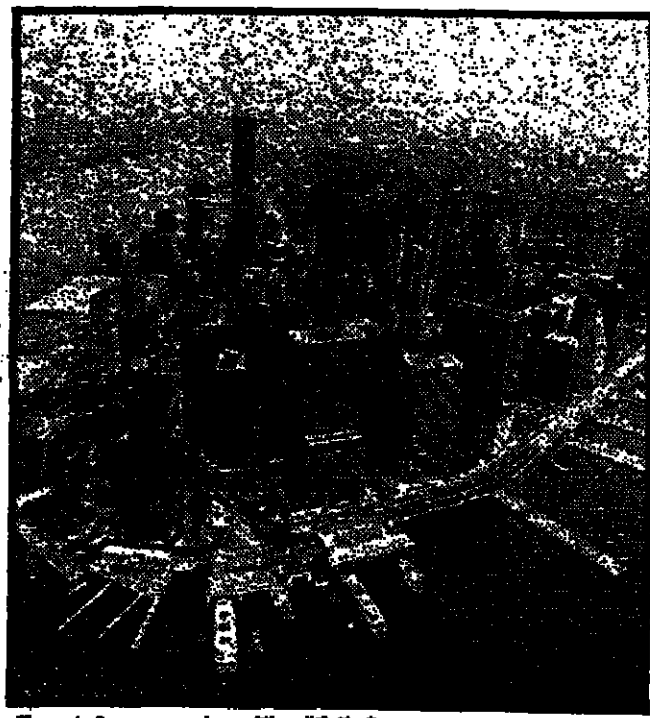
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ARAB BANKING 11

Rapid growth on back of fundamentalist revival

Islamic Banking

KATHLEEN EVANS

ACCEPTING BANK interest is a crime 33 times worse than adultery, says a pamphlet issued by the Dubai Islamic Bank quoting from the hadith, the ancillary verses of the Holy Koran. It was not until 1973 that Gulf Arabs had any way of avoiding such heinous crimes—the only alternative was to have a non-interest bearing account with an institution which dealt freely in interest. Until Islamic banks were established, such deposits were the unseen bonus of banking in the Middle East.

That changed ten years ago with the licensing of the world's first Islamic bank in Dubai. In the ensuing years, several dozen such institutions have been set up, and their combined deposits and assets make them a force to be reckoned with. It's a market that many others are now trying to catch in on.

Today, some of the major commercial institutions are attempting to formulate investment mechanisms which will prove attractive to the Islamic investor. Some are doing this by opening bank branches which operate on Islamic principles, others through subsidiaries, or alternatively through investment packages which

offer "dividend" rather than interest.

The existing Islamic banks are now hastening to point out that any dealings with an institution which accepts interest on other activities is "haram" or forbidden. As one Islamic bank put it "It is haram for non-Islamic institutions to retail such services. They will have no public credibility."

Beit, the pool of religious deposits are likely to remain the monopoly of the Islamic banks for some time to come. Born out of the Islamic fundamentalist revival and rejection of western values, such banks have shown staggering growth rates in the past few years.

The boom of the past decade enabled the Islamic banks to ensure their customers and shareholders dividends which far exceeded the commercial rates of interest, and considerable funds, not necessarily of a religious nature, flowed into them, attracted by returns of 10 to 14 per cent on deposits. Merchants found dealings with the new institutions not only religiously comforting but highly profitable.

Today, such dividends cannot be assured, Islamic banks, by their very nature, are more closely involved in the economic life of the countries in which they operate, for they have to make money on their investments, not on money. As such, many believe that the Islamic banks are far more

vulnerable to the downturn in business activity than the Arab world is now experiencing.

"Normal" banking institutions can at least protect themselves from recessions by money market operations, but for the Islamic banks, this alternative is not possible.

The effects of the recession are reflected in most of the major Islamic institutions. At the world's first Islamic bank in Dubai, dividends on deposits of over one year's maturity have been trimmed from 10.4 per cent in the early years to 7.5 per cent in 1984. At the Kuwait Finance House, depositors were told early this year that the bank was unable to pay any dividend at all. This year, its senior executives are hoping that they can give at least a "modest" return to their customers.

In Egypt, the picture is the same, for at the Feisel Islamic Bank, returns on one year deposits have fallen to around 8 per cent from 13 and 14 per cent in the two previous years. Shareholders' dividends, too, have dropped from 20 per cent to 15.5 per cent.

For depositors though, their return is now well below the interest rates offered by the commercial banking systems, and even more important, below the inflation rate. In other words, banking with an Islamic bank nowadays requires a good deal of religious commitment. Adnan al Bahar, senior execu-

tive with the Kuwait Finance House, maintains that the Islamic banks are doing no worse than their "normal" banking counterparts, and like them, reflect the depressed economic climate they are working in. "Our deposit growth is sluggish," he admits, "but we have no competition in Kuwait. Competition at this stage would not be interesting."

Nevertheless, he and many other Islamic bankers believe that their banks are probably down to their basic deposit base, the religious customer, and that the "hot" mercantile money has now left. Few are expecting to see the kind of growth rates they saw in their early years.

At the Feisel Islamic Bank in Egypt, probably one of the largest Islamic banks in the world, the picture is the same. Deposits grew by only \$30m in the last Islamic year ended mid-September, compared with over \$300m in the previous period. Profits to be shared by depositors and shareholders have only nudged up to \$130m compared with \$123m and \$97m in the two previous years. However, the bank's management point out that the number of accounts is still growing, and numbers around 1.2m against 1m the year before.

Most are small deposits, of less than \$5,000. "It is not reasonable to expect the same increases that we saw before," says Ahmed Abdel Kamel, deputy governor of the bank.

Given the declines seen in profitability and recession back home, the Islamic banks are now examining ways to make more money. At a recent conference in Istanbul, a number of Islamic banks gathered to discuss an expansion of services together with members of the religious ulama.

Under discussion is the question of bank guarantees, which have aroused considerable suspicion among religious circles because they carry a percentage charge. Moreover, the banks also discussed the possibilities of dealing forward on currencies and commodities.

A number of Islamic banks in the Gulf are also turning their attention to areas outside their home markets as a way of cushioning themselves from the recession in the region. One eighth of the balance sheet of the Kuwait Finance House is now outside the country, and management there expect this to go up.

In states with lower surpluses, the Islamic institutions feel that the home market, despite the drawbacks, should command their attention. "When the funds belong to the Egyptian people, how can I take them out of Egypt?" asked one senior executive of the Feisel Islamic Bank.

Islamic banks are only allowed to have dealings between each other, and yet the interbank market between them is still very limited. At present,

the longest maturity which the Gulf Islamic banks can place funds with their counterparts in the non-surplus states is three months. Some Islamic banking officials are now examining ways of developing the interbank market to the point where one month or even one week deposits might be feasible.

Islamic banks which are likely to be the recipient of such funds say that such procedures, though highly desirable, would be extremely difficult for it would mean drawing up a balance sheet and calculating dividend on a monthly basis. "At present, it takes us three weeks to make a balance sheet," said officials at the Feisel Islamic Bank in Cairo, which receives considerable deposits from the Islamic banks in the Gulf. However, one of the possible solutions being examined is to allow an interim dividend on a monthly deposit of say, 1 per cent, and calculate the difference later.

All such procedures assume that the Islamic banks will continue to make money. In the Gulf, the home market is severely curtailed by the recession, and in Kuwait, marred by the local stock exchange crisis. Dubai Islamic Bank says it is not financing any new projects in the Emirates, and has ruled out any further investments in real estate and industry.

Until the upswing begins, the bank is sticking to trade finance, say officials there. However, imports are showing noticeable declines in a number of Gulf states, and thus the Islamic banks will be hitching themselves to a declining form of business activity.

In Kuwait, the local Islamic bank has been mauled by the Manakh—as has everyone else in the country. The bank has KD 488m (over \$1.3bn) recorded as investments in the local property market, which many analysts believe has fallen by 70 per cent since the Manakh crisis began. In fact, no one knows the value of land in Kuwait at present, because the market in land sales is extremely thin.

Estimating the value of this portfolio has to be done in the light of the vast number of bankruptcies in Kuwait and the fact that the front line between Iran and Iraq is only 100 km away. With shareholders' equity totalling KD 34.7m (\$104m), the property investments of the bank would seem to be a heavy burden. However, being an Islamic bank, customers deposits must also be included, and they amount to KD 730m (\$2.1bn). It nevertheless came as a shock to many, that depositors could be vulnerable to bank losses. The authorities were obliged to point out to the public the financial risks of banking with Islamic banks.

In reality, this is unlikely ever to happen. For Arab governments will take any measures to prevent customers of Islamic banks from incurring financial losses because of their religious commitment to this form of banking. The Kuwait Government, itself a shareholder in the Kuwait Finance House, did inject some KD 80m to KD 90m into the bank.

Nevertheless, many of the Islamic banks are likely to resist any further expansions in this form of banking, for the establishment of more competitors in a market which is showing little growth will be painful all round. Many are already concerned at the tendency of non-Islamic institutions to establish Islamic services for their customers.

In Egypt, a number of the public sector banks are opening branches offering this kind of service, while the Feisel Islamic Bank is unable to secure approval from the Central Bank for its own branch expansion.

Relations with the central banks in each country are likely to be a matter of debate in the coming years, for at present, supervision is only minimal when compared with ordinary commercial banks. Officially, the development of Islamic banking will be encouraged, but in the meantime, the monetary authorities will be examining ways in which the Islamic banks should be supervised, in the interests of the customer.

The trials of taking a debtor to court

Legal Framework

KATHLEEN EVANS

ALL OVER the Gulf, bankers are reluctantly going to the courts to seek a solution to the problems which have resulted from their lavish funding of the boom in the late seventies.

In any region, the courts are the last resort, an admission of the consequences of unwise lending in an uncertain environment. But in the Gulf, resorting to the courts can frequently create more problems than it solves.

Foreign banks, and even local banks, are now experiencing the consequences of dealing with inward-looking tribal societies which tend to close ranks even more when under threat.

There are red faces all over the region as a result. Red from embarrassment over how lax the lending looks now with the benefit of hindsight, and red from anger at the treatment the banks are now receiving at the hands of the local legal systems.

Not surprisingly, bank executives are being fired all over the Gulf area. Other, less fortunate executives, are facing questions about their old loan portfolios from behind prison bars.

Local lawyers frequently express amazement at the kind of lending which went on. Loans went to illiterate bedu, and businessmen with no track record in management, or people whose only claim to worthiness is that they are the cousin or brother of someone else. The experts, or Arabists, have fallen the hardest.

Their old expertise in family trees and learned assessments of a client's social and political status has left their banks with loans that socially and politically difficult to collect on. Arab expatriate managers, too, were also particularly prone to succumb to pressures from senior Gulf nationals, for they, more than anyone else appreciate the importance of a person's social as well as business status in an Arab society.

Today, those citizens whose social credentials once appeared so impeccable are proving the hardest to take to court. In the words of one Gulf legal expert, "It is easier to sue someone who owes you \$300, but very difficult if he is important and owes you \$30m."

Industrial relatives or "divaniya" buddies have been known to pull strings shamelessly with bank directors in

an effort to protect their friends from the wrath of banks.

Nowadays, the region's leading sheikhs and princes profess understanding at the banks' problems, and officially encourage them to expose their nationals to the full rigour of court judgments. But they are also politically sensitive to the fact that large numbers of their citizens are heading for bankruptcy.

In an area where expectations are still so high and nationals are brought up to expect nothing but generosity from their sheikhs, the humbleness and subsequent political dimensions. Some Gulf governments are not prepared to swallow the results of the modernist policies they supposedly espouse. In some of the G.C.C. states, bankruptcy and liquidation laws simply do not exist, and in most it would be extremely sensitive for the banks, local or foreign, to seize and take control of the assets of nationals.

Another emotive issue is that of bank interest. While all the Gulf banking systems accept the principle of interest, some are forced to gloss over it and call it commission or administrative expenses. When it comes to the law however, no such fudging is possible in countries such as Saudi Arabia, the motherland of Islam. In other countries it is limited to a certain percentage, generally at levels deemed unsatisfactory by the banks.

Sophistication

There are varying degrees of sophistication between the Gulf states' legal systems. Kuwait's is generally thought to have the best code—the problem is that the law has been temporarily suspended for most of the bankruptcies pending. In Saudi Arabia, the bankruptcy laws exist, but they predate the establishment of the kingdom. In Abu Dhabi, there is no bankruptcy code whatsoever. "It would make it easier to declare nationals bankrupt then, wouldn't it?" remarked one cynic. Clearly the laws vary tremendously, so taking country by country here is a brief summary of the kind of obstacles the banks might find in attempting to take their more errant customers to court.

There are two kinds of lending problems here—those loans in default by foreigners and those due from nationals. In many recent cases, too, in a phrase, when the going gets tough, the tough get going. Many foreign managers of local companies have simply slipped

the country, leaving the national holding the baby, usually large debts he was completely unaware of.

Although both are jointly responsible, in practice, it is the national who has to take the consequences. Bankers count on these lucky if they are a manager is still around, for in many recent cases where embezzlement is suspected, the UAE courts are hindered by the fact that the country has no extradition treaties with any countries.

In general, the legal framework in the Emirates is easily lacking in many respects. There is no law on bankruptcy, liquidation or perfection of security. Another problem issue is that the country has no concept of freehold ownership of land, for in theory the land is the property of the sheikhs given as a grant to their subjects.

Registration of land at the local land offices does not constitute ownership or title in a number of the emirates, particularly the capital. Courts are therefore very reluctant to order the sale of land, while banks holding so-called mortgages will have to satisfy themselves with an assignment of income from the property, at a time when rents are falling drastically.

Sharjah law is somewhat better in regard to mortgages or mortgages can only be registered after the ruler's permission is given. However, the closed nature of the property market (only UAE nationals can own land) ensures a limited number of buyers and because of the recession, only a modest return.

Another problem is that even if a mortgage is given, or an assignment on rent is agreed, such a pledge will not be recognised in the event of other creditors emerging.

One of the banks' greatest problems in the Emirates is that local law does not recognise the concept of preferred creditors. There exists no form of restrictions on their transfer. It is possible for a client to pledge assets over and over again.

Pledges given on moveable assets can only be secured by the bank physically taking possession of the asset, which can prove unwieldy (and unprofitable in the case of jewellery or gold because of market fluctuations) and cumbersome in the case of assignment of advance income, such as a payment for a project.

Pledging local shares can also be tricky given the lack of a formal stock exchange and restrictions on their transfer. In short, many kinds of pledges and commitments given as security for loans are often difficult to formalise, and hence in reality the first to get to court will be the first to share in the client's assets.

If other claims emerge, pledges are frequently not worth the paper they are written on. More often, other creditors will have the right to share in the asset which banks have previously understood was committed to them.

The UAE does however have a law from the Federal Supreme Court which recognises bank interest. It is however limited to 9 per cent per annum on personal loans and on commercial dealings to 12 per cent per annum.

KUWAIT

The aftermath of the Souk al Manakh stock exchange crisis of 1982 has led to the abandonment of Kuwait's hitherto admirable legal code on all matters relating to indebtedness resulting from share dealings. In the opinion of local lawyers, tribalism has been allowed to triumph over modern law because the

Government has all the time attempted to minimise the social and political impact of the crisis.

In the case of Manakh laws, some have proved more equal than others. Dealers and lawyers alike complain that the government's management of the government-appointed arbitration panel have been influenced by a dealer's ability to pay, the size of his debts and his social status.

Those at the top of the pile of debts have not been returned at all, while others have been obliged to pay less than they are owed from others. In short, "it's been civil war without pistols," in the words of one of the country's leading lawyers. The experience has provided a "black spot" on the country's judicial history.

Those creditors in the unfortunate position to be owed money for dealings not related to share transactions have found themselves in legal limbo as a result of the special Manakh laws. Unless a creditor's claim was lodged before the dealers' appearance in front of the government arbitration panel, and unless a full and accurate account was provided by the dealer of all his liabilities, including trade-related debts, then creditors arriving late will secure no financial satisfaction under Kuwaiti law. The creditor could however send the dealer to jail, but this achieves little recompense for indebtedness.

In a recent case involving a debt on a real estate deal, a judge ruled that because the Manakh law had led to the seizure of the Manakh dealer's entire assets, that dealer was unable legally to pay his debt anyway.

Arbitration

In the next few months, attention of foreign banks is going to centre on those dealers who have not been referred to the arbitration panel. Their foreign debts are thought to run into hundreds of millions of dollars. Although such cases are going to prove politically sensitive, the foreign banks will be able to pursue their case in a legal environment which not only provides a full code on liquidation, but also recognises pledges and the status of preferred creditors.

Although Kuwaiti law expressly forbids ownership of land by foreigners, the foreign banks will be able to seize property for the purpose of resale. In these future cases, the problem is not so much legal as financial, for no one knows the true value of any asset in Kuwait today.

On bank interest, the laws in Kuwait are clear. For loans denominated in dinars, a simple rate of 10 per cent is allowed, while those on foreign currency transactions there is no limit. SAUDI ARABIA

The major problem the banks face in the kingdom is that of bank interest, for the local courts will not recognise anything which remotely smells of interest. Superstitions such as "administrative fees" or "commission" will be thrown out.

However, the defendant does have to bring it up as a defence. Many Saudi merchants, particularly the major houses now in trouble, are recognising their debts inclusive of interest. There appears to be an unwritten rule in operation in the Kingdom that if a client does accept that he owes interest, then he will receive maximum help on restructuring.

In many ways though, bankers do not have many alternatives to work-outs, no matter how unappealing they appear, for the option of going to court can be disastrous all round. Judges will not only dis-

allow interest, but will subtract any paid in the past off the principal owed. For the Saudi national facing action for bankruptcy, a successful claim can have traumatic consequences. He goes to jail until he can pay.

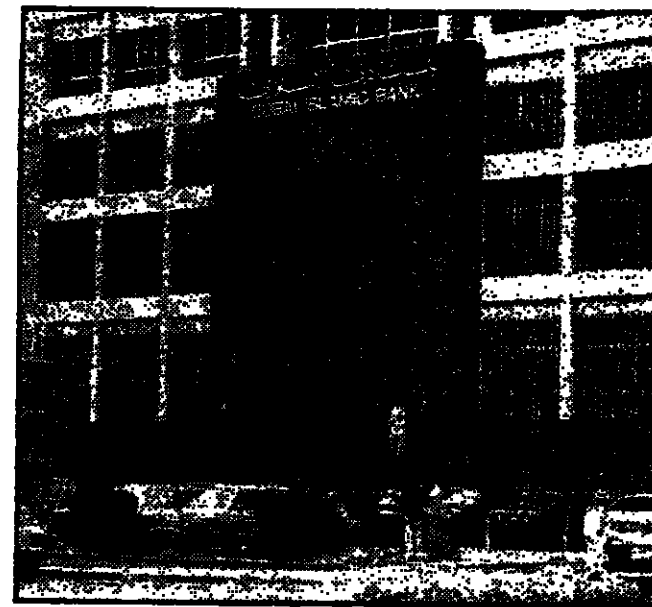
As in other G.C.C. countries, another major problem is that of security. Mortgages on land have not really been possible since 1981 when the Justice Ministry instructed local notary public not to register any pre-emptory mortgages for banks. Land cannot therefore be pledged.

Other forms of security are difficult, for again physical possession is required for the security to be perfected. This has proved extremely cumbersome in the case of contractors, for seizing a company's bull-

dozers hardly ensures completion of a contract. Saudi law does however allow a bank to be assigned income from a contract, but this again could hinder a contractor from completing a contract.

Most lawyers in the Kingdom believe that there exists very few ways in which a bank can protect itself from default—apart from the pledging of outside assets under foreign law. Many Saudis are reluctant to pledge their businesses assets for this very reason.

Lending in such an environment is still very much a hazardous process, and dependent in the end on a client's sense of honour. "You have simply got to trust the guy that he will pay the money back," one leading lawyer in Jeddah said.



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ARAB BANKING 12

Under pressure to improve standards

Accounting

CLIVE WOLMAN

AUDITORS often like to describe themselves as physicians reporting on the health of companies and prescribing remedies in cases of illness.

Without doubt, their expertise in the Arab world, particularly in the Gulf region, over the past three years has confirmed their view that their services are most in demand and their standards under most scrutiny when the business sector is in its poorest state of health.

The pressure to raise the quality of auditing, to introduce accounting standards and impose greater disclosure requirements has come from three primary sources.

One has been the stock markets. Several Kuwaiti auditing firms came under fire for their negligence in monitoring the activities of companies whose share prices became grossly inflated during the boom of the Souk al-Manakh in 1982. The Kuwaiti Stock Exchange and other supervisory bodies are now imposing much stricter controls on auditors.

Elsewhere moves to set up and promote stock markets or at least to formalise share trading, in particular in Bahrain, the United Arab Emirates, Saudi Arabia and Egypt, have led to the introduction of new company laws with more detailed accounting and auditing provisions.

The second factor has been the role of banks and financial institutions in the Gulf. The chronic over-supply of banks, particularly in the UAE, and their large loan losses as a result of the economic downturn and of their loans to Souk al-Manakh traders, have accelerated the trend away from informal lending based on personal contact and reputation and towards greater reliance on audited accounts when assessing creditworthiness.

The difficulties have also increased the demands of central banks on auditors. Auditors

have been subjected to public criticism following the unexpected discoveries of skeletons in the cupboards of several banks necessitating swift rescue operations. These include the Arab Asian Bank in Bahrain the affairs of which are still being unravelled, the Arab Monetary Fund and several smaller banks in the UAE.

The third factor has been the accountants themselves. In response to outside criticism and to the rivalry between competing professional bodies, more comprehensive examinations and accounting standards are likely to be introduced to the Arab world within the next few years.

The underlying problem throughout the Arab world was perhaps most accurately pinpointed by one Stock Exchange official in Kuwait. "Companies have grown very quickly in this

Companies have grown quickly in the Gulf, but management and professional standards have not been able to match this rapid expansion.

part of the world," he said. "But management and professional standards have not been able to grow as quickly. Kuwaiti companies and investors have not yet accepted the need for sophisticated management tools or the need for disclosure. It is really a cultural problem."

Among the more detailed criticisms of auditors is their lack of independence. For example, one Kuwaiti auditor of stock market quoted companies owns a fateful store and a gift shop and has a junior position in the Government.

Auditors in small firms often circulate in the bazaars touting for business among the traders. Often they offer to loan facilities for firms in financial difficulties which employ their services.

Even among larger firms such as banks, the external auditors

are frequently asked to prepare the financial statements themselves instead of the internal auditor. For example, the lack of independent judgment of the internal auditors of three of the leading Kuwaiti banks, the National, the Commercial and the Gulf, is reflected in the notes to their financial statements.

Their internal auditors have adopted identical wording in most sections from the standard format prepared by their common external auditors, Ernst & Whinney, the largest international firm in the region.

Lack of auditing skills is partly the result of a lack of training and qualifications. A few countries such as Iraq hold examinations, but most accountants are trained or examined, if at all, through U.S. or UK bodies whose syllabuses are inappropriate to the developing economies of the Arab world.

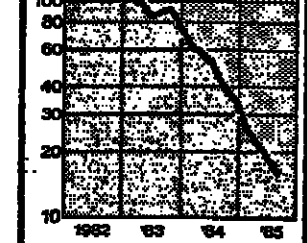
The other major criticism is the lack of common accounting standards and rules on disclosure. Even the international firms are torn between the use of UK, U.S. or international standards. But most firms often adopt different practices on a case-by-case basis.

Disclosure of related party transactions is one of the most contentious issues. Many Gulf companies have been suspected of boosting their profits by shifting assets around at inflated prices between related enterprises.

Other issues on which there is a wide divergence of standards include the consolidation of the financial statements of subsidiaries, the pricing of inventory, foreign exchange dealing and fixed asset depreciation. Bad debt provisions has become particularly contentious in the Gulf region. The element of subjectivity is increased, particularly in the UAE, by the unpredictability of the courts, which are influenced by Quranic injunctions against usury in their awards against debtors.

But the regulatory authorities have become much tougher recently. The UAE central bank has imposed strict limits on the size of loans companies can make to their directors. In August it also asked auditors to feel free to contact its supervisors, if necessary without their clients' permission. This has intensified the complaints

of over-zealousness from the accountants.



of over-zealousness from the accountants.

In their turn, the supervisors frequently complain about the auditors. One UAE central bank supervisor said that since they have started examining the accounts of companies behind their debt payments to banks, they have been astonished by how often companies have manipulated their accounts with the complicity of their auditors, including sometimes the big international firms.

The accounting profession itself is badly split. Over the last two years, the initiative in establishing an organisation to set educational and technical standards has been seized by the flamboyant Palestinian accountant Talal Abu Ghazaleh whose firm has become probably the largest in the Arab world.

The Arab Society of Certified Accountants (ASCA) which he set up with a link to the UK's Association of Certified Accountants (ACCA) is to hold its first conference in Tunis next month.

Abu Ghazaleh has been an energetic and skilful publicist and salesman both of his firm and of ASCA, not least among leading Saudi, Jordanian, Kuwaiti and Tunisian politicians. But his high profile has aroused intense animosity among his competitors.

Ernst & Whinney and Saba & Co, his former employers and one of the oldest pan-Arab accountancy firms now linked with Touche Ross, have boycotted ASCA. They are working within the longer established Arab Federation of Accountants, based in Baghdad, which after years of inactivity has recently been spurred to action by the emergence of a rival.

As one UK accountant in Kuwait said: "I have been here 11 years. But nearly all the big improvements have been made in the last three."

Kuwait suffers delayed shock

Stock Exchanges

CLIVE WOLMAN

IT TOOK 20 years for the reputation of Wall Street among the American investing public to recover after the 1929 crash. But although the Kuwaiti stock market has been showing many similar symptoms of depression and delayed shock in the aftermath of the 1982 collapse of the Souk al-Manakh, stock markets elsewhere in the Arab world have been promoted vigorously and sometimes with great success over the last three years.

For the last 20 years, the Kuwaiti stock market has been the largest in the Arab world. At the height of its popularity, in 1976 and 1982, it was one of the largest eight in the world, its daily turnover sometimes exceeding even that of the London Stock Exchange.

Even now, its market capitalisation at about KD 2,600m (\$8.5bn) exceeds that of Arab neighbours. But the slump in the market's fortunes over the last three years has been progressively more serious.

Although the collapse in August 1982 and the cumulative default on post-dated cheques worth \$94bn was the most dramatic moment in the stock market's history, the 60 per cent fall in the stock market index since the Government withdrew its support for share prices in April 1984 has been more debilitating. The decline has been similar to that on Wall Street from 1930 to 1933.

In some months, turnover has fallen to as little as KD 2m (\$6.5m) compared with the KD 460m (\$1.5bn) worth of shares traded in a single week at the height of the boom in April 1982. The technical factors have been reinforced by a decline in the economic fundamentals as a consequence of the Iran-Iraq war, a falling oil price and a winding-down of infrastructural projects.

But since May share prices have bottomed out. At the end of June, there was a brief upsurge in the trading and prices of the 40 Kuwaiti companies and 45 others that have survived.

More important, although most investors have been frightened away from the stock market by their experience in 1982, those who have remained, in particular professional institutional investors, have returned to, or perhaps dis-

covered, fundamental research.

The Securities Group, the sole surviving market maker, some of the 11 approved stock-brokers, specialist research companies such as Amwal, various economic consultants and the Stock Exchange itself have been producing research documents on companies of high quality.

Some of the financial ratios highlighted, in particular the emphasis on the number of shares in issue, appear strange to Western analysts and the reaction of investors to "dividends" granted in the form of bonus shares (ie scrip issues) perverse.

But the Stock Exchange, after its reorganisation and move to a new building last year, has taken several steps to avoid a recurrence of the systematic deception of investors during the 1982 boom by many of the Gulf-incorporated companies that were little more than trading shells.

The listing requirements have been tightened and strict trading rules introduced which at the very least should prevent

Bahraini companies, which number about 20, has avoided wild fluctuations although offshore company shares have been subject to more speculation.

A draft law to introduce a formal stock market in the UAE was put to sleep in 1983 in the wake of the Souk al-Manakh collapse. It cannot in any case be effective until a new company law is implemented—and that is being delayed by objections from some of the smaller emirates to the additional powers it would grant the Federal Government.

But pressure to set up a stock exchange is being increased by the growth in informal share trading in Sharjah, Umm al-Qaiwain and in Abu Dhabi where in July the National Bank set up a department which matches bargains in the shares of 12 companies. Prices are published weekly and turnover is expected to reach about 1m shares a year.

The draft law envisages that a steering committee would set up the exchange and supervise the market with powers to inter-

population. Elsewhere in the Arab world, government attitudes towards the usefulness of stock markets in economic development have shifted frequently. The Lebanese market has been the chief casualty of political instability, and has disappeared since 1975.

In Egypt, the oldest Arab stock market (set up in 1883) suffered badly from the nationalisation measures of the late 1950s and early 1960s. Moves to revive the market began in 1975 but it was only four years ago that a new companies law was passed and trading picked up.

The number of quoted companies has risen from 80 at the start of 1982 (of which only 30 survived from the pre-nationalisation era) to nearly 280 now, with issued capital of about £1.5bn (\$1.1bn). The bond market is likely to be revived next year by Government issues in both Egyptian and U.S. currencies.

But turnover running at a rate of £210m a year is still only a small proportion, after adjustment for inflation, of that in the 1950s. The renewed stock exchange building with its white fluted Ionic columns outside and giant Corinthian columns supporting a dome within is an impressive structure.

But even during the two hours of daily trading, it is the tranquility of the building after the noisy, dusty Cairo streets that is most striking. Although a new generation is being trained with U.S. aid, the brokers are mainly survivors from the pre-Nasser era and until last year relied on Government subsidies.

In Tunisia and Morocco there are small stock markets. But probably the most successful of Arab stock markets has been the one set up in Jordan in 1978. There are now 125 companies listed with a total market capitalisation of JD 1bn (\$2.6bn), nearly 70 per cent of gross domestic product. Share ownership is spread widely among Jordanians and expatriate Palestinians working in the Gulf.

The market was affected by the Souk al-Manakh fever in 1982 but in contrast to Kuwait where the authorities did little except limit new share issues, the Jordanian authorities absorbed some of the speculative pressures by encouraging new equity issues. Share prices fell by about 33 per cent from their 1982 peak but have recovered slightly this year.

Most investors have been frightened away from the stock market by their experience in 1982. Those that have remained have placed their faith in fundamental research.

a recrudescence of post-dated cheques. Companies are being required to file half-yearly accounts and a reinforced team of auditors is likely to be granted greater disciplinary powers over companies whose accounts are not up to scratch.

One fear is, however, that the strict regulations may drive traders out of Kuwait to a less formal centre in Umm al-Qaiwain in the United Arab Emirates (UAE).

A more fundamental fear is that the tendency of the Kuwaiti market to bid up share prices excessively amid endemic speculation will persist, as it is a reflection of the lack of alternative outlets for both the people's high savings and their yearning for excitement in what is a fairly austere Islamic society.

Compared with the turmoil in Kuwait, the Bahrain stock market has been a haven of sanity over the last four years. Although there is no central exchange and dealing is done over the telephone, brokers are registered and share prices published daily. Trading in the

venue if, for example, turnover became frantic.

Saudi Arabia, although it has recently passed a sophisticated company law which imposes detailed requirements on companies and their auditors, has not yet progressed beyond the stage of informal share trading and a share register set up by the commercial banks.

A more ambitious project is to establish a unified stock market for the states which are members of the Gulf Co-operation Council (GCC). This would require the removal of the ubiquitous limitations on share ownership to the nationals of individual states. But it would have much greater depth in potential investors and breadth across industrial sectors.

The driving force behind such a plan is likely to be the Kuwait-based Gulf Investment Corporation which was set up by the GCC partly to develop a capital market in the region.

In the oil-rich Gulf states, the main reason for setting up stock markets has been to absorb some of the surplus capital generated and to spread wealth more evenly among the



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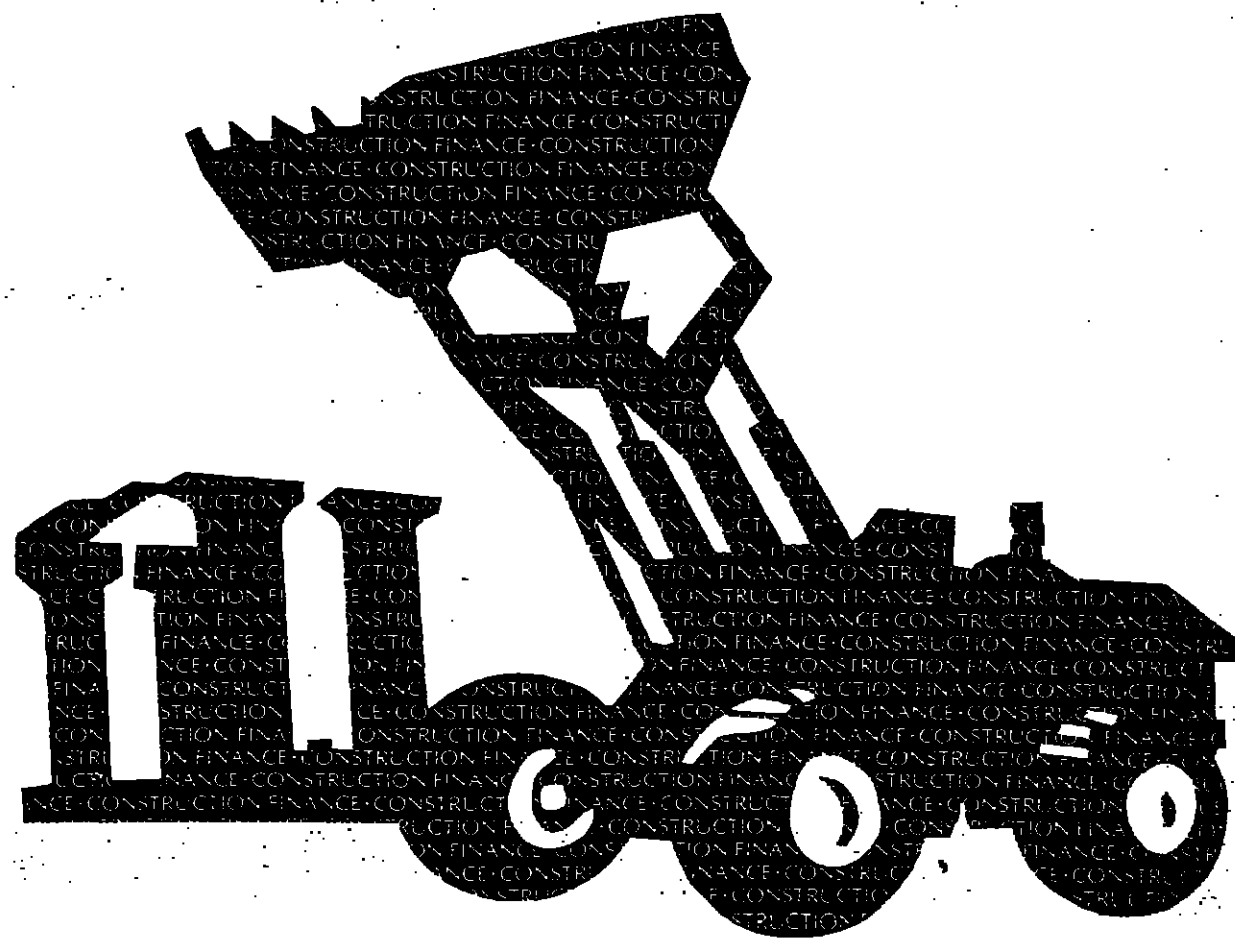
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday October 14 1985

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U.S. plan to change IMF rules rejected

BY PETER MONTAGNON IN SEOUL

U.S. BANKS are having to back-track on their plans to scrap the so-called forced lending that has been used extensively to put fresh credits in place for heavily indebted countries since the debt crisis started.

At the International Monetary Fund annual meeting in Seoul last week, banks of other nationalities insisted that the forced approach, in which all creditors are compelled to put up cash in direct proportion to their existing exposure, should stay in place.

The impetus for a change in this approach had come from a realisation by top U.S. banks that it was keeping almost impossible to keep smaller regional banks involved in lending to the debtor countries. Instead, the idea was to concentrate from now on on the core group of banks which are most heavily committed.

Much discussed in Seoul was what has become known as the 80-20 syndrome - the fact that in most cases about 20 per cent of the banks hold some 80 per cent of the debt and it is simply not worth calling the rest into putting up relatively small amounts of money.

Borrowers, too, are beginning to resist these efforts. Sr Mario Broderick, Argentina's negotiator, called them "exhausting". Sr Angel Gurría, Mexico's director general of public credit, said: "We want to stop these cosmic discussions and get down to some deals."

In practice, however, a return to voluntary lending seems likely to be confined to a limited number of specific deals with some sort of built-in incentive such as Uruguay's \$45m World Bank co-financing deal formally to be announced this week. This is a small deal with World Bank backing and should be easy to syndicate. Another specific deal in the offing is a \$300m trade-related banker acceptance facility for Ecuador.

For large amounts the forced approach seems likely to stay much the same as it is now, especially

when the credits are going to countries with a less than perfect recent record in managing their economies. Mr William Rhodes, senior vice-president of Citibank, implicitly acknowledged this point when he said in a statement last week that all creditors "large and small" should play their part.

From a practical standpoint the idea of letting smaller creditors drop out has a serious drawback. It imposes on large creditors the tedious task of drawing the line. If only the largest 100 lenders are supposed to stay on board, then the 101st will have a sigh of relief while the 100th would be bitterly resentful.

But the dominant issue is doctrinal. Continental European banks say that the idea of letting small U.S. banks off the hook will not do. They have always had reservations about putting up fresh money and say that a fairer and more equitable method is simply to permit a certain amount of interest payments to be capitalised.

That this would upset the U.S. regulatory authorities is an argument about which European banks do not wish to know. Feelings, particularly among West German banks, have been running high here. In the words of one German banker: "The two sides are further apart than they have ever been."

But that leaves the warrants. Hardly anyone had a kind word for them. "You've heard of harmless

Warrant novelty wears off fast

BY MAGGIE URRY IN LONDON

EVERY so often someone in the Eurobond market comes up with an idea which tries to create extra value out of thin air. Last week Morgan Stanley launched just such a concept - a new twist to the bond-with-warrant structure.

The first issue launched, for Gaz de France, sold well in the early stages, but it was soon followed by a deal for Denmark, and quickly dealers were saying, "the emperor has no clothes."

The new twist to the structure is that the 10-year host bond is callable after five years and the back bond, which the warrant holders can buy, is non-callable. Otherwise the terms for the two bonds are the same. The warrants can only be exercised by surrendering the bonds during the first five years while in the latter period the warrants can be exercised only by putting up cash. The package of bonds plus warrants is sold at a premium.

This premium gives the borrower that little bit extra which makes for a swap into floating rate funds well under London interbank offered rate (Libor). The borrower is protected against the total size of the issue rising above the \$100m issue amount.

Dealers agreed that the bonds on their own did have value, at prices of, perhaps, par for Gaz de France and 98 1/2 for Denmark.

But that leaves the warrants. Hardly anyone had a kind word for them. "You've heard of harmless

warrants - well these are worthless warrants," said one syndicate manager. There is little point in exercising them in the first five years. Investors who hold both the bonds and warrants would convert into a non-callable bond - and they could buy just such a bond more cheaply.

Investors who hold only the warrant would have to buy the bonds to hand them in. If interest rates go down, they will have to pay up for the bonds - a point that adds a little to the bonds' attractions.

So the warrants are really an option on interest rates five years and more out. Some banks have computer models for valuing options, and the computers throw out various prices for the warrants. But away from the lead manager, valuations are mostly around the \$15 mark, well below the levels implied by the packages' premium prices.

Other option experts say that option theory has not yet advanced sufficiently to give any satisfactory way of valuing such a long-dated warrant. Most option buyers are looking at much shorter time periods.

So while the Gaz de France deal sold quite well before people had really thought the idea through, the Denmark deal "killed the market," in a syndicate manager's words. The pricing of Denmark, a lesser credit than Gaz, at a higher level, and indeed its appearance at all was, said another, "just plain dumb."

The action does demonstrate, though, how hard it is to sell ordinary fixed rate bonds except for top-quality names. Japan Finance Corporation is one such, and the deal went well. But the issue launched on Friday for R.J. Reynolds looks a much tougher proposition.

Union Bank of Switzerland (Securities) was the winner of a competitive bid which gave Reynolds a cost of funds of 25 basis points above the U.S. Treasury yield curve. That margin was regarded as much too tight by others, and the three banks which co-led Reynolds' last dollar deal in August declined invitations to join the group this time.

Reynolds has been an active borrower of late, following the Nabisco acquisition, with deals in Ecu and yen as well as the very successful Swiss franc issue. On the plus side the name is well-known and popular in Europe.

The Eurodollar secondary market has been very quiet as traders wait for some lead to come from New York. This week a deal for Long Term Credit Bank of Japan with a new currency twist could emerge, along with a floater for Korea Exchange Bank likely to employ Morgan Guaranty's successful "flip-flop" idea. State Bank of India is choosing a lead manager from a range of bids for a floater. A convertible from Dai-ichi Kangyo Bank is also expected.

The Euroyen market saw its first issue from a Japanese corporate on Friday - Mitsubishi Corporation. But dealers reckoned the terms were set too aggressively.

By the weekend the D-mark market was beginning to recover its earlier losses, with Friday seeing gains of 1/4 to one point. But dealers said the rebound was technical. On the week, prices were still 1/4 to 1/2 point lower. The problem is the heavy volume of issues due in October though further ahead dealers are still looking for lower interest rates.

Five issues were launched last week, of which one was a private placement, totalling DM 1,225bn.

The Swiss franc foreign bond market is in fighting form with prices up by around 1/2 point last week. The response to the Swiss Confederation bond auction, which was priced at 101.10, gave encouragement to the market. Coupons on new issues have fallen, and U.S. borrowers have been active, as usual attracted by good swap opportunities. The way is open for more long-dated zero-coupon issues after the success of the World Bank's 30-year deal which traded well above its issue price.

Mr Jacques Gelardin has been appointed chairman of Shearson Lehman Brothers International, the European investment banking and capital markets subsidiary of Shearson Lehman Brothers in New York.

County Bank wins \$1bn BHP mandate

BY ALEXANDER NICOLL IN LONDON

ALTHOUGH the Euronote market is bracing itself for a busy autumn season of new mandates, few emerged last week. A ripe plum, however, is understood to have dropped into the hands of County Bank, the merchant banking arm of National Westminster Bank. Broken Hill Proprietary (BHP), the Australian resources group, is believed to have awarded a mandate for a \$1bn borrowing.

Earlier this month BHP announced it was spending A\$1bn on increasing its interests in iron ore and coal ventures and that the deals would be partially financed with loan facilities.

Ingersoll Rand, the U.S. mining and compressed air equipment group, has mandated Canadian Imperial Bank of Commerce (CIBC) and Salomon Brothers International to arrange a \$200m paper facility with dealer distribution. It is partially backed by a \$100m committed facility with a tender panel, which has a maximum spread of 15 basis points above London interbank offered rates, a standby fee of 12 1/2 basis points, and management fees of up to 10 basis points.

A new wrinkle is the 5 basis point utilisation fee, paid to underwriting banks if more than 75 per cent of the amount sought by the borrower in any individual tender panel auction cannot be raised within the

maximum spread. The fee is thus not dependent on the overall level of drawing of the facility.

Another mining group, Ashton Mining of Australia, has awarded a \$50m mandate to S.G. Warburg in conjunction with Potter Partners, Australian stockbrokers, for a three-year revolving underwriting facility on which terms are due to be set this week.

A sterling acceptance facility for Enel, the Italian state electricity company, has meanwhile been increased from £200m to £250m by lead managers Warburgs and N.M. Rothschild. The deal includes an option to issue Euronotes.

Electrolux, the Swedish home appliance group, is building on an existing \$150m facility with a new \$150m Euro-commercial paper programme mandated to Credit Suisse First Boston and Eastkilda Securities. Merrill Lynch arranged the first deal last year. The new one is entirely uncommitted, with no maximum interest rate spread, and the ability to issue seven to 355-day paper.

BHP Bank bond average			
	Oct 11	Previous	
	104.745	104.439	
High	105.603	1985	Low
			99.840

United may win Pan Am routes

BY WILLIAM HALL IN NEW YORK

THE U.S. Department of Transportation has given its initial approval to the \$750m sale of Pan American's Pacific division to United Airlines, the biggest route transfer in the country's aviation history.

The department will issue a final decision on the deal, which was first announced on April 22, by the end of the month. President Ronald Reagan will then have 60 days in which to review the decision.

United, which is the biggest domestic U.S. airline, must also win

operating rights from foreign governments, but airline analysts say that winning U.S. government support for the deal is the major obstacle. The Transportation Department's initial approval is a major step forward for United which has long held ambitions to become a major international carrier.

Several of United's competitors, such as Northwest Airlines and American Airlines, have lobbied hard to block the transfer of Pan Am's Pacific routes to United. If the

deal goes through as planned, United will take over 18 aircraft and 2,700 employees from Pan Am and will service all the Far Eastern markets it serves.

Pan Am, which has been losing money for several years, needs the \$750m to bolster its shaky finances.

Northwest, Pan Am's main competitor on the Far Eastern routes, said the decision "does not address the serious anti-competitive problems that the sale will create."

AMD plunges into the red

By Louise Kehoe
In San Francisco

ADVANCED Micro Devices (AMD), until recently the fastest-growing U.S. semiconductor company, reported a loss of \$15m for the quarter ending September 29, a dramatic downturn from the \$42m profit of the same quarter last year.

An operating loss of \$29m was reduced by tax credits. Sales were halved from \$257m to \$128m.

Astra forecasts gain

BY KEVIN DONE IN STOCKHOLM

ASTRA, the leading Swedish pharmaceuticals group, expects pre-tax profits in 1985 to jump by some 20 to 24 per cent with an increase of 12 to 13 per cent in group turnover.

Profits in the first eight months of the year before allocations and taxes rose by 31 per cent to SKr 119m (\$90m) from SKr 548m in the corresponding period of 1984.

The group said the growth in earnings was due chiefly to an improvement in the profitability of

major foreign subsidiaries. Production efficiency had also been improved.

Sales rose 14 per cent in the first eight months to SKr 2,878bn from SKr 2,533bn. The growth has come largely from an increase in volume, and some 89 per cent of turnover was generated from markets outside Sweden.

The main sales increase came from Astra drugs for treating respiratory diseases with a rise of 26 per cent to SKr 568m.

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October 1985

U.S. MONEY AND CREDIT

THE U.S. credit markets were overshadowed last week by the drama in Washington over the raising of the U.S. government's \$1,800bn overdraft limit. By mid-week the government appeared to have run out of money and there were scurrilous rumours that its cheques might bounce.

However, with the help of some nifty behind-the-scenes footwork and the use of the little known Federal Financing bank, the U.S. Treasury was able to raise \$5bn of desperately needed cash without breaching the official debt ceiling while Congress continued to haggle over raising the ceiling to over \$2,000bn.

Treasury warnings that the government was in danger of defaulting have been used increasingly frequently in recent days to try and force Congress to agree to raise the debt limit but to no avail. While the government itself has described the use of the Federal Financing Bank to evade the current debt ceiling as "questionable," it now has another \$100m in borrowing capacity which means that a new debt ceiling

	Last Friday	1 week ago	4 wks ago	—12-month— High Low
Fed Funds (weekly average)	8.00	8.14	7.91	10.20 7.16
Three-month Treasury bills	7.19	6.96	7.28	9.98 6.67
Six-month Treasury bills	7.58	7.25	7.31	10.10 6.91
Three-month prime CDs	7.56	7.58	8.06	10.75 7.33
30-day Commercial Paper	7.80	7.70	7.95	10.35 6.95
90-day Commercial Paper	7.80	7.70	8.00	10.35 7.00

U.S. BOND PRICES AND YIELDS (%)						
		Last Friday	Change on week	Yield	1 week ago	4 weeks ago
Seven-year Treasury	100%	—	—	10.22	10.21	10.25
10-year Treasury	89 1/2	+ 1/4	—	10.76	10.75	10.78
30-year Treasury	100%	+ 1/4	—	10.60	10.63	10.68
New 10-year "A" Financial	N/A	+ 1/2	—	11.13	11.06	11.22
New "AA" Long utility	N/A	—	—	11.75	11.75	11.75
New "AA" Long industrial	N/A	—	—	11.63	11.63	11.60

Money Supply 4 - In the week ended September 30 M1 rose by \$5.3bn to \$516bn.

Source: Salomon Bros (estimates).

Money Supply 4 - In the week ended September 30 M1 rose by \$5.3bn to \$516bn.

does not have to be passed until the end of the month.

The main reason it is taking so long to get formal approval of a new debt ceiling is because the issue has been seized upon by a strange coalition of conservative and liberal congressmen who have joined together to press for the promise of a balanced budget in return for their support for an increase in the official debt limit.

In just five years the U.S. national debt has doubled to \$2,000bn and the annual budget deficit has tripled to over \$200bn. The latest round of talks with the huge budget deficit surfaced last week as an amendment to the Debt Ceiling Bill sponsored by Senator Phil Gramm, a Texas Republican, passed in the Senate with a 75 to 24 vote, a declining annual

deficit ceiling would be established which would reach zero by 1991 when the budget would be in balance.

At the end of last week the House of Representatives voted by a very large majority to endorse the goals, but not the specific provisions of the Gramm balanced budget amendment. The Debt Ceiling Bill with its budget-balancing amendment will now be discussed by a joint Senate and House of Representatives conference.

Until these delays have been resolved the U.S. credit markets are in a state of flux. The market's underlying technical condition is strong owing to the temporary delay in the Treasury's regular financing schedule, says Aubrey G. Lantton in its latest weekly market letter.* However, the market remains skittish over the upcoming flood of new issues once the debt ceiling is increased. Analysts estimate that the Government will want to raise close to \$50bn in the space of a few weeks just as soon as the debt limit is raised.

Short-term rates drifted higher last week but longer-

term bonds were little changed with the price of the key long bond, the Treasury 10 $\frac{1}{2}$ per cent, due 2015, oscillating around par and yielding 10.6 per cent. As a result the Treasury yield curve narrowed by 26 basis points. This is the first narrowing in several weeks but the gap between the short and long end of the market remains 325 basis points.

This week's batch of economic data should give fresh clues to the underlying strength of the U.S. economy. Last week's figures on September retail sales showing a 2.7 per cent increase indicate that consumer spending is strong and figures on industrial production (due Wednesday), and housing starts and Gross National Product (both to be released on Thursday), should confirm that overall growth remains "moderate

The image contains three separate line graphs, each representing a different monetary aggregate: M1, M2, and M3. Each graph plots the value of the aggregate in billions of dollars on the vertical axis against time on the horizontal axis, spanning from January 1984 to January 1985. A solid line represents the actual growth, while a shaded or dashed line represents the target growth.

- M1 Graph:** The vertical axis ranges from \$980 to \$1,040 in increments of \$20. The horizontal axis is marked with J, F, M, A, M, J, J, A, S, O, N, D for the months of 1984. The actual M1 (solid line) shows a steady upward trend, starting around \$985 in January 1984 and reaching approximately \$1,035 by January 1985. The target (dashed line) follows a similar path but is slightly lower, ending around \$1,030.
- M2 Graph:** The vertical axis ranges from \$2,500 to \$2,700 in increments of \$20. The horizontal axis is marked with J, F, M, A, M, J, J, A, S, O, N, D for the months of 1984. The actual M2 (solid line) starts around \$2,550 in January 1984 and rises to about \$2,680 by January 1985. The target (dashed line) is slightly higher, ending around \$2,690.
- M3 Graph:** The vertical axis ranges from \$2,500 to \$3,000 in increments of \$100. The horizontal axis is marked with J, F, M, A, M, J, J, A, S, O, N, D for the months of 1984. The actual M3 (solid line) starts around \$2,600 in January 1984 and rises to about \$2,950 by January 1985. The target (dashed line) is slightly higher, ending around \$2,980.

at best," says Salomon Brothers' Dr Henry Kaufman. The U.S. Commerce Department has brought forward its release date on preliminary third-quarter GNP figures in an effort to prevent it being leaked to the credit markets ahead of time. Analysts expect the 2.8 per cent "flash" GNP estimate to be revised upwards to between 3 per cent and 3½ per cent.

The other recent news item which is being currently digested by the credit markets is the nominations to fill the two vacancies on the Federal Reserve Board. Mr. Manuel L. Johnson, 36, is currently Assistant Treasury Secretary, and Mr. Wayne Angell, aged 55, has been variously described as a Kansas farmer, banker and economist.

Mr. Kauffman describes the two as "pro-growth," and says that their nomination suggests no near-term change in an already generous monetary policy. However, he notes that if they are appointed "they may test chairman Volcker's ability to rally a consensus to his viewpoint when and if conditions lead him to stray away from the current posture."

William Halk

UK GILTS

IF THE gilt-edged market hardly blinked at last Tuesday's figures showing another surge in sterling M3—prices fell by an $\frac{1}{2}$ point—the evidence of underfunding which accompanied them accentuated the confusion surrounding official

The fact that investors were prepared to shrug off a 1½ per cent rise in sterling M3 during banking September underlines the authorities' success in downgrading the aggregate.

Since Mr Nigel Lawson, the Chancellor, set his 5 to 9 per cent target range in the Budget M-3 has been growing by an annual 15½ per cent. Yields for long-dated gilts over the same period have fallen from 10.8 per cent to below 10.2 per

What was of more concern to analysts in the market last week was, firstly, the extent to which the slow pace of funding over the past few months has been deliberate policy; and secondly, how far Friday's announcement of a new £800m tap stock reflected a modification of that stance.

August, the news that net government funding, including National Savings, totalled only £300m in the latest month led many analysts to detect a distinct shift in the Bank's strategy.

What has so far been officially admitted is that policy changed in midsummer when the authorities concluded that sterling M-3 was giving a misleading signal.

The decision, we were told, was that the level of sales would be dictated by the need to fund the public sector borrowing requirement not, as previously, by the behaviour of sterling M-3. The difficulties posed by the Bank of England's bill mountain also argued against aggressive funding.

But what in fact has happened is that the public sector has added around £2.7bn in net terms to monetary growth over the past two months.

The authorities have rehearsed several arguments to suggest that this underfunding reflected a series of technical, almost accidental, factors.

The official line is that gross sales have been relatively buoyant—close to £5bn over

the four months to mid-September—but that large redemptions and the strong pace of foreign buying have depressed net sales to British institutions. That explanation was at first fairly readily accepted by the market, but the latest figures have undermined its credibility with many brokers.

There is at least a suspicion that the underfunding represents what broker Capel-Cure Myers terms "backdoor deflation."

The suggestion is that the Treasury felt unable to loosen monetary policy through a cut in short-term interest rates because of the possible impact on the pound, but felt confident

It is not a view that the authorities would accept, although some officials concede that policy has been to err on the side of underfunding.

But whatever the past strategy—and the market is waiting for Mr Lawson's Mansion House speech on Thursday for clarification—there are signs of yet another subtle shift in official thinking.

preted by analysts like Mr Stephen Lewis of broker Phillips & Drew as a return to a more aggressive funding strategy.

The £40 partly paid issue of 10 per cent Treasury 2001 will be offered on Thursday at a minimum tender price of £98.25 per £100 of stock. At that price it yields 10.23 per cent.

The decision to go for a traditional tap issue rather than a series of small tranches of existing stock was taken by many as a sign that the Bank is no longer oblivious to sterling M-3, particularly as the exchange rate has edged down from its high

And in the market there is still what Mr Ian Harwood of broker Rowe & Pitman describes as a "residual feeling that sterling M-3 may be saying something about future inflation."

The Bank must be aware that an unexpected bout of weakness for the pound could easily lead the market to reassess its present indifference to broad money.

Philip Stephens

All of these Notes having been sold, this announcement appears as a matter of record only.

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14th October, 1985

FT/AIBD INTERNATIONAL BOND SERVICE[illegible]

STRAIGHT BONDS: Yield to redemption of the mid-price. Amount lasted is expressed in millions of currency units except for yen bonds, where it is in billions.

FLATTING RATE NOTES: U.S. dollars unless indicated. Margin above all-month offered rate (4 three-month; 5 above mean rate) for U.S. dollars. C.G.P. = current coupon.

CONVERTIBLE BONDS: U.S. dollars unless indicated. Prem = percentage premium of the current share price over the yield to maturity of the bond.

recent share price.

WARRANTS: Equity warrant prem = exercise premium over current share price. Bond warrant as yld = exercise yield at current warrant price.

1 Perpetual.

Closing prices on October 17.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Jonathan Carr on the rationale behind a corporate spending spree in Germany

Daimler sees strength in diversification

WHAT IS Daimler-Benz up to? For decades the company has concentrated on the business it knows best, vehicle manufacture. Its profits and sales have purred upwards with the effortless ease of its prestige Mercedes cars; its business strategy has been marked by that cannyness and prudence characteristic of that Swabian part of South Germany where Daimler is based.

Suddenly it has gone on what to many observers looks like a spending binge. Already this year it has acquired full ownership of MTU, the diesel and aero engine maker, and a controlling stake in Dornier, the aerospace concern. Those two acquisitions alone are estimated to have cost around DM 1.5bn (\$376.2m). Now Daimler is out to take a major stake, perhaps a majority, in the electricals group AEG in a deal—details of which should emerge today—which could cost more than another DM 1bn.

No one suggests that all this seriously strains Daimler-Benz financially. After piling up net profits of DM 1.1bn in 1984 on sales revenue of DM 45.5bn, the

company is estimated to have had a cash hoard at the start of this year of close to DM 10bn. Turnover has jumped by 26 per cent in the first eight months to about DM 34bn, car exports soared by 30 per cent and new registrations in West Germany rose by more than one fifth.

The results so far, and the likely increased dividend, seem to underline the merit of the saying that "a good cobbler sticks to his last." Why then the sudden wave of apparent diversification?

Dominant force

The MTU and Dornier cases (1984 turnover DM 2.2bn and DM 1.5bn respectively) are pretty clear. Daimler already held 50 per cent of MTU, whose speciality is high quality civilian and military engine-making—for example for the Tornado combat aircraft—done nicely with the auto maker's own skills.

Dornier is not just West Germany's second biggest aerospace concern (after MBB) but

is highly active in electronics and research into new materials like carbon fibres and industrial ceramics. Daimler thus emerges as the dominant force in a triangle of high technology companies whose strengths in large degree complement one another. That certainly does not mean that Daimler is in the retreat from making cars—it will be turning out more than 540,000 this year.

It means three other things: that Daimler is better arming itself with the technological skills for the "car of the future"; it is extending into growth areas close to its own which could help counterbalance its relatively flaccid commercial vehicles activities; and last but not least, it helps strengthen its role as a military contractor.

The value of an AEG connection, let alone a take-over, to Daimler-Benz may not be so obvious at first sight. After all, isn't AEG the floundering giant which ran up huge losses for years, missed bankruptcy by a hair's breadth, and finally had 60 per cent of its debt written

off through a "Vergleich" (composition proceedings)? Roughly half its DM 620m capital is now in the hands of more than a score of banks.

AEG even had to give up one of its brightest high technology assets, the telecommunications subsidiary ANT, as it sought to drag itself out of its financial trough.

Useful addition

Despite that, there are some firm industrial and financial arguments in favour of a Daimler stake. Whatever its past miseries, AEG remains a force to reckon with in key growth sectors like radio, radar and communications systems (13 per cent of the group's DM 11bn turnover last year), office technology (11 per cent) and high-quality power engineering. Roughly 15 per cent of turnover comes from the military sector, a useful addition to the Dornier and MTU activities, while overall research and development spending last year totalled DM 800m or more than

7 per cent of sales.

AEG has two other strong advantages for an intending buyer. On the one hand the electricals group is clearly on the financial mend. Last year it produced an operating profit of DM 100m, cut its net financial liabilities by more than a half from 1983 and strengthened its still weak capital base. Its share price, suspended last Friday pending the announcement due today on the company's future, has been trading as high as DM 182 compared with the low of DM 23 in 1982.

On the other hand AEG is still carrying forward several billions of D-Marks in past losses which can be set against tax—a worthwhile consideration for the hugely profitable, and high tax paying, Daimler-Benz. Indeed, tax savings through an AEG purchase could go far to match the sum Daimler spent on MTU and Dornier this year—just the kind of financial deal Swabians like best.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book Runner	Offer yield %
U.S. DOLLARS							
Nissan North America Inc.	75	1992	7	6 1/2	100	Nikko Securities (Eur)	6.675
Northern Telecom Inc.	50	1990	5	10	100 1/2	Orion Royal Bank	6.636
Gaz de France	100	1995	10	11	103 1/2	Morgan Stanley	10.360
J. P. Morgan & Co.	100	1992	7	10 1/2	99 1/2	Morgan Stanley	10.427
Japan Finance Corp.	100	1995	10	10 1/2	100 1/2	CSFB	10.417
Ind. Development (France) Ltd.	250	1994	9	6	100	Ind. Development	-
Tokai Corp.	70	1990	5	6 1/2	100	Nomura Int.	10.298
Daimler-Benz	100	1995	10	11	104 1/2	Morgan Stanley	10.667
Dayton-Hudson	100	1995	10	10 1/2	99 1/2	Goldman Sachs	10.656
R. J. Reynolds	150	1991	6	10	99 1/2	DBS (Swiss)	-
AUSTRALIAN DOLLARS							
Suez Australia	30	1990	5	14 1/2	100 1/2	J. H. Schroder Wagg	13.979
D-MARKS							
Jyske Telefon	125	1995	10	6 1/2	100	Dresdner Bank	6.750
Prov. of Manitoba	200	1995	10	6 1/2	99 1/2	WestLB	6.444
Dow Chemical	300	1995	10	6 1/2	100	Deutsche Bank	6.750
Deutsche Bank	500	1991	6	6	99 1/2	Deutsche Bank	6.153
Wittich Bank	100	1992	7	6 1/2	100	Bayernische Volksbank	6.625
SWISS FRANKS							
Telecom Suisse	33	1990	-	2 1/2	100	Suisse Valaisienne	2.875
Fininvest Co.	60	1990	-	2 1/2	100	Credit Suisse	2.875
UTE Finance Corp.	150	2000	-	(7)	100	Suisse	-
Astoria	150	1997	-	6 1/2	100	Credit Suisse	5.250
OP Corp.	50	1990	-	(3)	100	Credit Suisse	-
Daimler-Benz	100	1991	-	(2 1/2)	100	DBS	-
Ford Motor Credit	170	1995	-	7 1/2	100	Credit Suisse	7.250
ITT Corp.	100	1995	-	5 1/2	100	Magn. Security (Swiss)	5.125
Fin. Newmarketland	100	2000	-	(6 1/2)	100	DBS	-
American Fletcher Corp.	110	1995	-	6 1/2	100 1/2	Calvary BK (Swiss)	5.434
Teconfin. Fin. Corp.	70	1995	-	5 1/2	100	Top Facilities (Swiss)	5.625
ESB (Fin. Ireland)	50	1992	-	5 1/2	100	Credit Suisse	5.375
China Co.	20	1990	-	(5 1/2)	100	Credit Suisse	-
Harcis Int. Fin.	150	1995	-	5 1/2	100	Suisse	5.625
ECUs							
Philip Morris	120	1992	7.3	8	55.76	Top Facilities	6.346
ESB	80	1995	8 1/2	6 1/2	95 1/2	Bank of Commerce, Italian	8.702
Bank of Montreal	26.5	1996	19 1/2	9	100	CCF	9.000
FRENCH FRANKS							
Electricite	250	1990	5	11 1/2	100	BNP	11.125
LUXEMBOURG FRANKS							
EDF	1bn	1995	10	(8 1/2)	(100)	Kredietbank Int.	-
GUILDERS							
World Bank	100	1990	5	6 1/2	99 1/2	ABN	6.621
YEN							
Daimler-Benz	150m	1992	7	6 1/2	100 1/2	Fuji Int. Fin.	6.115
Sumitomo Bank	400m	1995	10	8	101	Nomura Int.	7.852
ESB	200m	1995	10	8	101	Nomura Int.	7.852
Nissan Int. Corp.	200m	1995	10	6 1/2	100 1/2	Nikko Securities (Eur)	6.147

* Not yet priced. † Final terms. ** Private placement. ‡ Convertible. † Floating rate note. ¶ With equity warrants. § With bond warrants. \$ Dual currency. (a) Equal to 3m Libor Rate. Yields are calculated on an ABO basis.

Philip Morris in bid for Australian unit minority

BY OUR FINANCIAL STAFF

PHILIP MORRIS of the U.S., the Marlboro cigarette and the Marlboro beverage group, is bidding for full control of its quoted Australian subsidiary, in an offer which values the unit at A\$280.7m (U.S.\$197.1m).

The bid for the 21 per cent minority in Philip Morris (Australia) is being made at A\$11 a share. In Sydney on Friday, the shares jumped A\$2.20 on the news to close at A\$11.20—more than double the 1985 low of A\$4.90.

In addition to its cigarette operations, the Australian company has a substantial presence in winemaking through its ownership of Lindemans, one of the country's leading labels.

Mr Bill Webb, Philip Morris' managing director for Australia, said the company had undertaken to introduce 50 per cent local equity into Lindemans within three years.

"We will be making Lindemans a potential vehicle

for expanding our presence in Australia," he said. Lindemans was acquired in 1971.

The bid is being made on the 20 cent final dividend paid for the year to June, when net profits of A\$29.6m were derived from sales of A\$598.9m. Mr Webb said approval had already been granted by the country's Foreign Investment Review Board.

G. J. Coles, the Australian stores group which is in the process of merging with Myer Emporium, has sold its 8.9 per cent stake in Woolworths, the third force in the country's retail sector.

Australian Mutual Provident and the Commonwealth Superannuation Board paid A\$65.5m for the stake, acquired by Coles early this year. Its presence was a strategic move amid the tussle for supremacy then being played out among the three, and which culminated in the Coles-Myer merger.

Delhaize ahead after eight months

By Paul Cheeswright in Brussels

GROUP PROFITS at Delhaize le Lion, the Belgian supermarket group which obtains about two thirds of its income in the U.S., are running ahead of 1984 after eight months of the current financial year.

The group gave no details but noted that operating profits in Belgium were higher than in 1984 when they came out at BFr 6.5bn (\$120.6m). Turnover over the first eight months of this year was BFr 38.1bn, some 6 per cent higher than in the same period of 1984—a rise which keeps pace with inflation.

Delhaize is still having trouble with Food Giant, one of its U.S. units, operating in the Atlanta region. Although operating profits rose in the first quarter they slipped back in the third, and after eight months turnover was \$341m against \$356m in the first eight months of 1984.

Transatlantic returns to profits after reshape

BY DAVID BROWN IN STOCKHOLM

TRANSATLANTIC, the Swedish liner shipping operation, has returned to the black following an upturn in its European liner operations, and an extensive rationalisation scheme instituted after its takeover last year of Broström, its major domestic competitor. It forecasts a positive result for the year, after higher freight volumes in the liner division led to improved overall turnover of SKr 2,242m (\$282.9m) for the first eight months. Turnover was SKr 1,466m for the first six months of last year, but the group is now reporting on a partial basis and has not provided comparable figures.

Operating results climbed from SKr 25m to SKr 138m. Net financial costs doubled to SKr 107m, after which earnings were SKr 31m. The group reported a loss of SKr 32m during the first half last year. The liner operation generated SKr 94m, against SKr 4m, but other sectors weighed down the results.

The international liner operations as well as the bulk tanker and offshore units continued to produce losses.

The group has sold a wholly-owned roll-on, roll-off vessel, and its minority shares in five other container ships. It was hit in the early part of the year by the high U.S. dollar rate, which eased towards the end of the period.

Fay Gjerster adds from Oslo: Norway's Sigval Bergesen shipping group has announced pre-tax profits of Nkr 221.9m (\$28m) in the opening eight months of 1985, down Nkr 9.1m on a year earlier. The company said the decline had been expected, and would continue. It reflects the ending of long-term charters, at profitable rates, on a growing number of the group's ships, which are now having to seek cargoes on today's difficult market.

The January to August 1985 figure includes profits of Nkr 137.5m from ship sales, compared with Nkr 75.1m

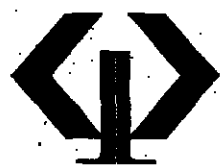
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FINANCIAL TIMES SURVEY

Monday October 14 1985

Catalonia

More diversified and developed than any other part of Spain, the region sees itself as the one most linked to Europe when the country joins the European Community in January. Politically and culturally, Catalonia retains its distinct identity

Broad support for autonomy

By David White

Madrid Correspondent

ON THE overnight train from Barcelona to Madrid, the smart young Catalan engineer who had occupied the other bunk in the sleeping compartment peered out of the window at an isolated station. "We must be getting close for sure," he said, "because the clocks don't work already."

That, in a nutshell, is how the Catalans tend to regard the remainder of the peninsula. The standard word they use for Castile is "the steppe."

More developed and industrially diversified than any other part of Spain, Catalonia sees itself as the region closest and most linked to the Europe which Spain will be joining when it becomes an EEC member in January.

With a relatively tiny primary sector, its economic structure resembles many areas of northern Europe, except that its per capita income, while higher than the Spanish average, is still almost 40 per cent below the EEC's.

Catalonia is 6 per cent of Spain in land area, and has 16 per cent of its population. But it accounts for 20 per cent of the gross domestic product, 22 per cent of exports, 24 per cent

of industrial added-value and receives 20 per cent of its foreign visitors.

Regarding other Spaniards as unworldly, impatient with long-winded central administrators, the somewhat chauvinistic Catalans do not on the whole "connect" with the rest of the nation. Their history and the rises and falls in their fortunes have up to recent times been out of phase.

Modern Catalan nationalism, which grew out of the local bourgeoisie in the last century, has roots going back to the Middle Ages, to the different kingdoms that emerged during the interminable "reconquest" against the Moors, and to the antagonism that developed between Castile and the Mediterranean seaboard.

Focus

Consciousness of what Catalans nationalists call "the country" (meaning Catalonia) has a strong focus in the metropolis of Barcelona, where half the region's 6m inhabitants live and which, although Madrid has done much in the last few years to redress the balance, has long been thought of as Spain's cultural capital.

Barcelona's place in both arts and science is still considerable. In theatre, for instance, there is little worth noting in Spain today that is not being done by Catalans.

The revival of Catalonia's autonomous institutions—the

Generalitat—for the first time since the Civil War has rallied a broad sector of support behind Sr Jordi Pujol, its president since the first elections were held in 1980.

This support has crossed normal political borders. Sr Pujol's Convergencia party presents a potent mix of conservatism and Catalanism, at the same time abiding by Spain's constitutional framework and staking nationalist claims. The 55-year-old president, former Scout, militant Catholic and doctor, is one of the Spanish politicians to enjoy most charisma, next to Sr Felipe Gonzalez, the prime minister.

Like the latter, Sr Pujol rose to prominence in the internal opposition to General Franco. Just as Spain's current brand of socialism is characterised as *jefismo*, the prime political force in Catalonia has come to be known as *pujolismo*.

The Socialists gave up their chances of becoming dominant in Catalonia when they opted to sell the image of a national party and to exercise the spectre of "separatist Reds." Although the Socialist Party holds the main town halls, including Barcelona with its long Left-wing tradition, and polled the largest number of Catalan votes in the last general election, it has suffered in regional elections. When the 135-seat Catalan parliament was renewed last year, Convergencia increased its seats from 43 to

an outright majority of 72. The formula that helped bring the Socialists into government in Spain was at the cost of their Catalan component—a fact sorely felt by local Socialist leaders. This situation looks unlikely to change as long as they remain in power in Madrid.

Powers

Relations between the Generalitat and Madrid have degenerated as a result of a row on finances, following cutbacks in the state budget for 1986. These affect the transfers that enable Catalonia and other autonomous regions to exercise the powers that have been devolved to them. Only the Basque Country and Navarre have arrangements that allow them to collect and spend their own revenue.

The only margin available to Catalonia under the present system is to levy special taxes or take on debt. Apart from a bingo tax and a few odds and ends, it is entirely dependent on transfers of one kind or another from Madrid for its own budget, which for this year totals Pta 384m (\$2.4m). Half of this is taken up by social security, and a quarter by education.

A new permanent system to establish Catalonia's share of state revenue and give it leeway in how to spend it should have come into effect after the first six years of autonomy—that is, starting next year—but Madrid

has put it off. Sr Pujol voices two complaints: that Catalonia is being worse hit than other regions, and that the government is not fulfilling the devolution laws. The financing system as it stands, he argues, "leads to total economic asphyxiation, and the destruction of autonomy."

Other parties, even local Socialists, concur on the issue. In the past, Catalan nationalism has always been fed by the argument that the region serves as a milch cow for the coffers of Madrid.

Catalonia's voters have been smart in helping to ensure one party's success nationally and installing another one in the Generalitat. The autonomy arrangement places Sr Pujol in an ideal political situation in that the Generalitat can always ask for more without having to bear responsibility for levying the taxes.

Omnipresent in the region, the Generalitat has been active in building roads, hospitals and elementary schools, and has been able, despite its adherence to Right-wing economic doctrine, to promote a social image. Sr Pujol's party now wants to regain the leverage it enjoyed in Madrid under the previous Centrist government, which needed its votes in Congress.

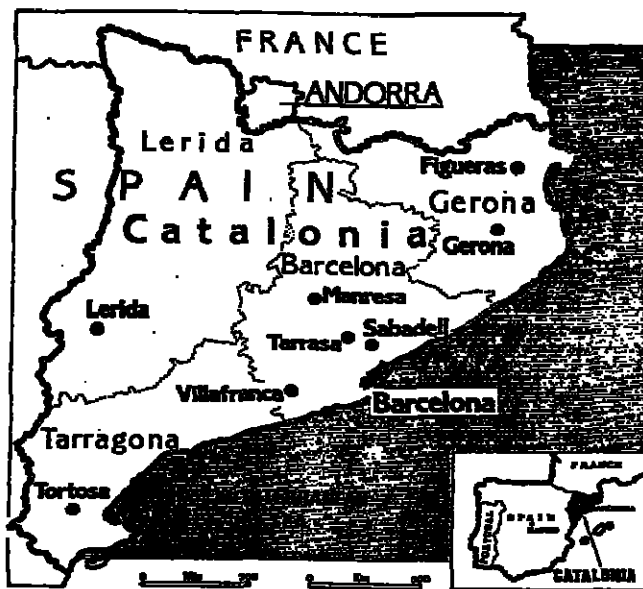
In the rest of Spain, the party's Sr Miguel Roca is trying—with some difficulty in the initial stages—to build up a new

force in the centre through a new democratic reformist party. In Catalonia, however, Convergencia is sticking to its own identity.

The claims of the Catalans and Basques, and the unrest they caused in the Right-wing military establishment, led the Madrid authorities to adopt a policy of equal rights for all the country's 17 regions. But now that the military threat has died down, there is at least tacit acceptance that these "historical nationalities" are cases apart and merit differential treatment.

Autonomy has been a smoother process in Catalonia than in the Basque country. Political violence is minimal. Nobody except for fringe groups has really gone out to exploit anti-Castilian feelings such as existed at the time of the Civil War. The pragmatic Sr Pujol is unambiguous in his acceptance of the 1979 statute as the "definitive solution" for the region.

The Catalan language has won back its status with a relative lack of antagonism. In most of the region Catalan is the natural tongue—although not in the industrial belt of Barcelona. Those born outside the region or of parents who were born outside make up 60 per cent of the population, but understanding of the language is becoming almost universal. All schoolchildren now learn the language and the region's



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BASIC STATISTICS

Area	31,900 sq km
Population (1984)	6.03m
Gross Product (1981)	Pta 3,328bn
Imports (1983)	Pta 1,102bn
Main suppliers:	
U.S., West Germany, France	
Exports (1983)	Pta 621bn
Main clients:	
France, West Germany, Italy	
Employment distribution (1984)	
Agriculture	6.7
Industry	37.3
Construction	7.4
Services	48.5
Unemployed	22.9

Maria Culler, the Generalitat's economy chief, the list of main business names and top taxpayers has changed completely in the last 10 years.

There are now some tentative signs of recovery and fresh initiatives as the region turns towards new fields in sectors such as electronics, fashion, cosmetics and food-processing. Its main advantages over the rest of Spain are its pool of management skills and a product of its closeness to the border—its capacity for introducing new ideas.

The prospect of competition in the EEC is feared by many, but membership stands to benefit Catalonia by giving it a new role in Spain's distribution structure. Ambitious improvements in trans-Pyrenean communications have been begun, with the aim of a new "axis" connecting Barcelona with Toulouse and south-west France. Nothing better illustrates the region's sense of European purpose.

PEGASO, A DIVERSIFIED RANGE OF SPANISH PRODUCTS BUILT WITH THE HIGHEST QUALITY AND THE MOST ADVANCED PROCESSES OF INVESTIGATION, DEVELOPMENT AND TECHNOLOGY

Pegaso, more than 80 years of Spanish technology

As an offspring of Hispano Suiza, founded in 1904 in Barcelona, ENASA started operating in 1946. At the time of ENASA's creation, the Instituto Nacional de Industria built on the long experience of the Spanish motor industry. It purchased the Barcelona installations of the well known Hispano Suiza and with the same team of engineers and machinery continued the research and technology which has now been maintained for more than 80 years. ENASA's situation today may be summed up as follows:

- Plants at Madrid, Barcelona (2) and Valladolid on a total of 2 million square metres, with 350,000 square metres roofed.
- A payroll of 8,500 efficient and interested employees.
- A range of products to meet the

- shown by the Pta 63m in 1984, of which Pta 22m were from exports. The Company sells in 40 countries with medium and short term plans for an increased share of the market to set exports at 40% of the annual turnover as a priority for future planning.
- An extensive sales and service network in the domestic market with over 300 points throughout the country, made up by dealers and authorised service shops.
- An international dealer and service shops network with over 50 points along the highest traffic routes in Europe. Also dealers in service shops are found in other countries where Pegaso is sold to promote not only sales but also the customer service as a priority requirement to achieve recognition abroad.

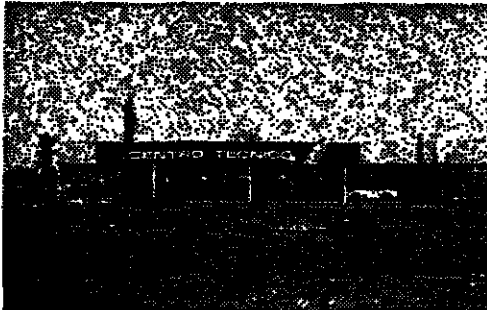
- Finally, continuing updated planning to improve product quality, increase productivity, reliability and efficiency, and further technology, research and development.
- The foregoing allows ENASA to meet the future with high expectations. Therefore ENASA has invested heavily to renew internal operations and has reached technical agreements with other builders to manufacture a product able to compete with the leading European makers.

After this view of ENASA's actual developments and PEGASO products we will detail the latest and leading contribution to the ENASA range of trucks: the PEGASO TECNICO.

The new range of PEGASO TRUCKS covers some twenty basic types to meet all transportation requirements: Single frame or tractor heads with two, three and four axles; single and tandem axles;

atmospheric, turbo-charged or inter-cooled engines with power ranging from 135 to 340 HP; 6 and 16 speed gearboxes; ten driving points; standard and deluxe extralong cabs. . . . Features to provide a PEGASO range of medium and heavy trucks to meet the most varied applications.

To start the sturdy built 1214 and 1216 PEGASO dumpers and multi-purpose



Technical centre, Barcelona factory

trucks up to 16.8 mt of total loaded weight. For heavier loads, the 20 mt, quite efficient for medium range hauling, the 1217 PEGASO with 170 HP engine or the 1223, turbocharged, 225 HP truck. The 2217 is a very useful addition four-wheel-drive off-the-road truck for extremely heavy duty applications.

As a medium haul truck, the 1231 R PEGASO with the 12-litre, 310 HP turbocharged engine, or for long hauls, the 1234 R intercooled 340 HP trucks meet the ticket. The 1331 R, development as tractors, general cargo and dumpers, for medium



and long hauls are also powered by a turbocharged engine. These are the strong 6x2 trucks, while the two rigid four-axled (8x2) may be powered by both types of engine.

This wide range includes the 2331 R, 6x4 type tractor head; two concrete mixers and dumpers also 6x4 with 310 and 340 HP and one 8x4 with 310 HP engine.

The new PEGASO TECNICO is available in three tractor types: the 1231 T and the 1234 T, both 4x2 with 310 or 340 HP engines, and the 2331 with three axles (6x2), initially available only with the turbocharged engine.

New from Enasa/Pegaso

In addition to the new PEGASO TECNICO range, ENASA supplies an extensive line covering delivery vans, light trucks, heavy tractor heads, public works units, buses, off-the-road trucks, BMR wheeled armoured cars and the VAP amphibians. Recently, PEGASO launched the 5317 bus with integrated air suspension. Powered by the 170 HP rear-mounted engine and semi powered gear shift for city use with a 9.70 metre-long body. For intercity traffic, it is supplied with the 8 synchronised speed ZF shift and 8.80 metre-long body.

The 2331 KB is a heavy duty PEGASO truck for public works. Powered by the 310 HP engine for 40 metric tonnes of full loaded weight.



The "BMR" special military vehicle

In the bus range we should point out the 6100 S unisited frame used to build the well-known buses for the World 1982 Football Games. The 5036 S line, one of the best known throughout the market has been expanded with the 5036 S/1 which now adds the 310 HP engine to the integrated air suspension and electric brakes of the previous models.

As a luxury model, ENASA supplies the VIP PEGASO coach 5036 S/1 version, especially developed to service a high standing, rather demanding users market. The vehicle was selected as the

official transport for the 1992 Olympic Games which Barcelona has requested. The 6420 PEGASO city bus, with unisited structure, integrated air suspension, and 200 HP engine, is an advanced, safe and comfortable vehicle, with easy access, to be marketed in the second half of this year.

Enasa military division

The defence line clearly shows the technical achievement and quality of ENASA products. The sturdy and reliable 3046 off-the-road truck (4x4) and the 3055 (6x6) have conquered markets both in Spain and abroad. The ENASA armoured cars are also popular. They include the BLR with four-wheel drive powered by a 170 HP engine, and the vehicles in the BMR range. The all-wheel drive BMR model has six wheels with independent suspension, and a 310 HP engine, regarded as one of the best in this field. ENASA's family of military products is based on three broad lines: logistic vehicles, tactical vehicles and armoured units. In addition, ENASA provides technical assistance, know-how and management when required.



The Pegaso truck "Ralle Paris-Dakar"

Military products are designed by ENASA's own Military Division which enjoys designing autonomy although for obvious reasons of cost economy and servicing efficiency it aims at the maximum use of mechanical components common to military and civilian vehicles.

In summary, ENASA's success is based in devoted attention to research development, high technology, maximum product quality, and professional management which results in increasing acceptance and recognition both in the domestic and international market. ENASA Empresa Nacional de Autocamiones, S.A.



The new model Pegaso "Tecno"

variety of demands ranging from engines, trucks, tractor heads, vans buses and coaches, and special military trucks and armoured vehicles. In 1984 about 12,000 vehicles of all types were manufactured.

- A Technical Centre, located at Barcelona factory, for advanced research and technology. The centre is engaged in a variety of research and development projects such as Computer Design (CAD/CAM), product trials, laboratory testing, and generally speaking all the processes that make for the high quality and availability of Pegaso products.
- A policy to expand operations in the domestic and international markets with significant results.

CATALONIA 2

Industry buoyed by black economy

THE BEST industrial news for a long time in Catalonia was the first quarter of 1985 unemployment figures, which showed a 1 per cent drop. The figure of total unemployment in the region stood at 450,930, which represented 18.6 per cent of the area's active population.

For the first time this decade Catalonia's unemployment was marginally less than the overall Spanish total which stood at 19.3 per cent.

This follows more than a decade of unremitting gloom. Catalonia holds the depressing distinction of being the European area most affected by post-1973 industrial recession.

This is the conclusion reached by Sr Joan Hortalá, the Minister for Industry and Energy in the Generalitat government, and by his predecessor in the post, Sr Vincent Oller, in a recent joint paper surveying industrial trends in Catalonia.

According to the report's conclusions, between 1978 and 1981, industry passed from representing 48 per cent of Catalonia's gross added value to 40 per cent. The fall of eight percentage points was found to be unparalleled when examining 25 comparable European industrial areas.

In only four of those regions had the fall-off in industrial activity surpassed a three percentage point drop and the worst afflicted area after Catalonia was the Nord Pas de Calais, where the fall repre-

sented 6.8 per cent of that region's gross added value.

A second chief indicator of de-industrialisation centres on the employment statistics. The percentage of those employed in industry dropped from representing 52 per cent of the total active Catalan working population in 1973 to 46 per cent in mid-1983. During the period unemployment grew by at least two percentage points faster in Catalonia than it did in the rest of Spain.

More revealing still is the fact that while Catalonia represents about 23 per cent of the industrially-occupied total in Spain, a full 32 per cent of the jobs lost in Spain during the 1973-81 period were jobs in Catalonia. If the construction sector is excluded, the percentage of industrial jobs lost in Catalonia rises to 37 per cent of Spain's total.

Family factor

The figures show that by 1983 78 per cent of Catalonia's out of work were to be found in Greater Barcelona and the nearby industrial belts, and that last May 249,200 registered unemployed or 55.3 per cent of the Catalonia total were under 24 years of age. Clearly the massive number of first job seekers cushions the unemployment problem since the Spanish "extended family unit" factor comes into play.

On the other hand, the over-

24 years old jobless are to be found in the strong industrial areas where a whole set of indicators, such as car registrations and electricity consumption, point towards continued, albeit unregistered, unemployment.

Sr Manuel Feu, Secretary-General of the Generalitat's employment department, treats the jobless statistics with caution. "If we really did have more than 200,000 family breadwinners unemployed there would be barricades and shots in the streets and there is nothing of that," he says.

The absence of real social strife for all the unemployment statistics is taken as a further indicator that the registered unemployed are making do, and more often than not doing well on the submerged or "black" economy and labour market. Sr Feu estimates that the real unemployed are a tenth of the 201,730 over 24 years of age jobless figure.

According to the Generalitat's employment department, the trend towards inventing the unemployed graph is due to a comprehensive programme aimed at youth employment which is now making its mark. This involves generous rebates on social security payments offered by the central government in Madrid to employers hiring youths entering the labour market on short-term contracts. The rebates represent close on a full 100 per

cent of the social security dues. In addition, the Generalitat directly provides up to Ptas 15,000 (\$92) a month of the salary of a first job seeker. Since the beginning of the year there have been more than 10,000 such directly subsidised jobs created. "They are almost certainly not new jobs," says Sr Feu, "they are 'submerged' jobs that have now come into the open."

Initiatives such as the direct salary grant denote a new optimism in Catalonia's industrial future and in its bid to regain, as the clouds of recession pass, its title of "the factory of Spain." There is more than enough to justify solid backing for the area's potential.

Catalonia has three invisible/visible assets that give it an edge on the rest of Spain. The first concerns the acquired skills of its working population; the second has to do with the diversified industrial profile of the area; and the third rests on Catalonia's geographic situation which becomes all the more important as Spain stands on the threshold of entry into the European Community.

The "factory of Spain" slogan dates back to the 18th century when Catalonia, or more precisely Greater Barcelona, was the sole area in the Iberian peninsula which could claim kinship with Europe's incipiently industrialised north. Catalonia was the Manchester of the Mediterranean. First there

were textiles and then there was a machine tool sector to service the looms and a chemical sector to provide the dyes.

Barcelona's and Catalonia's industrial heritage is the basis for the sophistication of the region's entrepreneurial class and labour force. It is no accident that Barcelona boasts the best business school in Spain, just as it is a fact of economic life that the area acted as a magnet for rural Spain.

Skilled labour

A feature, for example, of the redundancy programme at the Barcelona plant of the Seat car manufacturer was that those affected took their generous pay-offs and moved back to Andalusia and the Murcia where the general pattern was to open maintenance businesses and small mechanical concerns. Catalonia found itself exporting a skilled labour force to southern Spain.

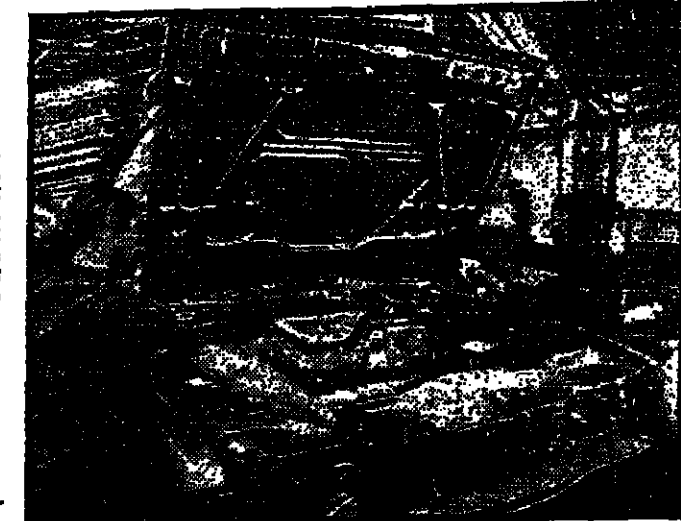
Textiles are no longer the strongest sector. The cloth trade has been overtaken by metal processing (from tractors and automobiles to machine tools) which currently accounts for 33 per cent of gross added value in Catalan manufacturing. The chemical industry represents 15 per cent of the manufacturing pie and textiles take third place with 13 per cent. The real diversified structure of Catalan industry is revealed

by data, such as that uncovered by Sr Hortalá and Sr Oller, which divides the area's output into 31 manufacturing sectors. Such is the diversification that 10 sectors are required to make up 70 per cent of Catalonia's industry and a further 10 to increase the proportion to 90 per cent.

Catalonia, for all its "factory" image and ambitions, is not a big industry centre and has no primary products. The accolade of Spain's industrial area in the conventional sense belongs to Bilbao and its surrounding province of Vizcaya.

In Catalonia, some 90 per cent of industrial employment and output depends on medium and small companies, taking a "medium" company at its Spanish face value which means a business with more than a dozen employees and fewer than 100.

With the decline of textiles, the powerhouse of Catalan industrial development is to be found in a myriad of small auxiliary mechanical and metal processing companies and an equally ostentatiously unpretentious chemical sector. Ensa, a high-profile research and development centre in Barcelona, is the very diversity and flexibility of the industrial sector helps it to face the future with optimism. With Spain on the threshold of Europe and therefore facing a drastic end to its cosy protectionist economy, Catalonia finds that its manufacturing base and its absence of primary products can be turned to advantage.



A key proportion of the steel sector depends on the big automotive plants in Barcelona.

ducer that is currently linked experiences that a visitor to Iberia, the van and light truck producer owned by Nissan.

A third auto concern in Catalonia is the state-owned Enasa truck company, once linked to International Harvester and now seeking an agreement with General Motors, which has a high-profile research and development centre in Barcelona.

The very diversity and flexibility of the industrial sector helps it to face the future with optimism. With Spain on the threshold of Europe and therefore facing a drastic end to its cosy protectionist economy, Catalonia finds that its manufacturing base and its absence of primary products can be turned to advantage.

Sr Miquel Puig, a senior official at the Generalitat's industry and energy department, says: "In reality our industry is a lot of small and skilled workshops which taken together turn us into a gigantic auxiliary industry centre. We can only benefit from European entry, the same as Northern Italy."

Still views represent a strong belief both in the potential in Catalonia for moving into high-tech and in the exceptional advantages that Catalonia enjoys by virtue of its proximity to France, its good communications and its Mediterranean shoreline. There is a general assumption in Barcelona that Catalonia has been singled out for a star part in a high-tech European future. Theorists of industrial trends such as Sr Oller believe the cards are stacked in Catalonia's favour for two reasons: there is the skilled workshop infrastructure that can adapt to high-tech manufacture, and the overall environment that is particularly suited to research centres.

What Catalonia is seeking in this field is to reap the benefits of French and multinational investment in Toulouse, Barcelona, specifically, sees itself as the natural capital for this particular north east corner of the Mediterranean. What Catalonia offers fundamentally is a quality of life, or as Sr Oller

succinctly puts it: "Sun, sea, snow and a nearby frontier."

The present incumbent of the industry and energy post at the Generalitat, Sr Hortalá, says that his department's priority is the advanced technology sector. Thus the latest initiatives in this field by the Catalan government have to do with establishing centres which have R and D centres and with offering expert advice, focusing on high-tech reconversion, to the machine tool and auxiliary companies.

A specific aim of industry which is particularly well suited to the diversified and small company Catalan industrial profile consists in a Generalitat programme that offers a free consulting service to local companies. Sr Hortalá's department subcontracts to management consultant companies and directly subsidises an initial diagnosis on design and technology improvements that these may make for Catalan firms which sign up for the programme.

In addition, since the summer, the Generalitat has created two companies which have complementary briefs dealing with joint ventures and capital risk. Similar companies have been set up elsewhere in Spain by regional governments seeking to invest directly in industrial projects and by so doing, to shake up industrial apathy.

There is a specific difference in the Generalitat's proposed industrial ventures. Written into the statutes of the new Catalan government companies is an undertaking that their participation in all future activities must be limited to three years in any single firm. The Generalitat has no intention of nationalising and does not even wish to promote any form of mixed economy and of lasting private/public sector partnership.

Such guiding principles illustrate the "face" beliefs among Catalonia officials in the industrial recovery of the Catalan community, in the revival of domestic and foreign investment and, ultimately, in the future of the "factory of Spain."

Tom Burns

Catalonia, a mixture of history and economic progress.

Catalonia was created as a nation, by Charlemagne 1200 years ago and already, by 1359, the Generalitat, one of the first governments in the world at that time, had been created.

In spite of many historical problems, Catalonia has, since then, contributed in the formation of the European economy and its sociological structure.

Today Catalonia is the leading industrial region of Spain and

amongst the first of its kind in Europe. It is the number one European tourist zone and its capital, Barcelona, is the greatest of the Mediterranean cities.

Catalonia occupies 6% of the territory of Spain; its population 16% of the population of Spain. Its industry represents 25% of the national total and its share of Spanish external trade amounts to 23%.

Catalonia has been selected by many multi-national companies as the

area in which to set-up their centres of production and distribution and now, with Spain's entry in the European Community it is preparing to convert itself into the link between the Iberian Peninsula and continental Europe.

If you require information about Commerce, tourism in Catalonia or investment possibilities please enquire in the Department of Commerce, Consumers and Tourism of the Generalitat.



Generalitat de Catalunya
Departament de Comerç, Consum i Turisme
Passeig de Gràcia, 105. 08071 Barcelona, Spain

Clothes fever boosts textiles

ONE OF the more unusual experiences that a visitor to Barcelona can have is to spend an evening with assorted writers, painters and journalists and then to be told, sometime after midnight, that it is time the whole party moved on to watch a fashion show.

The end of September was "Fashion Week" in Barcelona and some of the collections for next summer were on show in a giant hangar that stands on the quayside of Barcelona's port.

What is immediately striking is that the week is light years away from the stereotyped exclusive show packed with pearls, furs and cheque books. The Barcelona shows were youthful, mass crowd events that, while they lasted, emptied out the city's multiple rock discos and late night jazz clubs.

The fun thing to do was to watch fashion to the accompaniment of light shows and music. The huge audiences were as knowledgeable and appreciative as they were heterogeneous.

"Two years ago these big fashion events simply did not exist. Something has changed dramatically," says Sr Toni Miro, a Barcelona designer of women's and men's wear whose collection was one of the star events of the week. Sr Miro himself, like others in the Spanish fashion fraternity, has become a celebrity.

Clothes design is a fever that has gripped Spain and the chief beneficiary in industrial terms is the Catalan textile sector. Spain is in the process of bursting on to the world fashion scene and the chief characteristics of Spanish designs are youth, modernity, imagination and freshness. Catalonia's textile sector is changing accordingly.

Rising labour costs and the competition of the developing world sounded the death knell for a Catalan textile industry which served a mass Spanish domestic market and which, in its heyday, had looms set aside for meeting British orders. Since the mid 1970s the Catalan

mills have undergone a painful reconversion process during which company after company went into receivership.

The crash of the textile companies was, however, deceptive. According to one Barcelona industrial consultant "at least" 20 per cent of the ostensibly bankrupt companies have continued to produce within the framework of the submerged or "black" economy.

The profile of the traditional Catalan textile company was of a small, family-owned concern. These companies have found a life in the submerged economy by splitting into even smaller units or by simply retaining just a skeleton management that co-ordinates piecework by freelance operatives working from their homes.

The new structure of the textile sector is ideally suited to the present fluid and innovative stage of Spain's fashion scene. Together with the new, young designers there is a whole new breed of promoters, entrepreneurs and industrialists who are willing to take their chances with designer clothes.

"What is happening is that there is backing at every level for the intangibles of the textile industry," says Sr Miro and by this he means that there is clear confidence in the creativity of Spanish fashion.

The backing goes all the way to the top, to the Industry and Energy Ministry in Madrid itself. The Ministry has given unprecedented prominence to a department specifically dealing with fashion and design and has allocated a Pta 5bn budget to promote the products of Sr Miro and others in the charmed circle of successful designers.

The last thing that officialdom seems prepared to do is crack down on a submerged economy that is producing the goods. The consensus view is of the "if it works don't fix it" variety. Events like the fashion week appear to indicate a rosy future for the clothing industry.

Tom Burns

CATALONIA 3

Banking upsets rumble on

EVEN cosmopolitan Barcelona can be a small world. The opening of an art exhibition the other week brought two guest speakers face to face: the president of the Generalitat, Sr Jordi Pujol, and the president of the Spanish Art Critics' Association, Sr Cesario Rodríguez Aguilera.

The piquant thing about the encounter was with Sr Pujol making his address in Catalan and Sr Rodríguez in Spanish — was that the latter is only a part-time art critic. His real job is that of presiding judge at the High Court, and therefore central figure in the issue of whether Sr Pujol will have to stand trial for alleged irregularities in the Banca Catalana fiasco.

The Banca Catalana affair, arising from the collapse of a banking group in which for 18 years Sr Pujol was the main driving force, is the latest in a long series of banking upsets in Catalonia.

It was precisely the region's failure to develop a financial power-base to match its industrial leadership of Spain that inspired Banca Catalana, and its saga has taken on dimensions due both to the political motives that went into it and its political fall-out.

Banca Catalana fell in 1982 and is now undergoing a 10-year cleaning-up process.

Banca de Vizcaya, through the Bank of Spain and the FGD, the special bank rescue fund, Pta 276bn (\$1.7bn) is reckoned to have been poured in, and the eventual cost to the Spanish state is estimated at around Pta 100bn.

The new owner, which is using Banca Catalana as its main operation in the region, got rid of 1,000 employees in the first year.

The third and most critical book on the affair, *Banca Catalana, More Than a Bank, More Than a Crisis*, has just been published by three young Catalan journalists against a barrage of legal complaints.

Founded in 1959 when Sr Pujol was 29, the bank appealed to many Catalans, becoming a rapid success and later doing much to palliate the effects of economic crisis in the region.

Its expansion in the 1960s and 1970s started with Banco Industrial de Catalunya (BIC), seen by Sr Pujol as a local answer to INI, the state holding company set up by Franco.

BIC built up stakes in a range of ventures considered essential to Catalonia, running into heavy losses in sectors such as synthetic fibres and taking upon

itself a burden of industrial reconversion.

Catalana's present head office, originally built for BIC, is a measure of the outsized ambitions of the enterprise — 40,000 square metres of space in a luxurious structure of octagonal modules, with indoor plants watered by a special Israeli-designed irrigation system.

Catalana took over seven more banks, culminating in 1979 with the failed Banco Industrial del Mediterraneo (BIM), when Catalana was already in some difficulty. BIM was to collapse a second time with its parent group three years later.

The authorities eventually assigned control of Catalana — together with BIC, BIM and Banco de Barcelona — to a pool led by Vizcaya, which went on to take sole command. Previously, four other subsidiary banks were hived off to other Spanish groups.

Sr Pujol had left the Catalana board five years before the collapse to devote his energies to politics and in the interim sold his shares.

False credits

Misappropriation proceedings were started against him and 24 other former directors in June 1984. Catalana is alleged to have operated a so-called "B Fund", channelling false credits into instrumental companies operating outside the control of shareholders or of the banking authorities.

Sr Pujol will say only that he wants the case to be resolved soon and that he is "certain" of his own innocence.

Precedents to Catalana fill the pages of Catalonia's financial history, involving institutions that in their day were the biggest in the region and even in Spain.

Catalana's first real bank, the Taula de Canvi, was founded in Barcelona in 1401, geared to Mediterranean trade and later imitated in other cities of the Kingdom of Aragon. It acted as a kind of municipal department and often had to use depositors' money to repay the city's debts to merchants. So it frequently had trouble when it came to refunding deposits. It limped on until its formal demise in 1865.

This century has seen banking giants disappear one by one, starting with Sociedad Catalana general de Crédito in 1912. The two main banks during the 1914-18 war, when Catalonia thrived on Spanish neutrality, collapsed soon afterwards. They

were Banco de Barcelona (the name was later revived by Catalana for one of its acquisitions) and Banco de Terrassa.

Banco de Catalunya, starting in 1920, grew to be the biggest Catalan bank before collapsing with the coming of the Second Republic in 1931, when funds from the national oil distribution monopoly were withdrawn. The three top Catalan banks at the end of the Civil War in 1939, Hispano-Colonial, Arons and Urgell Catalana, absorbed by major Madrid banks, no longer exist.

Between 1942 and 1950 the share of total Spanish bank deposits held by Catalan-based banks was halved from 6.7 per cent to 3.5 per cent.

In 1952 Banca Mas Sarda, an old family bank, was rescued and re-founded as part of the Bifurco Group. It had a "hole" of Pta 19bn and no fewer than 165 subsidiaries.

Recently instrumental companies, including one which had as sole function the purchase of a yacht.

Lastly, the Romasa affair in 1983 brought the seizure by the government of another of the group's Barcelona-based banking flagships, Banco Atlántico, since sold to an Arab-Spanish consortium.

To say that banking has not been Catalonia's business forte would be an understatement. Barcelona has left Madrid unchallenged as a financial centre. The interbank market is there and although a quarter of Spanish shares by nominal value are traded on the Barcelona Exchange so is the main stock market.

There are outstanding exceptions, however, in contrast to commercial banks — and partly filling the gap — savings banks have enjoyed regular and peaceful growth, and have a much bigger place than in the rest of Spain.

Of Spanish commercial banks' customer deposits, those with head offices in Catalonia, including subsidiaries of other groups, account for under 10 per cent. But of savings bank deposits the region's 12 institutions account for 29 per cent.

Three of these, Caja de Ahorros de Catalunya, Caja de Barcelona and Caja de Pensiones para la Vejez y de Ahorros de Catalunya y Baleares (mercurially known as "La Caixa"), are respectively the seventh, third and first savings banks in Spain.

La Caixa, which ranks among the biggest Spanish banks, occupies almost half the sector in Catalonia. It was founded

in 1904 to provide workers' pensions in an attempt by the enlightened bourgeoisie to calm unrest (there had been a general strike two years before).

It found a huge savers' market and expanded, first by buying up barber-shop locations all over the region and then absorbing other savings bodies — 54 of them by the time the authorities imposed curbs on the sector in 1946.

While mainstream banks became involved in industrial growth, La Caixa's funds went mainly into housing loans and state-directed investments — modest but, in the event, safer earners.

Under savings bank legislation, La Caixa channels its surpluses into social and cultural projects, which include a science museum and more than 100 public libraries.

The other outstanding exception is Banco de Sabadell, the biggest independent commercial bank in Catalonia and the only one of any size to be still on its feet — remarkably since it was traditionally devoted to the textile industry, the first to run into problems. It is untypical in that it did not spring from one of the big Catalan families but from a group of 127 small businessmen in the old wool town of Sabadell in the 1890s.

Until 1964 it had just one branch; but it then embarked on a path of expansion and diversification, specialising in short-term commercial discount and keeping clear of direct participations. Textiles now account for only about 12 per cent of its business. Sr Juan Corominas, the chairman, describes its policy through the industrial crisis as "a relative prudence."

Banco de Sabadell bank now has 25,000 shareholders, none of them holding more than 0.7 per cent and a waiting list of would-be new shareholders. The bank tries to encourage its best customers to take up shares. "That is why we are not on the stock market," says Sr Corominas.

Its branch network has grown to 190, with 170 in Catalonia and a representative office in London, soon due to become an operative branch. Elsewhere it works closely with corresponding banks and prides itself on its international service.

Low-key and cost-conscious, it has shown annual profit increases with monotonous regularity.

David White

Full tilt to capture the Olympics

BARCELONA'S mayor, Sr Pasqual Maragall, is cautious about the city's chances of staging the 1992 Olympics. "We are not the favourites, we are just the best placed," he says.

Sr Maragall knows as well as anyone that there will be a collective neurosis if the summer games are not held there. A few hours in the city is time enough to realise that "Barcelona '92" is an article of faith.

Sr Maragall likes to call Barcelona's relationship with the Olympic movement "a love affair." So far it has been a frustrating business of unrequited love. The city has lo-

bied for the games for decades unsuccessfully, but this has served only to make the passion stronger as in every good romance.

The single-minded pursuit of the Olympics has also meant that Barcelona has built up impressive credentials for staging the games. Constancy has its rewards and by no means the least of them is the fact much of the Olympics paraphernalia is already in place in Barcelona.

The city could stage the Games at short notice because the lobbying and the wooing have been accompanied over the years by no-nonsense real

estate investment in Olympic stadia, swimming pools, cycle tracks and other facilities. According to Sr Carlos Ferrer Salat, senior official on the Barcelona '92 Organising Committee, 70 per cent of the necessary sports installations already exist.

However, the people of Barcelona are too sophisticated to succumb to mere blind passion but also have what the Catalans view as the defining characteristic of their race and culture, "seny", an almost untranslatable word generally taken to mean a mix of common sense, ancient acquired wisdom and sound commercial acumen.

As Josep Miquel Abad, executive secretary to the Barcelona '92 Committee, puts it: "There is not a single investment that we plan for the Olympics which we would not have to make sooner or later, Games or no Games."

The "love affair" with the Olympic movement dates back to the first world war when Barcelona was victorious in the bid that it would stage the 1924 Games. But Baron de Coubertin, the all-powerful founder of the modern Olympics, championed the 1924 venue to Paris.

To make amends the Baron promised Barcelona the 1936 Games but unfortunately the International Olympic Committee's meeting in 1931 in Barcelona coincided with the abdication of the then Spanish monarch, proclamation of a republic, a spate of rioting and general public instability. The 1936 Olympics went to Berlin instead.

Hopes

There was yet a third attempt to bring the Olympics to Barcelona in the 1960s. An Olympic swimming pool was built for the hoped-for 1972 Games (much the same an Olympic stadium was built for those of 1968) but the venue chosen was Munich. Thus Sr Maragall and the people of Barcelona feel with some justification, that the city is "owed" a games and all hopes are pinned on 1992.

The actual decision by the IOC on the 1992 venue will be made when the committee meets in Lausanne in October next year. Lined up against Barcelona are Amsterdam, Belgrade, Birmingham (England), Brisbane, New Delhi and Paris. In theory, after the 1984 Los Angeles Games and the 1988 event in Seoul, the natural choice is for a European venue. Part of Sr Maragall's sales pitch to bring the Games to Barcelona is that Spain is the only important western European nation that has never staged the Olympics.

In the meantime, Spain's

credentials for organising major sporting events have been established by virtue of the 1982 football World Cup. Next year, moreover, Spain will host the world basketball and world swimming championships.

The budget set aside for completing the sporting infrastructure of the Games and for staging them is between Pts 60bn and Pts 90bn (\$490m to \$520m) with a ceiling of Pts 100bn. There is a second budget, put together by Pts 60bn, which has wholly to do with what Sr Abad of the organising committee calls "ideal" capital investment. It is this chapter which brings into play the Catalan "seny" and the expressed desire that the Olympics should stimulate a city facelift.

There is a consensus view among the Barcelona authorities that the Catalan capital requires an external stimulus every 40 to 50 years to regenerate the city. Barcelona held a "universal" exhibition in 1888 and a second world fair in 1929.

The two exhibitions left a lasting imprint on Barcelona both by attracting new industry and through creating whole new residential areas. It is argued that another stimulus is now well overdue.

Sr Maragall sees the games as the ideal excuse for bringing about a long-planned development project by which Barcelona will gain an extensive seaside promenade and cease to be, as its citizens readily admit, a city which has its back to the sea.

The idea is to rip up an ancient railway branch line connecting central Barcelona to the town of Mataró, north of the city.

Removal of the line and buildings which obliterate the view of the Mediterranean will immediately free some 300 hectares of prime land along the coast, and permit the completion of drainage engineering projects which will rid the shoreline of pollution and protect it against flooding.

Under the "ideal" capital investment plans, the reclaimed land will be the site of the Olympic Village — which would live on after the 1992 sporting events as a 3,000 unit residential area complete with sea promenades and marinas.

"We could, of course, have the Olympic Village elsewhere for less cost," Sr Abad explains, "but now we have the opportunity of carrying out the coast project. It's too good to miss."

For all the Mayor's public caution nobody seems to have the slightest doubt in Barcelona that the city's future will be fired by the Olympic torch.

Tom Burns

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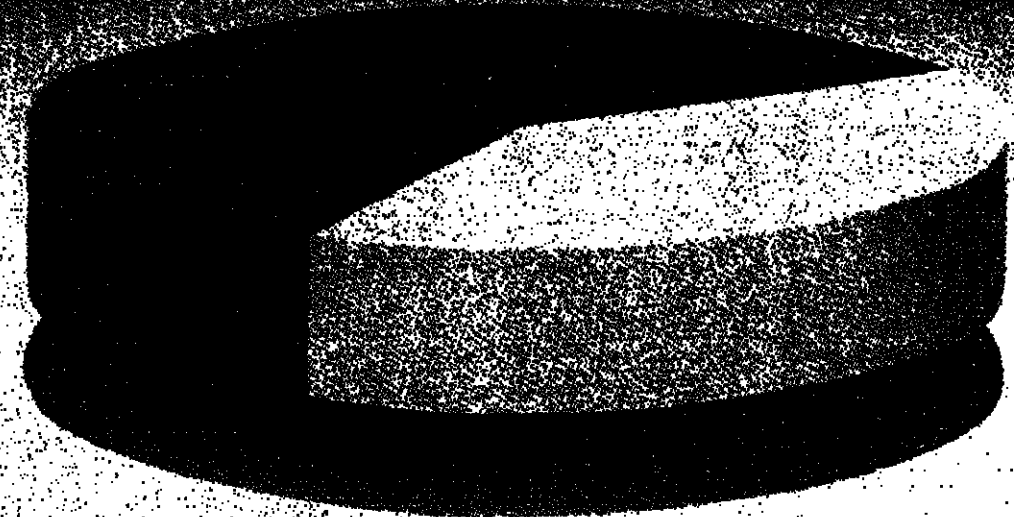
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CATALONIA 4

Tourism: diversity that satisfies most tastes

TOURISM in Catalonia is a case of sitting back and laughing all the way from the bureau de change (or "canvi" as the Catalan language has it) to the bank.

The region has it all: standing room-only beaches, over-shadowed by concrete tower blocks which are the bane of night by disco pulsations; quiet coves, known to the scuba diver, that can be reached only by scaling down rocks cliffs; little-known market towns which boast Romanesque churches and Michelin-starred restaurants; ski resorts that undercut their Euro competition at every level and Barcelona itself, which can satisfy most tastes.

Catalonia's 12,000-plus square miles contain 2.5m registered beds for tourists a full 75 per cent are to be found in apartments and private villas as opposed to hotels. Air travel and charter flights bring only about 10 per cent of the *bona fide* tourists to Catalonia.

Close on 90 per cent of Catalonia's foreign tourists enter the area in private cars and in buses and descend along the motorway from La Junquera on the French frontier to the Costa Brava and the Costa Daurada resorts. The visitors are French, by the hundreds of thousands, Germans and Italians with the British taking a back seat.

"We didn't notice this year's drop in British tourism," said one Generalitat official with satisfaction. In contrast to the charter flight and tour operator-dependent resorts, which earn their livelihood from the block booking of hotel upon hotel, Catalonia offers flexible and therefore resilient facilities. It has all the advantages of being the closest part of Mediterranean Spain to France, Italy and northern Europe and, because it specialises in individual holidaymakers who seek out their apartment and villa, has been able to capitalise on their loyalty.

Protected from the changing whims and from the fine profit margins of the operators, Catalonia has succeeded in providing something for everyone. Within a few kilometres of traffic jams, during the July/August high season, can be found the ultra chic and quiet repose of s'Agaró, with its remarkably sedate Mediterranean millionaires' row, and the punky, topless, everything-goes-youth-culture venue of Playa de Aro.

Further up the Costa Brava,

towards France, there are low-cost family holiday marinas for the yachting crowd, artist colonies in Cadaques and places like Figueras where the super cool arrive on motorbikes and covered in leather gear and make-up to pay homage to Salvador Dali and visit the surrealist museum he donated to his home town.

The Costa Brava, in its varied manifestations, is a trade mark that Catalonia knows is well established and internationally known, comparable only, in Spain, to Andalusia's Costa del Sol.

A second instant image associated with Catalonia is Barcelona—at one level the capital of Catalonia is an artistic treat, at another it is steamy fun and yet another a serious commercial centre with a calendar choc a block with international fairs and trade exhibitions.

The challenge now facing Catalonia's tourism authorities is to develop the potential of the inland regions and the mountain resorts. This is far from being a daunting task since Catalonia, in the Spanish context, is exceptionally well served by communications.

The inland regions, or the "comarques" as the districts are named in Catalan, offer an amazing variety of distinct folklore roots, culinary skills, architectural traditions and agricultural patterns and produce. The richness of inland Catalonia and its historical importance is well known to the discerning tourist and it offers a sharp contrast to the acquired habits of those who are experienced in "discovering" interior Spain.

The main contrast is that in Catalonia it is not a case of traversing endless baked plains, as in Castile, to arrive at a "lost" cathedral town, or of driving through mile upon

mile of olive trees, as in Andalusia, to land, at last, at a hidden, whitewashed "pueblo". In Catalonia the quiet Romanesque church, the unspoilt market town, the grand mansion-come-castle lie close to each other. In addition, there is a welcome absence of pot-holes and an even more agreeable presence of first class restaurants.

Catalonia's mountains and winter sports areas undoubtedly offer enormous tourist potential. There are a total of 14 ski resorts along the Catalan section of the Pyrenees and one of these, Baqueira Beret, has already made its mark as a fashionable locality since Spain's royal family spend as much time there as they can during the winter sports season.

The Catalan slopes already attract weekend skiers from as far afield as Madrid. The challenge is to promote them increasingly for the European



The beach at Playa de Aro on the Costa Brava

market outside the immediate Christmas holidays. Working strongly in favour of Catalonia's bid to develop further the interior and the Pyrenees is the fact that both are able to build on an existing domestic tourism market. Even in the low season half a million cars leave the greater Barcelona area on Friday evenings and Saturday mornings to explore Catalonia.

Tom Burns

Wine in transformation

CATALONIA is not the biggest wine region in Spain but it is the most varied—ranging from light reds in the north through fruity whites to full-bodied reds—and the most innovative. An old wine-growing area, it has undergone a transformation in recent years. Cultivation has decreased but new and better-quality wines have sprung up.

In contrast to the tradition of Tarragona wines, produced to be exported in bulk and blended, three-quarters of Catalan output now comes under controlled denominations of origin equivalent to the French system of appellations contrôlées.

Of the seven regions that have obtained this status, six produce almost exclusively for the home market. Catalonia drinks twice the 3m hectolitres it produces annually. Only 10 per cent of its output is exported and nearly all of that comes from the Penedès region west of Barcelona: still wines, centred on Vilafranca del Penedès, and champagne-type Cava wines, centred on San Sadurn de Noya.

Cava, made by the tricky process of inducing a second fermentation in the bottle, basically the same as used in Champagne, accounts for a quarter of the region's output and two-thirds of its sales outside Spain. Penedès, which underwent a resurgence in the late 19th century, was replanted with white grapes after the phylloxera epidemic wiped out Europe's vineyards. Codorniu began making sparkling wine (in Champagne, where the basic grape is red, this would be classified as a blanc de blancs). White table wine followed. Other grapes have since been introduced, including reds such as Cabernet and Merlot.

Torres, based in Vilafranca, has done much of the running, always with an eye on the North American market and taking some cues from California wineries. The present owner, Sr Miguel Torres, began innovating after the main cellars near the railway were bombed by mistake in the Civil War in 1939.

In the closing stages of the war he went into the wine business. He travelled in the U.S. from where an earlier Torres had returned to Catalonia. He also imported wine stocks from France, enabling the firm to supply American customers whose sources of French wine were cut off in the 1939-45 war. The U.S. remains the main

export market, taking up to 40 per cent of output.

The company pioneered the use in the region of stainless-steel, temperature-controlled vats and has just brought in a harvesting machine to pick its tough-skinned red and grapes. This machine is to be the first in Spain. It now has 400 hectares of its own vines, and 100 more in Chile.

Making use of the varied terrain—which rises from just above sea level to over 700m, some of the highest vineyards in Europe—it sells a wide range of both whites (including an Alsace-type unique in Spain) and reds, the prize wine being the black-label Gran Coronas.

Sr Torres, a sprightly 76, is anxious that his business, run very much as a family affair, should not outgrow itself and should concentrate on improving quality, especially in view of EEC entry. Rather than a Spanish wine invasion of the northern EEC market, he believes that for snobbish reasons Spain will undergo a wave of French imports, and in order to make the best of it is planning to collaborate with a French negotiator.

For other Catalan producers France, by far the nearest market, is a tough problem.

"I think selling to France will be difficult," says Sr Eduard Puig, president of the Catalan Wine Institute, blaming not only French chauvinism but also the commercial organisation of the French wine industry. Despite an advantageous price/quality ratio, this is the market that has proved the hardest for the Cava producers to penetrate.

Freixenet, which recently expanded its interests in the sector by taking over former holdings of the Rumsa industry, shares with Codorniu a near-monopoly of Cava exports. Again, both are family groups. Freixenet is also like a Civil War setback, when its

founder, M. Pedro Ferrer, disappeared.

Although the smaller of the two in production, Freixenet leads the export rankings. Last year it surpassed the Domesq sherry business as Spain's top wine exporter with a 40 per cent increase to \$17.5m not counting its subsidiaries. Its sales to the U.S. have multiplied in volume by 12 since 1979.

Of total Cava exports of 26m bottles last year, 16m went to the U.S. The EEC currently takes only about 10 per cent, with about 700,000 bottles sold in the UK last year and less than 14,000 in France.

Even so, Catalan wine-growers are doing much better in the EEC. According to Sr Puig, five or six years ago there were only four houses exporting to the Community. Now there are about 20.

Besides Penedès, the only Catalan wine-growing area of similar size is Tarragona, where the regional authorities are trying to steer producers towards modern tastes. Other denominations have limited markets. Empordà in the north east corner of the region produces mainly light reds and roses but also some unusual whites. Priorat in the south, famed for a dark, heavy product, has awkward hilly terrain, low yields and a vine area that has been greatly reduced. Alella, an enclave in the urban sprawl of Barcelona, produces mostly white wine, has shrunk to 380 hectares but has an active co-operative which was a pioneer in doing its own bottling.

The remaining two, Conca de Barberà (mainly whites and rosés) and Terra Alta are of little note. There are other wines such as Raimat, grown in a small area of Lerida Province. It has not obtained a denomination but Sr Puig believes it makes the best red wine in the region.

David White

Farming deficit

IN THE marvellous covered market off Barcelona's Rambla de Sant Josep, the first French nectarines from Roussillon appeared this summer. As farmers on the other side of the Pyrenees fretfully await the entry of Spain into the EEC from January next year, people on the Spanish side are beginning to worry about the entry of the EEC into Spain.

For Sr Joseph Miro, the Catalan government's man in charge of farming, fears in the EEC of a flood of cheap Spanish produce are "extraordinarily exaggerated."

"It is Spanish agriculture that should fear the competition," he says. Even in the so-called Mediterranean products, he believes Spain will be handicapped by much weaker commercial organisation.

Mediterranean products—the triad of cereals, wine and olives—were the traditional base of farming in Catalonia. But they have already been progressively replaced by more intensive agriculture, such as fruit and flowers, the only way the small-holdings that characterise the region have been able to make themselves viable.

Catalonia now has more than a quarter of Spain's fruit trees, and a similar proportion of its pigs, the main animal sector ahead of poultry. The wine bulk production. In terms of technology and marketing Catalonia is in advance of Spain, and it is on these that the region's authorities are placing their hopes.

Sr Miro is blunt about where the priorities lie: first to defend the home market and, only in the second place, to develop exports. A big consumer, Catalonia has a deficit in its farm trade, and currently exports only about 10 per cent of its farm products. The share

that the present EEC (principally France) takes of these exports has decreased sharply in the last 10 years.

Under the terms of entry, it will be difficult for Spain to increase its sales much in the first years of membership. Sr Miro argues. With the EEC surplus problem threatening to get worse, and with farm output in Spain growing faster than consumption, the only option is to go for quality—better and new products—rather than quantity. "If not, agriculture is condemned in the medium term."

In the main farming province of Lerida/Lleida, old plantations of apple, pear and peach trees are due to be pulled up and replaced by better-adapted varieties that are less costly to look after.

In 1950 more than one in five people in Catalonia worked in farming, but that level is now down to 6 per cent, below the EEC average, and agriculture and fishing together account for less than 3 per cent of the Catalan economy.

On the other hand, Catalonia has become an important base for food processing—which accounts for 11 per cent of industrial output and about 5 per cent of the total regional product—to a large extent under the impetus of foreign capital.

After chemicals and engineering, the food business has become a prime area for foreign investment in Catalonia, with companies such as Nestlé, number one in the sector in Spain, and Danone, partly controlled by the French BSN-Cervels Danone group. These companies have played a decisive role in introducing new methods and developing new markets.

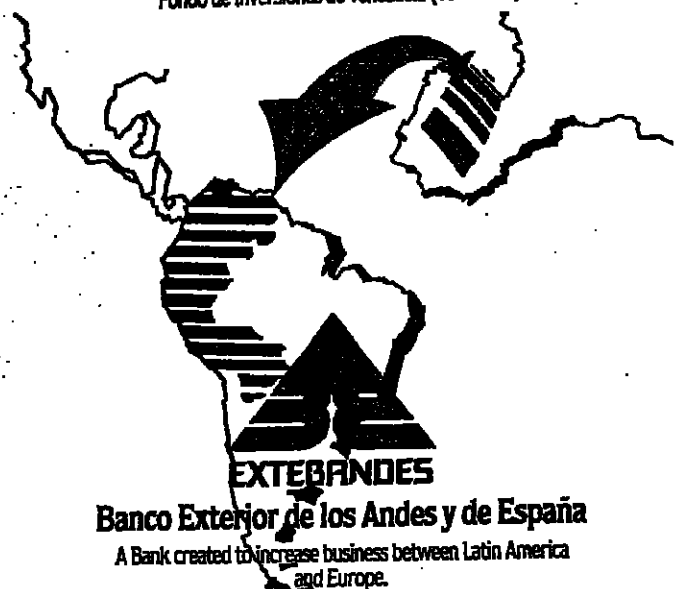
David White

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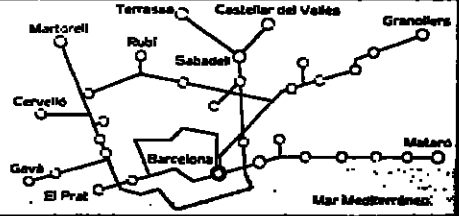
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CATALONIA 5

Attitudes to traditions and the city's avant garde sometimes turn to farce, as Tom Burns reports

Barcelona: proud and progressive

EVERY BROCHURE about Barcelona sooner or later makes the point that the city is a synthesis of "conservative tradition" on the one hand and the "avant garde" on the other. What, after all, can be more conservative or traditionalist than to be the guardian and platform of a minority language and culture such as Catalan and what can be more avant garde than to be the spiritual capital of Modernism?

The proud assertions of both preserving a past and sponsoring a future became all muddled this year when Barcelona City Hall, which is run by the Socialists, infuriated the Catalan government, the Generalitat, which is made up of conservative nationalists. With its programme to celebrate the fiestas of La Mercè, Our Lady of Mercedes, who is the virgin patroness of Barcelona. The programme itself was the first point of contention. The booklet detailing the variety of events—concerts, theatre, exhibitions, bullfights, sporting



Barcelona: the city feels itself at a crossroads.

competitions and the rest—had on its back cover a line-art representation, commissioned by a noted local artist, of naked figures dancing the night away under the shadow of the monument to Christopher Columbus which stands on the quayside in the port.

There was a further row about one of the events in particular, an evening devoted to

music hall which involved song, dance and striptease starring the best of Barcelona's highly-popular variety theatres. The show was to be held in the Plaça de Sant Jaume, the main square of the city's Gothic quarter which has the Generalitat, or Catalan government building, taking up one side and the city hall immediately facing it, taking up another.

The Generalitat was outraged that the famed, virtually sacred square, because of all its nationalistic associations, should be turned over to such vulgar carryings on, and when the music hall evening started all the lights were off in the Catalan government building and the shutters drawn at every window.

It so happened that as the show drew to its end and after midnight, an impertinent individual operating the spotlights turned his beams on to the Generalitat building. To the delight of the big crowd that had turned up for the free entertainment organised by the city hall, the spotlights revealed several Catalan government employees who, under cover of darkness, had opened the shutters and crept out on to the balconies to watch the show.

In reality the row was a farce. The Convergència Nacionalista de St Jordi Puig, president of the Generalitat, probably would also have had a music hall evening had they

had the control of the City Hall because, after all, it was a highly popular event and good vote catcher. The outraged indignation totally backfired on the Nationalists.

In any case, music hall, striptease and all, is hardly being daring, at least not in Barcelona. The variety halls of the city's "Paralelo" Street, which is the stavedore and working class area par excellence, and the Molino Theatre, which is in the heart of the city's red light district, the Barrio Chino, are revered Barcelona institutions.

Barcelona is a city which is a synthesis of old and new. Modern jazz quartets played into the night to rapt audiences in the intimate little plazas that surround Barcelona's cathedral, while elsewhere townspeople danced the Sardana, the highly danced and quasi-religious national dance of Catalonia.

On the steps of the magnificent cathedral, on one night of the fiestas, the Catalan folk singer En de la Serra gave a concert which exemplified a synthesis of all of his own. Years back he was a leading exponent of the Nova Canço, the highly nationalistic and politically motivated Catalan folksinging movement and a singular bard of the anti-Franco movement.

Nowadays he still sings solely in Catalan, refusing tempting record company offers to widen his market by performing in Castilian Spanish. But his themes have moved on. He is unashamedly commercial, the anguish is all gone and he is good, safe showbusiness.

The safest observation to make is that "conservative traditions" and "avant garde" have little meaning for all the good promotional intentions of the city's brochures, when applied to Barcelona. The city is quite obviously all things at all times.

It can be provincial and bourgeois and bohemian and international at the same time. The city hall official who explained that the prostitutes and the transvestites at the port end of Las Ramblas and the U.S. Navy shore patrol walking stiffly about it "all part of the decor; it is what we grew up with and we are used to it all" was being totally sincere.

And yet there is the nagging doubt that Barcelona is not completely at home and at peace with itself. There is a feeling that the city, its officials just as much as its troubadours and artists, feels itself at a crossroads. The age-old rivalry with Madrid has reared its head again but this time it has different nuances.

Barcelona could cope with the fact that Madrid was the capital as long as it remained a boring old administrative centre. Now, however, Madrid has taken on a fun-life and creativity of its own, and its youth culture has been written up in U.S. and French news magazines.

Naturally this hit Barcelona below the belt, because the pride of Barcelona was that it, and only it, represented free expression in a Spain crisscrossed by barracks, convents and bureaucratic offices. This is clearly no longer true and in an age of international airports, moreover, being the geographical threshold of Europe has only a relative importance.

There are some in Barcelona's artistic community who blame the relentless nationalism of the Generalitat. The argument runs that good and bad creativity take a back seat to the overriding concern that whatever is produced should be Catalan-oriented.

Barcelona intellectuals squirm with embarrassment when they are asked about a recent theatre reading of the work of the Chilean poet Pablo Neruda in which Neruda's resounding Castilian Spanish was translated and rendered in Catalan.

There is too an element of defensiveness about the City Hall's current slogan. Bunting during the fiestas and car stickers proclaimed "Barcelona mes que mai," which is Catalan for: Barcelona now more than ever. It is a reference to the fear that Madrid is reading on Barcelona's hallowed and envied patch.

In fact, Barcelona has nothing to worry about. Whatever the claims now made for Madrid, a visit to the city from Madrid is still very much a breath of fresh air. It is hard to imagine similar music hall evenings being held anywhere else in Europe.

Tom Burns

Confusions over use of Catalan

A BUS RIDE in Barcelona quickly sums up Catalonia's language problem. Information and instructions for passengers are principally, and sometimes solely, in Catalan. But the tickets are in Spanish, and the odds are that the driver can communicate only in that language.

This kind of confusion is inevitable as the Catalan authorities strive to put on the region's language firmly back on its feet—the symbol both of the distinctiveness of Catalonia and of the restoration of rights long flouted by centralised governments.

A concerted bid is being made through the school system, through publishing and through the local television channel, TV3, which has been broadcasting since the start of last year, to secure the future of Catalan as a functional language on a par with Castilian Spanish.

To most Catalans there is no question but that Catalan is their first language. However, since the massive inflow of labour from southern Spain during the industrial growth period of the 1960s, people born in Catalonia of Catalan parents are in a minority of two to three in the regional population.

It is a testimony to Catalan good sense that an all-out language war has been avoided. Nonetheless, with some non-Catalan speakers resisting at one end and some Catalan nationalists putting hard at the other, linguistic policy has created a certain amount of tension.

Yellow pillar-boxes in Barcelona were painted over blue a few weeks ago with notices calling for the wording to be changed to Catalan.

Linguistic zealotry can sometimes be exasperating for the foreign visitor caught unawares with only a Spanish phrase-book. The holidaymaker

who mails his postcard at one of the prettier Costa Brava resorts will find the collection time marked up as "2/49"—which is the way Catalans say 8.30. A nearby mountain road has big warning signs saying "overtaking dangerous" in Catalan and Spanish, or would have if an enthusiast had not diligently blacked out the Spanish wording.

Catalan has it easier than Basque on two scores: first because it is a neo-Latin language somewhere between Spanish, Italian and Occitan (southern French) and can be understood without too much difficulty. Second, because it has a secure place among the intelligentsia and bourgeoisie, with a substantial literature behind it.

Eclipsed

Catalan, variants of which are spoken in the Valencia region and the Balearic Islands, was one of the languages current in the Vatican in the Middle Ages, and the court language of the Kingdom of Aragon until union with Castile eclipsed it in the late 1400s. Revived by the romantics, it was systematically persecuted by the two dictatorships that straddled the brief 1808 interlude of the second republic, when it enjoyed official status.

The Franco Regime barred Catalan from being taught or used in civil registers, and exhorted everyone to speak Spanish. Catalan Christian names and Catalan spelling of family names were out. The civil Governor of Barcelona in 1960 forbade people in that province from speaking "any language but that of the state," either inside or outside public buildings, on pain of dismissal. Pressure was put on priests to stop teaching Catechism in Catalan.

In practice the rules were eased, and private schools set up for the elite to have their children educated in the "llengua mare" or mother-tongue. But many parents of that generation while speaking Catalan to each other, thought it better to bring up their offspring strictly in Spanish.

Many who speak Catalan naturally are unable to write it correctly. For instance, the director of a Catalan bank, himself of solid Catalan stock, has to write his letters in Spanish and have them translated into Catalan.

Today, under a controversial 1983 law, primary and secondary schools in Catalonia (which come under the authority of the autonomous government) all teach Catalan. About 15 per cent do their teaching completely in Catalan with Castilian as a separate subject. The rest do it the other way round, although some leave the choice to the teachers.

The aim is that every pupil should be able to use both languages normally by the time he leaves school. With the success of the TV3 channel and an active programme of adult Catalan classes for non-speakers, there are signs that the language is gaining ground. A census four years ago found that almost 20 per cent could not understand Catalan, but more recent surveys found a reduction in this figure to barely 4 per cent, with 74 per cent able to speak the language and 22 per cent able to understand but not speak it.

This development is favoured by factors other than official promotion. For people recently installed in Catalonia know ledge of Catalan is a means to social integration. Also, as long as memories of Francoist repression are keen, defenders of Castilian as sole language are put at a moral disadvantage.

The main friction comes less from immigrant workers than from non-Catalan civil servants, and especially teachers who feel themselves discriminated against. But a court ruling this year upheld the Generalitat's schooling law against charges that it was denying these teachers equal opportunities.

Some parents also complain. For instance, a taxi-driver from the Canary Islands, while all in favour of his son's learning Catalan, was bitter about it being a compulsory-pass subject and felt the child was handicapped in comparison with schoolmates from Catalan families. He thought it would be better to force children to learn English, "Catalan," he said, "is no use except here... and in Andorra."

Surveys have shown that immigrants feel more prejudices against them for not knowing Catalan than for their origin. The problem is made worse by a regional disequilibrium within Catalonia, where the immigrant population is overwhelmingly concentrated in the industrial belt around Barcelona. The 1981 census showed that while in some rural boroughs the understanding of Catalan was 100 per cent (some country people still have poor command of Spanish), in the outlying towns of Barcelona it went down, in one case to just 50 per cent.

The longer families have been in Catalonia, the greater the linguistic assimilation. The immigration wave—for the time being, at least—is over. After soaring between 1950 and 1975 arrivals from other areas have slowed. Foreigners walking stiffly about it "all part of the decor; it is what we grew up with and we are used to it all" was being totally sincere.

David White

Publishers still taking the lead

A TRADITIONAL custom in Barcelona is to commemorate the feast day of St George, the Patron saint of Catalonia, with a gift of a book and a red rose to every friend and relative.

On the feast day flower stalls and book stalls appear along the pavements to make sure that people observe the tradition. It is such habits and selling techniques that put the Catalans in the lead in Spanish publishing.

The stock observation that Barcelona's relationship with Madrid is similar to that between Milan and Rome is certainly true in the book business. The Catalan capital has the big publishing houses, the literary agents, the valuable book prizes and many of the authors.

On titles published in 1984 Barcelona appears to have only a slight edge over Madrid. The Catalan capital's publishers accounted for 40 per cent of the total titles published in Spain against the 37 per cent slice of Madrid.

But the statistics are deceptive since Madrid is the centre of the educational books business. "Take away textbooks and we are virtually alone in Spain," says one Barcelona publisher. The explanation for the Barcelona predominance lies as much in the cultural lead that Catalonia holds over the rest of Spain as in the manner in which the Catalan commercial pattern of small, family businesses is ideally suited to the publishing world.

Although the typical Catalan townsman is no great industrialist he is a keen entrepreneur, communicator and salesman.

Culture and creativity has always been a source of Barcelona and Catalan pride. The middle class has long enjoyed patronising the arts. The same class that funded the city's opera house and concert hall and enthusiastically supported the architectural eccentricities

of Antoni Gaudi provided the cultural environment for a rising publishing industry.

The present scope of the Spanish publishing industry can be seen every year in Madrid (when the Barcelona book business moves to the capital for a week) in a fair known as Liber which this year staged its third "edition."

Since the fair increasingly attracts Latin American business it was, this year, able to exhibit the work of 1,000 firms related to the publishing world and to offer 8,000 new titles.

The real strength of the Spanish book trade is unquestionably its Latin American dimension for it is the strength of the Spanish language that allows Spain to be the fifth world exporter of books. Income from the export of Spanish books totalled more than Pts 40m in 1984, a year in which some 30,000 titles were published and some 300m books were printed.

Yet the Latin American relationship is as much the weakness as the strength of the Spanish sector. The Barcelona book trade is still counting the cost of its Latin American operations. At the time of El Crac, as Spanish publishers refer to the Latin American debt crisis, South and Central American absorbed up to 40 per cent of Spain's book output.

According to the Catalan Book Publishers Association the 1983 export of books to Argentina, measured by kilos, fell 17 per cent against those of 1982, by 43 per cent in respect of Venezuela and by 67 per cent in respect of Mexico. At the end of 1983 the association estimated that outstanding Latin American debts to Catalan publishers stood at Pts 15m.

Although there had traditionally been a close relationship between the Spanish and Latin American book industries (a relationship, enmeshed by the exile to Latin America after the Civil War of the Spanish intel-

ligentsia) in the 1970s there was a notable export boom stimulated by the government.

Spanish publishers were able to obtain soft export credits covering up to 70 per cent of the previous year's exports to Latin America as well as significant tax rebates.

St Josep Maria Boixareu, deputy chairman of the Catalan Publishers' Association, argues that the government aid was necessary, since even in normal times payments from Latin Americans were often delayed by at least a year. The reverse side of the coin was that some publishers overreached themselves.

Surviving El Crac has been a salutary experience. St Boixareu claims in defence of the Catalan publishers that none actually went under.

Curiously, some of the association's members found that the dip in the wider Spanish language market could be compensated by publishing in the minority Catalan language. Some 700 Catalan book titles were published in 1976 and last year the figure rose to 3,000.

Production of books in the total Spanish publishing sector is running 20 per cent down on what had been expected, although, according to St Fernando Lara, the chief executive of Planeta, the giant of the Spanish publishing world, "we are still putting out more titles than we should."

St Lara argues that a serious handicap is that many booksellers lack enough shelf space for the available output. The Latin American crisis was swiftly followed in 1984 by the sharp increase in the price of paper. Paper costs were estimated by the Catalan publishers to have risen by an average 40 per cent.

Early this year the Catalan publishers' Association was talking in terms of a necessary 23 per cent rise in the cover price of books, but it was kept down to 10 per cent as the arguments

for greater austerity and finer profit margins won the day.

To a greater extent the ability of the Spanish publishing business, and in particular of the Catalan, which is concerned wholly with conventional commercial publishing to solve its problems and set its house in order underlines the sector's strong potential.

Statistics showing an astonishingly small reading public in Spain (54 per cent, in an extensive poll carried out by the newspaper El País, said they never read a book) may be depressing as an indicator of low cultural standards but they provide a strong incentive for publishers.

The home market is now starting to grow because, as St Rafael Borrás, Planeta's literary editor, puts it: "At last Spanish children are being encouraged to read books."

Planeta, which is owned and managed by the Barcelona-based Lara family, has certainly shown the way ahead for the Catalan, and by extension for the Spanish publishing world. Sales by Planeta last year totalled Pts 15.5bn, an 18 per cent increase on 1983, and generated a cash flow of Pts 1.5bn.

Despite the Latin American crisis, Pts 8bn of the company's sales came from its subsidiaries in Argentina, Chile, Colombia, Ecuador, Mexico, Peru and Venezuela.

Every October the company hosts a glittering literary banquet to award the Planeta Fiction Prize. Entries are unpublished manuscripts on which the company keeps a first refusal and the winner is awarded a prize of Pts 12m, which is in effect an advance on royalties.

The Planeta prize novel which bursts on to the market with full publicity in time for the pre-Christmas buying spree assured of sales in excess of 200,000.

Tom Burns



Investment and Business in Catalonia Conference

The Catalan Government is hosting a conference on "Investment and Business in Catalonia," an area rich in potential for the British investor, now that Spain has entered the EEC. The conference, presented jointly with Peat Marwick, will be addressed by the Spanish Ambassador and the Catalan Ministers of Trade and Industry.

Catalonia, with its capital at Barcelona, is probably the most affluent part of Spain, has a modern economy and provides an excellent base for operating in Southern Europe.

The conference aims to promote co-operation between British and Catalan companies and the transfer of technology, as well as investment.

Background information will be provided on the opportunities available, the legal and practical aspects of doing business in Spain, and the Government's view on foreign investment.

A number of Catalan businessmen will be attending the conference, and Peat Marwick will be present, to help you with their expert knowledge of this area.

The date is Thursday November 21st, the venue The Mayfair Hotel, London W1. There is no charge but please apply for an invitation, using the coupon below, as soon as possible as places are limited.

The conference will be followed by a reception and a private viewing of the "Homage to Barcelona" Exhibition at the Hayward Gallery.

To: Mrs. P. D. Austin, Seminar Co-ordinator, Peat Marwick Mitchell & Co., 1 Puddle Dock, Blackfriars, London EC4V 3PD. Tel: 01-236 8000.

Please send me/us an invitation to the conference "Investment and Business in Catalonia". Name/s _____

Company _____

Type of Business _____

Address _____

Telephone _____

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CATALONIA 6

Empresa Nacional de Petroleo, S.A.

1984 OPE

I. PRODUCTION		Thousands of Metric Tons
Refined crude		15,585
Lubricating oils		216
Olefins (ethylene, propylene and C4 fraction)		824
Aromatics		59
Other products and by-products		353
Company fleet (Million mt/mile)		51,500
PRODUCTS SUPPLIED		
to Spanish Market:		11,603
Gas, Campsa and Butano		10,424
Lubricating oils		160
Olefins (ethylene, propylene and C4 fraction)		615
Aromatics		39
Other products and by-products		365
Export and Non-Monopoly Market		2,006
TOTAL		13,609

III. FINANCIAL DATA		Millions of Pesetas
Billings to Spanish market		595,769
Export and non-monopoly market		97,019
Fixed asset additions		3,502
Net income for the year		3,142
Depreciation and amortization		15,984
Cash flow		19,126

Headquarters:
José Abascal, 4 - 28003 Madrid
Telephone: 446 52 00
Telex: EMIP E 2803 - 2325 - 4002

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Bojo (centre) and Marcos, in dark shirts, are surrounded by Sparta players during a European Cup match

Barcelona: power and the glory

NOWHERE ELSE in the world can you find a bank cash card bearing the name and colours of a soccer club. Nowhere else would an easy-read thriller co-authored by an English football manager find its way on to the bookshelves in the same series as Stendhal and Gorki, as has happened with the Catalan translation of Hazel and The Three-Card Trick, a by-product of one Terry Venables, currently of Spanish champions Futbol Club Barcelona.

FC Barcelona, Bares to its supporters throughout and beyond Catalonia, is an unique phenomenon both in Spain and in the world of football. Barcelona, a city of 3m, provides a livelihood for three daily sports tabloids, all devoted largely to its exploits. The club has two soccer stadiums, its own division in a local bank, and 110,000 paid-up members—more than two-thirds as many as Spain's ruling Socialist Party.

The club regularly has gates two or three times as big as top English first division ties. A rarity among football teams, it does not stoop to carrying advertising on its shirts—except, since last month, a small tag supporting Barcelona's bid for the 1992 Olympics.

Even though the league title it won last season under its new manager, from Queen's Park Rangers was its first for 11 years, the club has never lost support. Barga is Catalonia's number one institution. Normally rational, commonsense Catalans undergo a metamorphosis when the blue-and-red shirts appear on their television screens. Whole families, even those who do not like football, are dedicated followers.

The club established a special place for itself during the Franco regime, as the only channel through which Catalan feelings could find public expression. The rival Barcelona first division club, Espanol, has never been able to shake off a Right-wing, anti-Catalanist aura. The few Barcelona intellectuals who admit to being Espanol fans, are treated like black sheep. But Barga's pull is if anything greater now than it was during the dictatorship. The club would have even more paying members, only it does not have the seats for them.

Support There are in the region of 400 fan clubs in Spain and abroad—"a bit like a marketing network," says the club treasurer Sr Carlos Tusquets—including one in Moscow. By turning this support to advantage, Barcelona has managed to escape the financial quagmire in which the rest of Spanish football founders along from season to season.

When the present club chairman, Sr Josep Lluís Nunez, took over seven years ago, the club's first external audit revealed it to be in a state of technical bankruptcy—with a negative net worth of Pta 13m (\$75,000), players and employees owed three months' pay and short-term loans outstanding at the bank.

Sr Nunez, a businessman in the construction sector (although he has "Catalanised" his name, he was actually born in Bilbao), came up with the simple solution of asking members to contribute a year's subscription, to be deducted over the following five years.

The response, says Sr Tusquets, was 200 per cent. Annual cuts—a flat rate of Pta 6,500 plus between Pta 10,000 and Pta 25,000 for season-ticket rights to all the club's soccer, basketball and other fixtures—are also paid in advance. "Before each season 70 per cent of the budget is already covered."

In this way the club has not only paid off its debts but built a new "mini-stadium" with all-seat capacity for 16,000, new offices, a residence for young players and a museum displaying its past glories—10 league championships, 20 King's Cup titles, two cup-winners' cup and Three Fairs' Cup/UEFA titles.

For the 1992 World Cup it expanded the capacity of its

Camp Nou ground from 100,000 to 220,000 at zero cost to the club—the money came from the subscriptions of the new members it was able to take on. It is now planning to expand again to 230,000, increasing the seating in a bid to contain its more troublesome fans, the "botxos nois" or "crazy kids."

As a non-profit-making body, the club steers its surplus into projects such as catering for 2,000 young athletes. Its bank scheme, which provides the club with another Pta 50m a year, has been so successful that Sr Nunez is said to be toying with the idea of an insurance company for members.

The bank, unofficially known as "Banca del Barga," is actually a division of Banca Mas Sarda, an old and once rather snooty family institution that is now part of Banco de Bilbao.

With cheque books printed in club colours, offering exclusive services for the club and its members, and using Catalan for all its communications, the division has built

up a clientele of 14,000 and deposits of Pta 1.8bn since it was launched in January last year, according to Sr Pedro Fontana, Mas Sarda's managing director.

The new cash card is designed so that it can be used one day to gain access to the stadium through automatic gates.

It was Mas Sarda that had to handle the complex transfer deal last year of the Argentinian Diego Maradona to Naples—on which Barga made a capital gain of \$2m—and the purchase of Tottenham Hotspur's Steve Archibald.

Crowds

Sr Fontana, though himself a life-long Barga devotee, never ceases to be astounded by the power the club exerts. Barga is bigger than politics, with an ability to mobilise crowds that any party would envy. Both Convergencia i Unio, the dominant Catalan party and the Socialists who hold Barcelona town hall have done their best

to get on to the club's board. But, says Sr Tusquets, "the day politicians get in, Barga will stop being what it is."

This kind of prominence, however, does not always make for a happy club. Directors and players cannot take a step without it echoing in every bar. Foreign stars, heroes only when Barcelona is winning, come under tremendous pressure, and the slightest friction flares into a public issue—often to the detriment of players' performance on the field.

At the height of the latest political row between Barcelona and Madrid, another quarrel—between Sr Nunez and Barga's German midfielder ace Bernd Schuster—stole the show even on the front page of the staid La Vanguardia. At a Press conference, a sports reporter put the rhetorical question to Terry Venables:

"Do you see now why Barga wins a title only once every 10 years?"

David White

Courtaulds Fibres S.A. BARCELONA



Courtaulds P.L.C. one of the most important textile groups in the world and whose origins go back to Victorian times, acquired all Cyanenka SA's shares at the beginning of the year, therefore becoming the second-largest world producer of acrylic fibre and the foremost in Europe.

Courtaulds Fibres S.A. formerly Cyanenka SA, also uses the Courtel brand which can be found throughout the textile world both nationally and internationally.

Of the 58,000 tons sold annually, half is exported to various countries making Courtaulds Fibres S.A. the principal textile exporter in Spain. The most important foreign markets are Western Europe, China and Iran.

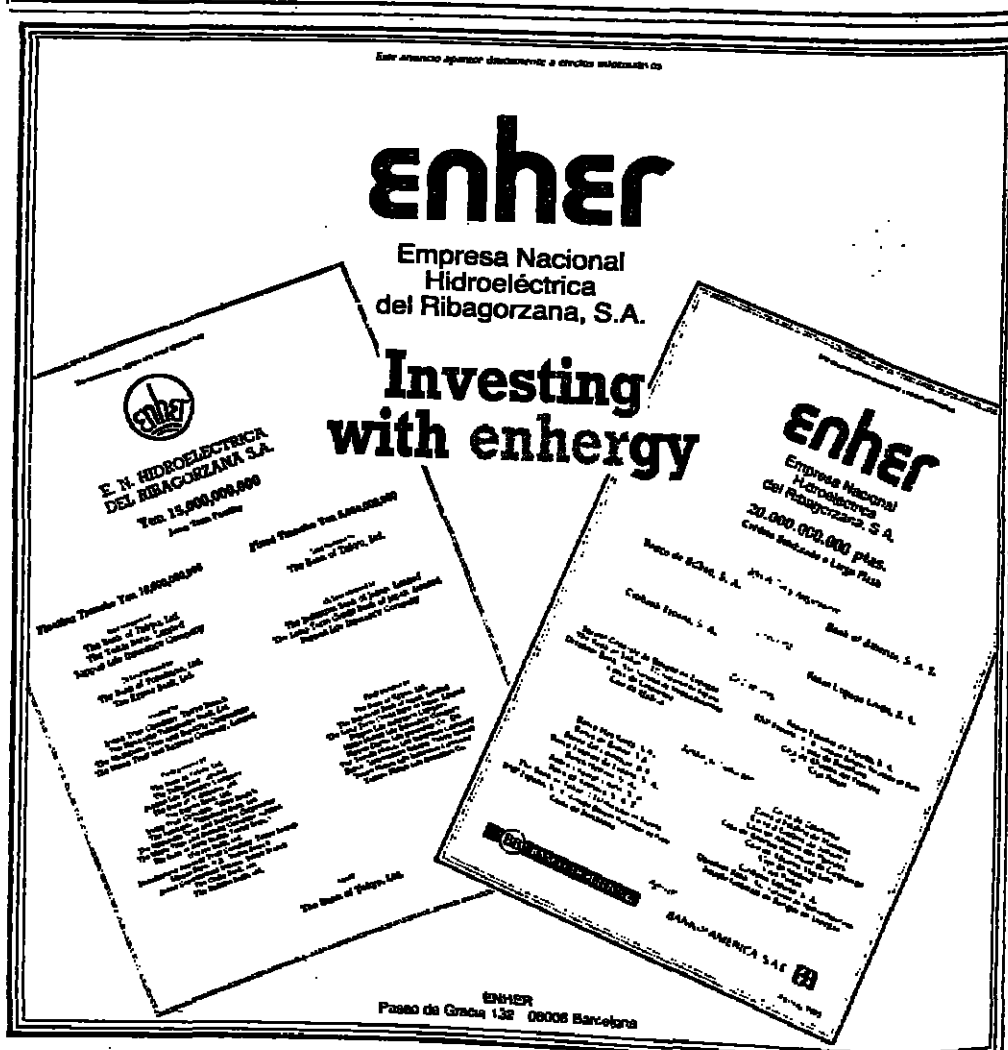
With modern technology and an excellent workforce, Courtaulds Fibres S.A. can supply its clients with a fibre of high quality both in raw material and in colour, by the Neochrome method and always under the protection of the Courtel label.

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Swire Pacific Limited

Interim Dividends for 1985 Scrip Dividends

The average last dealt prices of the Company's shares on the stock exchanges in Hong Kong on which the Company's shares are traded, for the five trading days up to and including 11th October, 1985 were:

	HKS
A shares	24.770
B shares	3.875

In a letter to shareholders from the Chairman dated 9th September 1985, it was announced that the directors had declared interim dividends on 30th August, 1985 in respect of the year ending 31st December, 1985 of 44.0¢ per A share and 8.6¢ per B share and that the directors had resolved that, as to 43.0¢ per A share and 8.6¢ per B share, these dividends should take the form of scrip dividends to be satisfied by the issue of additional A and additional B shares respectively, but that shareholders should be able to elect to receive these dividends in cash in respect of all or part of their shareholdings. To ensure that the shares of the Company continue to be authorised investments for the purposes of the Trustee Ordinance (Cap. 29, Laws of Hong Kong), the balance of the dividends of 1.0¢ per A share and 0.2¢ per B share will be paid in cash. It was further announced that entitlements to fractional shares would be disregarded and the benefit thereof would accrue to the Company.

Applying the average last dealt prices noted above, the number of new shares which shareholders will receive in respect of their existing shares for which elections to receive cash are not deposited with the Registrars in Hong Kong or with the Registrars' Agents in the United Kingdom by 18th October, 1985 will be calculated as follows:

For A shares:			
Number of new A shares to be received	=	Number of existing A shares	x 0.440
			24.770
For B shares:			
Number of new B shares to be received	=	Number of existing B shares	x 0.088
			3.875

and will be rounded down to the nearest whole number of new shares, fractional entitlements being disregarded.

Certificates for the new A and B shares in respect of the scrip dividends, which will rank pari passu with the existing issued shares of the Company, together with the dividend warrants in connection with the cash dividends of 1.0¢ per A share and 0.2¢ per B share, will be despatched to shareholders on 1st November, 1985.

By Order of the Board
JOHN SWIRE & SONS (H.K.) LIMITED
Secretaries

Hong Kong,
14th October 1985

Swire Pacific Limited
The Swire Group
Swire House, Hong Kong

UK COMPANIES

VW Thermax falls into red

VW Thermax, USM quoted toughened glass maker, fell sharply into the red in the year to June 30 1985. At the same time reporting a pre-tax loss of £20,000, against a £2.01m profit previously, the company announced the sale of its wholly-owned engineering subsidiary, VW Company for £250,000 cash.

VW Company incurred a loss before tax of £1.87m (£368,000 profit) in the year. The disposal — which is in line with the group's policy of selling off its engineering interests — will, however, result in an extraordinary charge of £1.5m which has been provided for in the group's 1984-85 accounts. The purchase is a private UK registered company.

Referring to VW Company, the directors say that following an accountants' investigation, it was discovered that the valuation of stocks and work in progress in previous years' accounts had been materially overstated. It is estimated that the cumulative overvaluation at June 30 1984 was in excess of £0.5m.

They say the correction of this overstatement has been completely taken up in arriving at the pre-tax loss for 1984-85. Further exceptional provisions in respect of obsolete stock, amounting to £0.22m, have been made in arriving at VW Company's operating loss for that year.

Net assets of VW Company at June 30 1985 are estimated to be £1.68m, including an amount

due from VW Thermax of \$0.52m which will be repaid upon completion of the sale. Borrowings at that date, amounting to some £1.46m, are subject to guarantees by VW Thermax. A condition of the sale is the purchaser, Newship, procuring the release of the VW Thermax guarantees.

It is also intended that tax losses of about £700,000 will be surrendered to Thermax (a wholly owned subsidiary of VW Thermax) for nil consideration. The directors say that it is likely that the group's accounts will be qualified by the joint auditors in respect of the significant overstatement of stock and work in progress as at June 1984.

Following the omission of the interim dividend, the final payment is cut to 1p net and this compares with a previous total of 5.25p. Stated earnings per 25p share declined from 13.1p to 0.2p.

Turnover of the group's continuing activities improved from £8.2m to £8.37m in 1984-85. It is currently ahead of the same period last year and the directors believe that, following the disposal of the engineering interest, the group can look forward to a satisfactory year.

At the end of July, the company announced the sale of another engineering offshoot, Siphonport. This former subsidiary's pre-tax profit for the period under review was \$48,000.

Aberdeen Steak ahead

AN INCREASE in the number of restaurants open for business and higher levels of occupancy contributed to Aberdeen Steak Houses Group more than doubling its pre-tax profits from £120,000 to £252,000 in the 26 weeks to June 30 1985. Turnover increased by some 40 per cent from £2.9m to £4.05m.

While the directors do not expect that the increase in profits seen in the first half will be reflected in the seasonally more important second half, they view the likely outcome for the year with confidence.

The company has received a small number of claims from the Central London Community Law Centre, mainly on behalf of former employees, all of which the company denies and will contest.

James Crean 21% higher

James Crean, the Dublin-based industrial holding company with interests in the UK, reports a 21 per cent increase from £1.31m to £1.59m (£1.5m) in pre-tax profits for the half-year to June 30 1985.

The directors say the results reflect a continuing improvement in the trading and financial performance of the company, which they consider to be satisfactory.

The interim dividend is raised from 4.5p to 4.85p on the enlarged rights capital — last year a 4.5p net was paid from pre-tax profits of £3.62m. Stated earnings per 25p share rose from 7.23p to 8.36p.

Sales in the opening half increased from £27.15m to £42.13m.

The group's trading performance since June 30 has continued to be satisfactory, say the directors.

IN BRIEF

C. & W. WALKER HOLDINGS, engineering contractor and equipment maker, has made a pre-tax profit of £22,000 in the half year to August 3 1985, compared with a £15,000 loss in the 27 weeks to August 4 1984. Turnover rose from £3.36m to £3.94m, generating an operating profit of £182,000 (£76,000). Earnings per 15p share are shown at 1.02p based on shares increased by the December rights issue, against losses of 0.87p. There was again no tax.

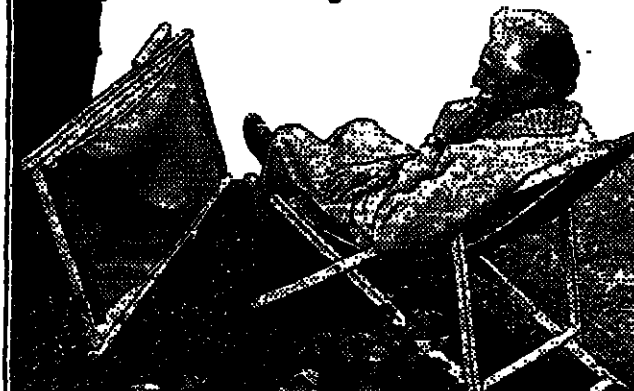
BRISTOL STADIUM, which owns Eastville Stadium, home of Bristol Rovers, the third division football club, and which pays notes greyhound racing, reduced pre-tax profits to £26,693 in the year to December 31 1984 against £143,590 last time on turnover up from £1.24m to £1.42m. Tax took £30,570 (£96,695). The single final dividend is raised 0.2p to 1.2p a 5p share.

METROPOLITAN LIFE INSURANCE has completed the acquisition of Ibbey Life Assurance Company.

FT Share Information

The following securities have been added to the Share Information Service:
Continental Illinois Corporation (Section: Americans), Greenwich Resources (Channel Islands), Jacob (W & R) (Food, Groceries), Trillion (Leisure).

Could this be YOU in a few years' time?



-remembering when deck chairs were for two?

Through a lifetime of professional service to others, he had planned and saved for a retirement they'd both enjoy in modest, dignified comfort. Instead, he saw inflation reduce his pension to a pittance and felt the icy hand of bereavement tear his heart out.

The DGAA is unique among charities in speeding practical help and friendship to people like him. With swift financial aid, the DGAA can help to keep them in the comfort of their own homes, close to their friends. And later, should illness or infirmity dictate, the DGAA offers a necessary service of loving, professional care in thirteen Residential and Nursing Homes.

We depend largely on donations, covenants and legacies from caring, sharing people like you. Please help - while you are able.

THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION

Founded 1897. Patron H.M. Queen Elizabeth, the Queen Mother
Dept 7, Vicarage Gate House, Vicarage Gate,
London W8 4AQ. Tel: 01-229 9341
"HELP THEM GROW OLD WITH DIGNITY"

BASE LENDING RATES

A.B.N. Bank	11 1/2%	Heritable & Gen. Trust	11 1/2%
Allied Dunbar & Co.	11 1/2%	Hill Samuel	11 1/2%
Allied Irish Bank	11 1/2%	C. Hoare & Co.	11 1/2%
American Express Bk.	11 1/2%	Hongkong & Shanghai	11 1/2%
Bank of America	11 1/2%	Johnson Matthey Bkrs.	11 1/2%
Bank of Australia	11 1/2%	Knowles & Co. Ltd.	12 %
Bank of Canada	11 1/2%	Lloyds Bank	11 1/2%
Bank of China	11 1/2%	Edward Manson & Co.	12 1/2%
Bank of Cyprus	11 1/2%	Megraw & Sons Ltd.	11 1/2%
Bank of India	11 1/2%	Midland Bank	11 1/2%
Bank of Japan	11 1/2%	Morgan Grenfell	11 1/2%
Bank of Korea	11 1/2%	Mount Credit Corp. Ltd.	11 1/2%
Bank of London	11 1/2%	National Bk. of Kuwait	11 1/2%
Bank of Montreal	11 1/2%	National Giro Bank	11 1/2%
Bank of New Zealand	11 1/2%	National Westminster	11 1/2%
Bank of Paris	11 1/2%	Northern Bank Ltd.	11 1/2%
Bank of Scotland	11 1/2%	Norwich Gen. Trust	11 1/2%
Bank of Spain	11 1/2%	People's Trust	12 1/2%
Bank of South Africa	11 1/2%	Provincial Ind. (UK)	12 %
Bank of Sweden	11 1/2%	R. Raphael & Sons	11 1/2%
Bank of Switzerland	11 1/2%	Roxburgh & Guarantees	12 %
Bank of the West	11 1/2%	Royal Bank of Scotland	11 1/2%
Bank of Tokyo	11 1/2%	Royal Trust Co. Canada	11 1/2%
Bank of Victoria	11 1/2%	Standard Chartered	11 1/2%
Bank of Western Australia	11 1/2%	T.C.B.	11 1/2%
Bank of Western Canada	11 1/2%	Trustee Savings Bank	11 1/2%
Bank of Western Union	11 1/2%	United Bank of Kuwait	11 1/2%
Bank of Yugoslavia	11 1/2%	United Mizrahi Bank	11 1/2%
Bank of Zaire	11 1/2%	Westpac Banking Corp.	11 1/2%
Bank of Zanzibar	11 1/2%	Whiteaway Ltd.	12 %
Bank of Zambia	11 1/2%	Yorkshire Bank	11 1/2%
Bank of Zimbabwe	11 1/2%	Members of the Accepting Houses Committee	
Bank of the Caribbean	11 1/2%	7-day deposits 6.00%, 1-month 6.50%, 3-month 7.00%, 6-month 7.50%, 1-year 8.00% at 3 months notice 11.25%. At call when £10,000+ remains deposited.	
Bank of the Middle East	11 1/2%	Call deposits £1,000 and over 6.25% gross.	
Bank of the Pacific	11 1/2%	21-day deposits over £1,000 8.25%.	
Bank of the South	11 1/2%	Mortgage base rate.	
Bank of the South East	11 1/2%	** See Provincial Trust Ltd.	
Bank of the South West	11 1/2%	\$ Demand dep. 8%. Mortgage 13%.	
Bank of the South West	11 1/2%		

Co-operative Bank p.l.c.

(Incorporated in England under the Companies Acts 1948 and 1980)

U.S.\$ 25,000,000
Floating Rate Capital Notes 1986

NOTICE OF REDEMPTION

Co-operative Bank plc hereby give notice, in accordance with Condition 4 (b) of the Notes that all outstanding notes will be redeemed at par on the date of the next interest payment, being 20th November 1985 against surrender of notes with all unexpired coupons attached. Coupon number 12 maturing on 20th November 1985 should be presented for payment in the usual manner. Interest on the Notes will cease to accrue from the date of redemption.

14th October 1985

Agent Bank
London & Continental Bankers Limited

The partners of

Denton Hall & Burgin and Warrens
established 1788

announce the merger of their firms

into

Denton Hall Burgin & Warrens

with effect from 14th October 1985.

London: Denton House, 90 Chancery Lane, London WC2A 1EL. Tel: 01-423 212.

And also at: Haven Quay, Marsh Wall, West India Dock, London E6 6SR. Tel: 01-55 7676.

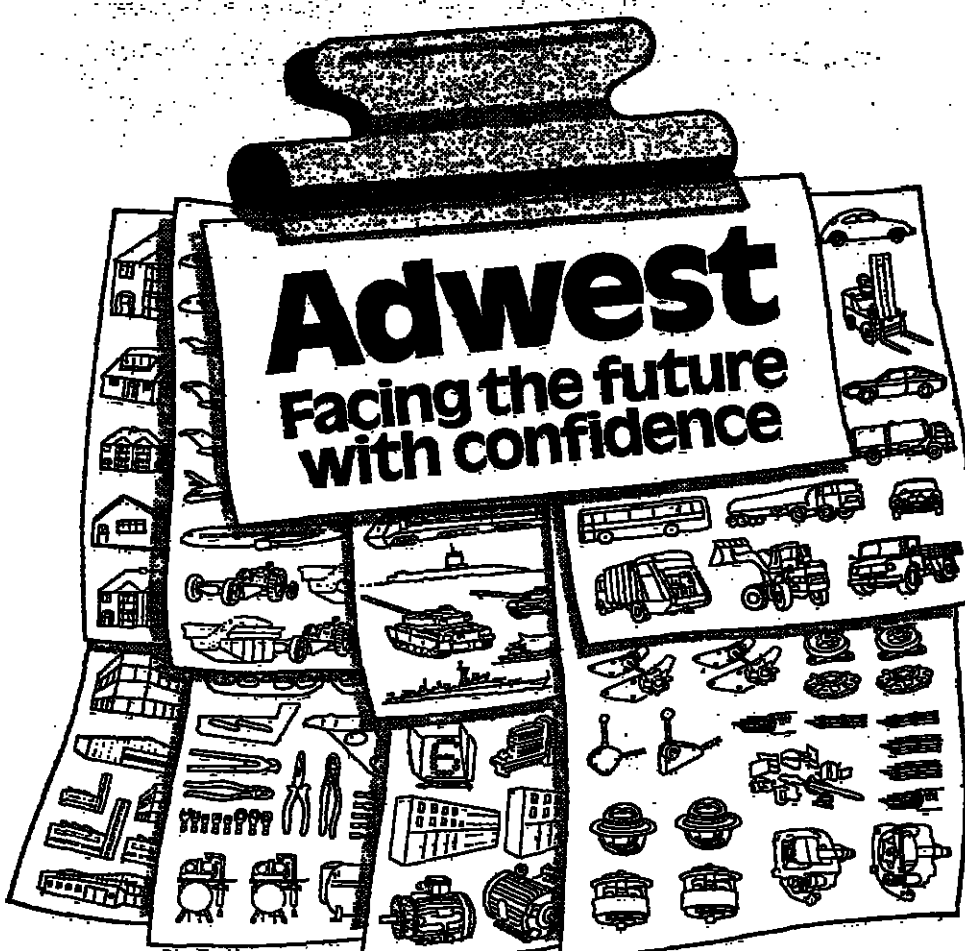
Hong Kong: Denton Hall Burgin & Warrens, 1001 Robinson House, Harbour Road, Hong Kong. Tel: 5-568272.

Singapore: Denton Hall Burgin & Warrens, Suite 3808, 38th Floor, OCBC Centre, Chinatown Street, Singapore 0104. Tel: 524234-6.

Los Angeles: Denton Hall Burgin & Warrens, 1337 West Olympic Boulevard, 6th Floor, Los Angeles, California 90064. Tel: (213) 262 3201.

Adwest

Facing the future with confidence



Mr F.V. Waller, Chairman, reports turnover up from £70.5 million to £77.3 million and profit before tax increased from £8.3 million to £8.7 million.

A total dividend is recommended of 7.75p per share compared with 6.7p — an increase of 15.7%.

Results for the year were adversely affected by industrial action at two companies in the Automotive division but improved results from these and other Group companies are now anticipated.

Income from property developments has again increased and this is expected to continue next year.

THE FUTURE

The Board looks to the future with confidence. Income from properties will continue to grow whilst most of the Group's engineering companies have growth possibilities. The company's cash position remains strong and will improve as the year goes on. The search will continue for suitable companies to acquire.

Current indications are that the Group will have a successful year.

Copies of the Annual Report, containing the Chairman's Statement in full, are available from:
The Secretary, Adwest Group p.l.c., Reading RG5 4SN.

Adwest Group

AUTOMOTIVE, ELECTRICAL AND ENGINEERING PRODUCTS,
PROPERTY DEVELOPMENT

NORWAY'S OIL BANK

As Norwegian energy reserves are so substantial, petroleum business is of great importance to the country's economy. Union Bank of Norway has all the experience and expertise of project finance for the North Sea, as well as managing and underwriting syndicated loans and new issues. Contact in Norway Carl Erik Haavaldsen or Tom Fronth-Mathisen.

NORWAY'S CAPITAL MARKETS BANK

UBN are active as managers and underwriters in Eurobonds in Kroner and other currencies, Government Bonds and Viking Bonds — the last of which we originated. Overall our role in the Euromarkets is a vital part of the growing internationalisation of the Norwegian Banking industry. Contact in Norway Per Hagen or Morten Engebretsen.

NORWAY'S FOREIGN EXCHANGE BANK

We offer a complete range of asset and liability management services. This includes currency options, financial futures and interest rate and currency swaps. We are also the main supplier of foreign currency to the savings banks, a role that has increased both in size and importance as the banks themselves have grown. Contact in Norway Geir Bergvoll or Bjørn Kaaber.

NORWAY'S INVESTORS' BANK

The Norwegian Stock Market has outperformed most stockmarkets over the last few years. UBN has one of the biggest stock exchange departments in Norway and is well equipped to take care of your equity transactions. We also have a leading position in domestic bond issues and secondary market trading in bonds. Contact in Norway Knut Ørbech or Stein Jodal.

NORWAY'S NEW BANK

Union Bank of Norway was created on 14th October by a merger between Sparebanken Oslo Akershus and Union Bank of Norway Ltd. (Fellesbanken A/S). We are one of the "big four" in Norway with total assets of U.S. \$4.0 billion. The new bank will also be the central bank to the more than 200 savings banks in Norway with a unique network of more than 1,300 outlets all over the country.

London: Senior Representative Malcolm Stuart Allen. Tel: 01-248 0462. ■ New York: Representative Arthur L. Reisch. Tel: (212) 986-0614. ■ Luxembourg: (Subsidiary) Managing Director Øyvind Pannemann. Tel: 4768731. ■ Copenhagen: Representative Ole Mølgaard. Tel: 451-11 27 33. ■ Helsinki: Representative Fred Sundwall. Tel: 3580-1725239. ■ Stockholm: Representative Hans Wenehult. Tel: 468-7901379.

Head Office: Kirkegaten 14-18, Oslo, P.O. Box 1172 Sentrum, 0107 Oslo 1. Tel: (472) 31 90 50. Telex 19470 UBN BK. Domestic name: Sparebanken ABC.

Union Bank of Norway

INDUSTRIALS—Continued

[illegible]

APPOINTMENTS

INTERNATIONAL

Accountancy group KMG chooses Dutch chairman

Mr Paul Boschma of Holland becomes chairman of KMG worldwide replacing Dr Reinhard Goederle who was the group's first chairman for six years. Mr Boschma was formerly chairman of the Groupe d'Etudes.

Mr John Kirkpatrick of KMG Thomson McLintock steps down after six years as chairman of KMG's Region 1 (Europe, Africa

and Middle East) and is replaced by Mr John Gath of KMG Jaspersens, who is also president of the Danish Institute. Mr Bill Morrison, executive partner of KMG Thomson McLintock, has been appointed to the central management committee of KMG. These appointments were made at the annual conference of KMG, held recently

in San Francisco. The group has extended membership to firms in Colombia, Iceland, Jordan, and the Netherlands. These are Ameyuay Cia, Enderskoudon HF and Michel Sindaha & Co. KMG has opened its first office in the People's Republic of China at Beijing.

Xerox restructures Crum & Forster

BY PAUL TAYLOR IN NEW YORK

XEROX, THE U.S. office equipment group which recently took major restructuring and strengthening of its beleaguered Crum and Forster insurance unit resulting in a projected \$100m third quarter after-tax charge, has followed the move with a sweeping management reorganisation of the insurance subsidiary in the wake of the resignation of Crum and Forster's chairman and the retirement of its vice-chairman.

Xerox, which said it had "accepted the resignation" of Mr John Lundberg, Crum and Forster's chairman, and that Mr Donald McComber, the insurance unit's vice chairman, had announced his retirement, said it was appointing a new management team — including several senior Xerox executives — to run the property/casualty insurer.

The management changes include the appointment of Mr

Melvin Howard, Xerox's executive vice president and president of its financial services organisation, to the additional post of chairman and chief executive of Crum and Forster.

Mr Sidney Wentz, president and former chief financial officer of Crum and Forster, remains president of the unit and assumes the additional title of chief operating officer. Together with Mr Howard he will form an executive office to direct the management of the insurance subsidiary.

Other changes include naming Mr John McIntyre, Xerox's vice president and treasurer, to be a vice chairman and chief financial officer of Crum and Forster and the appointment of Mr James Cutro, a Crum and Forster senior executive vice president, to be a vice chairman and chief administrative officer.

Mr David Kearns, Xerox chairman and chief executive, who an-

nounced the management restructuring said: "This reorganisation plus other recent moves, positions us to grow our property and casualty business over time and fully participate in the more favourable conditions emerging in that industry."

Xerox has made a number of key moves to strengthen the unit including closing down a small financial guarantee insurance unit, bolstering inadequate loss reserves at another Crum and Forster unit, and the addition of \$200m in new capital to the insurance subsidiary.

The company has appointed Mr Stuart Ross as chief financial officer. He remains controller.

Mr Oswald H. Staubli has succeeded Mr Erich Sievers as chairman of VISCOSUISSE, Switzerland's leading fibres producer and a subsidiary of the French Rhone-Poulenc Group. Mr Sievers has retired from the Emmenbrucke based company's board on reaching the statutory age limit. Mr Staubli was appointed Viscosuisse's managing director in April.

National Forge has new chief

Mr George H. Wells has been appointed president and chief operating officer of NATIONAL FORGE COMPANY, of Irvine, Pennsylvania. Mr Wells succeeds Mr Alfred Rau, who has been elected vice-chairman of the board. Both will continue to be members of the board's executive committee.

Mr Wells joined National Forge in 1980 as controller after several years with Price Waterhouse. In 1982, he was promoted to vice-president and controller, responsible for accounting, data processing and operational auditing. In 1983, he was given the additional title of president of the company's National Forge powder metal parts subsidiary. He was elected vice-president, management systems in 1984 and executive vice-president and board member in 1985.

Senior posts at Lockheed

LOCKHEED CORPORATION, of Burbank, California, has elected Lawrence O. Kitchen to succeed Mr Roy A. Anderson as chairman and chief executive when Mr Anderson retires at the end of this year.

Mr Kitchen is president and chief operating officer. Mr Anderson, who will be 65 in December, said last May he intended to retire at 65. He will continue as a member of the company's board, chairman of its executive committee, and a consultant to the corporation.

Mr Robert A. Fuhrman is to replace Mr Kitchen as president and chief operating officer. Mr Fuhrman is currently president of the Lockheed missile, space and electronics systems group. Mr Daniel M. Teller, president of Lockheed Missile and Space Company, will succeed Mr Fuhrman as group president. These management changes are from January 1, 1986.

Changes at Kuoni

BY JOHN WICKS IN ZURICH

Early next year Mr Karl Heidegger, 44-year-old general manager of the Zurich-based international travel agency group KUONI, is to become deputy to Mr Jack Bolli (62), the company's chairman and managing director.

At the same time, Mr Heidegger will take over responsibility for Mr Bolli for the international division, which last year

accounted for SwFr 524m of the group's SwFr 1,260m turnover. Heidegger is the long-distance specialist Kuoni Travel, of Dorking.

Mr Hans-Rudolf Egli will succeed Mr Heidegger at the head of the Swiss division and will also be responsible for marketing. Mr Egli is to be promoted to general manager.

UK APPOINTMENTS

Senior Post Office job

Mr John Roberts joins the POST OFFICE as managing director counter services from today. He is at present director counter services and succeeds Mr Alan Clifton, who is retiring. Mr Roberts joined the Post Office in 1967. In 1980 he was appointed secretary designate of the new Post Office Corporation, and on the setting up of the corporation in 1981 combined the posts of secretary and director counter services. He relinquished the duties of secretary in 1982.

Mr Gary Noble has been appointed editor of *Business Weekly*. He joins the magazine published by BUSINESS PRESS INTERNATIONAL, from one of the group's other publishing divisions, Transport News. He was publisher of Motor Trader and Railway Gazette International.

Mr P. C. Badcock and Mr G. A. Sutton have joined the board of BREXERO PROJECTS. Mr Badcock is to be responsible for finance and Mr Sutton, who was previously deputy director of Brexero Projects, having joined the company in 1980.

The appointments are intended to strengthen the management team at a time when the company is becoming involved in more large development projects.

Mr Barry Myers has been appointed managing director of CEMENTATION CIVIL AND

SPECIALIST ENGINEERING DIVISION, part of Trafalgar House Construction Holdings. This is in addition to his role as managing director of the international construction division. He also becomes chairman of operating companies which include Cementation Construction, IDL Contracting, Dowsett Engineering Construction, Cementation Piling and Foundations, and Cementation Chemicals.

Mr R. J. Preston has been appointed financial director of SPECTROS INTERNATIONAL, a previously financial director of Heald, Boot and Sons.

Mr Joe Haines has been appointed to the board of the *Transport News* PAPER. Mr Haines is the political editor of the MGN group.

Mr Tony Clark has been appointed sales director of UNITUBES, the electrical manufacturing company. Mr Clark joined the company in 1980 as business development manager for new products.

Mr Peter Pears has been appointed a director of THE CREDIT INSURANCE ASSOCIATION, a member of the Hogg Group. Mr Pears joined the group in 1980 as business development manager for new products.

Mr Peter Pears has been appointed a director of THE CREDIT INSURANCE ASSOCIATION, a member of the Hogg Group. Mr Pears joined the group in 1980 as business development manager for new products.

CONTRACTS

£16m for refurbishing power station generators

NEI PARSONS turbine generator services unit has a contract from the CEBG worth £16m for improvement and modernisation work to extend the life of 500 MW generators at power stations throughout England and Wales. The work, which will take four years, will be carried out at the Heaton Works of NEI Parsons in Newcastle upon Tyne which has recently undergone a £40m capital investment programme to achieve greater manufacturing productivity and quality. Further orders, of a similar nature, are expected for work on turbines and auxiliary plant. NEI Parsons is part of Northern Engineering Industries.

Barclays Bank is to spend more than £40m on a new nationwide data communications network which will keep the bank at the forefront of technology usage. It will have 30 times the capacity of the present network which, when installed in 1974, was among the world's most modern banking communications systems.

Backbone of the network will be NORTHERN TELECOM'S SL-10 equipment using IBM's

proprietary architecture, SNA, and the internationally accepted standard X25.

IBM control units will supply the interface between the bank's large IBM computers and its data communications network. The network is to be a dedicated fibre optic transmission cable. The cable can carry more than 100,000 simultaneous telephone conversations. Each fibre can carry 8,000 simultaneous telephone calls, which is four times the capacity of any system in the UK. U.S. Telecom, a United Telecommunications Inc. subsidiary installing a nationwide network in the U.S., awarded the contract.

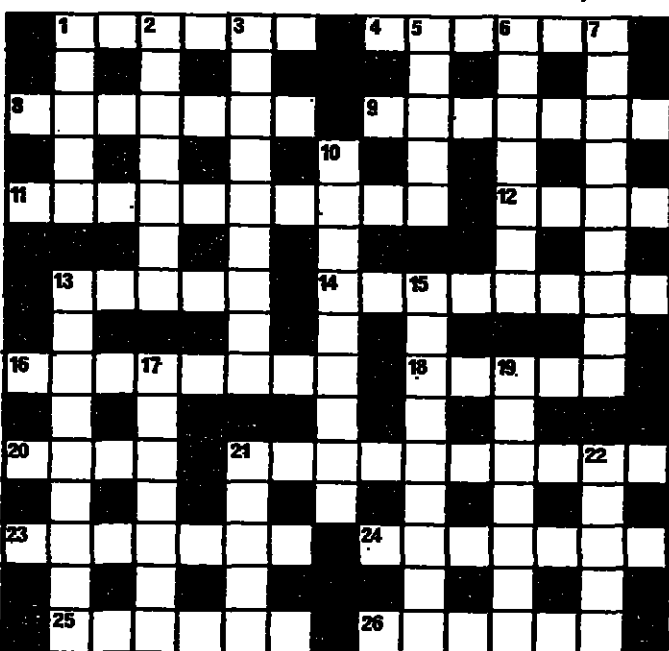
STERAD has won its largest radiator export order—a £2m contract to supply 135,000 radiators to Algeria. The radiators are being delivered to Frumetal, an Algerian company who are supplying them to house building projects throughout Algeria.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Trust Name	Manager	Investment Objective	Assets	Liabilities	Net Assets	Units	Price	Dividend	Yield
Abbey Unit Tr. Mgmt. (a)	Abbey Unit Tr. Mgmt. (a)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (b)	Abbey Unit Tr. Mgmt. (b)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (c)	Abbey Unit Tr. Mgmt. (c)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (d)	Abbey Unit Tr. Mgmt. (d)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (e)	Abbey Unit Tr. Mgmt. (e)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (f)	Abbey Unit Tr. Mgmt. (f)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (g)	Abbey Unit Tr. Mgmt. (g)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (h)	Abbey Unit Tr. Mgmt. (h)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (i)	Abbey Unit Tr. Mgmt. (i)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (j)	Abbey Unit Tr. Mgmt. (j)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (k)	Abbey Unit Tr. Mgmt. (k)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (l)	Abbey Unit Tr. Mgmt. (l)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (m)	Abbey Unit Tr. Mgmt. (m)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (n)	Abbey Unit Tr. Mgmt. (n)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (o)	Abbey Unit Tr. Mgmt. (o)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (p)	Abbey Unit Tr. Mgmt. (p)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (q)	Abbey Unit Tr. Mgmt. (q)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (r)	Abbey Unit Tr. Mgmt. (r)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (s)	Abbey Unit Tr. Mgmt. (s)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (t)	Abbey Unit Tr. Mgmt. (t)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (u)	Abbey Unit Tr. Mgmt. (u)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (v)	Abbey Unit Tr. Mgmt. (v)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (w)	Abbey Unit Tr. Mgmt. (w)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (x)	Abbey Unit Tr. Mgmt. (x)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (y)	Abbey Unit Tr. Mgmt. (y)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00
Abbey Unit Tr. Mgmt. (z)	Abbey Unit Tr. Mgmt. (z)	Equity	£100.00	£100.00	£0.00	100.00	1.00	0.00	0.00

F.T. CROSSWORD PUZZLE No. 5,846



- ACROSS**
- Motorway fury at illusory prospect of refreshment (6)
 - A fine state to be in (8)
 - All the same, a soldier has to assume it (7)
 - Deliver a new agreement to the present tenant (7)
 - Fought mid shrieks, perhaps (10)
 - Famous ship is short of freight (4)
 - Source of wild laughter (5)
 - Hibernian leads a machine operator a lively dance (5, 3)
 - Henry takes in a revolting character, making a bloomer (8)
 - Kind of music popular with children? (5)
 - Record turn-over? (4)
 - Sound chap in broadcasting (7, 3)
 - Conclude there's no place for the damned (7)
 - Bill can sing well, it seems (7)
 - Is in a hide to see a bird (6)
- DOWN**
- Minks seen around Russian city (5)
 - Game-warden? (7)
 - Men involved with a tiger shoot (8)
 - Don't go on about me to improve matters (5)
 - Laundry-bay (3, 4)
 - Simple departure is without formality (4, 5)
 - It's often taken up by winter sportsmen (5, 4)
 - People are known to hit them (9)
 - What holds the saddle on a certainty? (3, 1, 5)
 - Say that's quick! (7)
 - Not far out in marine navigation (7)
 - What disturbs an Asian nun, I conclude, is not excitement (5)
 - Turncoats, of course (5)
 - The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

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FT INDEX
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- Hourly updated FT Index
- Starting Exchange Rates updated 3 times daily
- Bullion, Kruggerands, platinum and base metal prices
- Dow Jones Industrial Average
- Share Market Report

Manufacturers Life Insurance Co (UK) Property Growth Assn. Co. Ltd.

Manufacturers Life Insurance Co (UK) Property Growth Assn. Co. Ltd.

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After
FINA

DOW JONES

Friday	Change			Stocks traded	Change		
	Stocks traded	Closing price	on day		Stocks traded	Closing price	on day
Beatrice Co	2,298,500	41 1/2	+ 1/2	IBM	1,380,100	128 1/2	+ 1/4
Am Med Int	1,622,700	20 1/2	+ 1	Prime Comp	1,295,800	18	+ 1/4
Western Air	1,588,000	20 1/2	+ 1/2	Grain Int	1,284,000	26	+ 3/4
Pacific Corp	1,514,800	28 1/2	+ 1/2	Hosp Co Inc	1,231,800	31 1/2	+ 1 1/2
Warner-Lam	1,413,500	34 1/2	- 2	NY Elec Gas	1,228,300	25 1/2	- 1/2

	Oct. 11	Oct. 10	Oct. 9	Oct. 8	High	1985 Low
AUSTRALIA All Ord. (1/1/88)	1885.4	1885.2	1882.0	1917.7	1885.2 (10/10)	715.3 (7/7)
Metals & Minis. (1/1/88)	527.2	534.5	550.0	529.2	535.0 (2/7/8)	582.5 (7/1)
AUSTRIA Credit Accen. (2/1/82)	89.11	88.88	100.95	100.88	100.75 (7/78)	58.21 (5/4/7)
BELGIUM Brussels SE (1/1/86)	2519.22	2508.76	2500.25	2522.77	2525.58 (7/10)	2098.7 (10/1)
DENMARK Copenhagen SE (4/1/88)	—	251.92	252.35	228.50	251.92 (10/10)	158.44 (4/1)
FRANCE CAC 40 Index (3/1/82) Tendence (28/12/84)	977.25 118.30	936.5 118.5	932.35 118.2	956.5 118.4	223.7 (5/1/8)	150.1 (1/1)
GERMANY FAZ Aktien (3/1/82) Commerzbank (1/1/85)	542.04 1586.8	532.76 1584.4	548.78 1584.7	544.92 1582.9	545.31 (7/10)	522.33 (5/1)
HONG KONG Ning Sing Bank (3/7/84)	1585.35	1568.15	1587.30	1600.50	1711.51 (7/8)	1229.74 (2/1)
ITALY Borsa Gomm Ital. (1/87)	404.87	405.55	405.34	412.25	412.55 (8/10)	328.50 (2/1)
JAPAN Nikkei-225 (15/5/88) Tokyo SE New (4/1/88)	12949.52 1887.54	(c) (c)	12857.35 1883.2	12885.21 1900.4	12948.1 (1/7)	11645.3 (5/1)
NETHERLANDS ANP-CBS Group Index (1/87)	218.5	211.1	215.2	208.4	225.6 (5/8)	145.9 (5/1)
NORWAY Oslo SE (4/1/8)	578.75	578.41	579.31	578.45	578.45 (10/10)	588.18 (2/1)
SINGAPORE Straits Times (1988)	757.15	761.31	764.87	768.72	852.65 (7/8)	717.50 (10/7)
SOUTH AFRICA JSE All Share Index (24/3/78)	(c)	(c)	1955.4	1947.4	1140.5 (15/6)	925.5 (7/8)
SPAIN Madrid SE (3/12/84)	117.01	116.86	116.21	115.75	117.41 (4/8)	101.48 (2/1)
SWEDEN Jacobson & P (1/5/8)	1556.12	1582.89	1587.74	1574.21	1498.58 (1/2)	1285.82 (5/7)
SWITZERLAND Swissbank (31/5/1988)	498.78	—	454.7	490.9	517.4 (10/4)	580.7 (5/7)
WORLD Capital Ind. (1/1/79)	—	224.1	224.2	225.1	225.1 (7/10)	184.8 (4/1)

²² Saturday October 5: Japan Nikkei-Dow 12,750.66, TSE 1,023.88.

Base value of all indices are 100 except JSE Gold—255.7, JSE Industrial—254.3, and Australia. All Ordinary and Metals—500, NYSE All Common—60; Standard and Poors—10; and Toronto Composite and Metals—1,000. Toronto indices based 1975 and Montreal Portfolio 4/1/83. † Excluding bonds. ‡ 400 Industrials plus 40 Utilities, 40 Financials and 20 Transports. c Closed. n Unavailable.

Sales	Stock	High	Low
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[illegible]

Index	Stock	High	Low	Close	Change
1320	Colgate B	99	98	98	-1/4
1325	Colgate Gas	100	99	99	0
1330	Con Glass	117	117	117	0
1335	CTI Bank	64	64	64	+1/4
1340	CTI Bank	64	64	64	+1/4
1345	Corby	33 3/4	33 3/4	33 3/4	+1/4
1350	Coslin G	114 1/2	114	114 1/2	+1/4
1355	Coslin G	114 1/2	114	114 1/2	+1/4
1360	Coslin G	114 1/2	114	114 1/2	+1/4
1365	Coslin G	114 1/2	114	114 1/2	+1/4
1370	Coslin G	114 1/2	114	114 1/2	+1/4
1375	Coslin G	114 1/2	114	114 1/2	+1/4
1380	Coslin G	114 1/2	114	114 1/2	+1/4
1385	Coslin G	114 1/2	114	114 1/2	+1/4
1390	Coslin G	114 1/2	114	114 1/2	+1/4
1395	Coslin G	114 1/2	114	114 1/2	+1/4
1400	Coslin G	114 1/2	114	114 1/2	+1/4
1405	Coslin G	114 1/2	114	114 1/2	+1/4
1410	Coslin G	114 1/2	114	114 1/2	+1/4
1415	Coslin G	114 1/2	114	114 1/2	+1/4
1420	Coslin G	114 1/2	114	114 1/2	+1/4
1425	Coslin G	114 1/2	114	114 1/2	+1/4
1430	Coslin G	114 1/2	114	114 1/2	+1/4
1435	Coslin G	114 1/2	114	114 1/2	+1/4
1440	Coslin G	114 1/2	114	114 1/2	+1/4
1445	Coslin G	114 1/2	114	114 1/2	+1/4
1450	Coslin G	114 1/2	114	114 1/2	+1/4
1455	Coslin G	114 1/2	114	114 1/2	+1/4
1460	Coslin G	114 1/2	114	114 1/2	+1/4
1465	Coslin G	114 1/2	114	114 1/2	+1/4
1470	Coslin G	114 1/2	114	114 1/2	+1/4
1475	Coslin G	114 1/2	114	114 1/2	+1/4
1480	Coslin G	114 1/2	114	114 1/2	+1/4
1485	Coslin G	114 1/2	114	114 1/2	+1/4
1490	Coslin G	114 1/2	114	114 1/2	+1/4
1495	Coslin G	114 1/2	114	114 1/2	+1/4
1500	Coslin G	114 1/2	114	114 1/2	+1/4
1505	Coslin G	114 1/2	114	114 1/2	+1/4
1510	Coslin G	114 1/2	114	114 1/2	+1/4
1515	Coslin G	114 1/2	114	114 1/2	+1/4
1520	Coslin G	114 1/2	114	114 1/2	+1/4
1525	Coslin G	114 1/2	114	114 1/2	+1/4
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1570	Coslin G	114 1/2	114	114 1/2	+1/4
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1580	Coslin G	114 1/2	114	114 1/2	+1/4
1585	Coslin G	114 1/2	114	114 1/2	+1/4
1590	Coslin G	114 1/2	114	114 1/2	+1/4
1595	Coslin G	114 1/2	114	114 1/2	+1/4
1600	Coslin G	114 1/2	114	114 1/2	+1/4
1605	Coslin G	114 1/2	114	114 1/2	+1/4
1610	Coslin G	114 1/2	114	114 1/2	+1/4
1615	Coslin G	114 1/2	114	114 1/2	+1/4
1620	Coslin G	114 1/2	114	114 1/2	+1/4
1625	Coslin G	114 1/2	114	114 1/2	+1/4
1630	Coslin G	114 1/2	114	114 1/2	+1/4
1635	Coslin G	114 1/2	114	114 1/2	+1/4
1640	Coslin G	114 1/2	114	114 1/2	+1/4

[illegible][illegible]

Nasdaq national market, closing prices October 11

[illegible]

AUSTRIA

[illegible]

GERMANY

[illegible]

STRALIA

1985	Low	Oct. 11	Price	High
			(Per Amt. S)	
4.33	AMZ Group	5.16		1.1
1.01	Alliances Oil Dev.	1.26		1.1
1.75	Amput Pet	2.52		1.1
1.25	Asst. Guarant.	2.52		1.1
1.83	Asst. Cons. Ind.	2.52		1.1
2.26	Asst. Guarant.	2.78		1.1
2.44	APM	3.06		1.1
4.25	Bell Res.	10.5		1.1
1.16	Bond Corp	2.40		1.1
1.01	Bogalville	2.06		1.1
3.45	Bramble Ind.	4.25		1.1
4.34	Bridge Oil	5.76		1.1
4.34	B. Nat. Nat. Prod.	5.76		1.1
4.34	CORA	5.76		1.1
4.34	Ch. Prop.	5.76		1.1
4.34	Castlemaine Tel.	5.0		1.1
4.34	Ches. (CJ.)	5.01		1.1
4.34	Ches. (CJ.)	5.01		1.1
0.39	Consolidated Pet.	0.45		1.1
1.55	Cosmin Asst.	2.5		1.1
1.36	Dunlop Olympic	2.54		1.1
1.36	Elans (K)	2.54		1.1
1.50	Energy Res.	1.8		1.1
2.14	Enl. Prop. Trust	2.14		1.1
2.14	Enl. Prop. Trust	2.14		1.1
1.59	Hartogen Energy	1.8		1.1
3.4	Herold WYTimes	5.26		1.1
0.34	Imberbia F.P.	0.46		1.1
4.34	Isleam Gold	5.76		1.1
4.34	Land Lease	5.76		1.1
2.25	Mut. Ind.	2.48		1.1
2.25	Mut. Ind.	2.48		1.1
1.65	Mar. Emporium	2.5		1.1
2.40	Max Asst. Bank.	5.10		1.1
5.82	News	7.9		1.1
1.72	Nor. K. & M. Res.	2.5		1.1
0.65	Oakridge	1.4		1.1
1.55	Oil & Gas	1.8		1.1
1.55	Pioneer Cons.	2.48		1.1
1.55	Pioneer Cons.	2.48		1.1
2.07	Queensland Coal	2.52		1.1
3.0	Reckitt & Colman	4.06		1.1
4.35	Santa	5.76		1.1
4.35	Santh	5.76		1.1
4.35	Santh Howard	5.76		1.1
4.35	Santa Nat. Ind.	5.76		1.1
5.50	Tooth	5.8		1.1
5.50	Tooth	5.8		1.1
2.68	Western Mining	3.9		1.1
3.25	Westpac Bank	5.24		1.1
3.25	Westpac Bank	5.24		1.1
2.65	Woolworths	3.36		1.1
3.18	Wormind Intl.	3.8		1.1

N

	Low	Oct. 11	Price Yen
0.1040 Alippona			1,170
415 Al Nippon Air			820
621 Asahi Chem			789
759 Asahi Glass			850
900 Asahi Kasei			850
900 Bridgestone			840
900 Dai Nippon Inds			1,140
980 Canon			1,540
1,350 Casio Corp			1,400
1,350 Daichi Kan. Bk.			1,490
97 Dai Nippon Inds			805
97 Dai Nippon Inds			805
538 Daiwa House			963
538 Daiwa Inds			960
1,182 Daiwa Secs			1,300
5,050 Fuyo			1,140
1,350 Fuji Bank			1,490
1,950 Fullview			2,940
855 Fujiwara			1,050
512 Furukawa Elect			534
900 Furukawa Inds			534
677 Hitwa Real Est			775
683 Hitachi			597
1,080 Hitachi Credit			1,100
1,110 Honda			1,160
1,110 Honda			1,160
140 Ishikawajima			197
980 Isuzu Motors			2,250
980 Isuzu Motors			2,250
2,270 Ito Yokado			2,880
650 Japex			6,540
660 Jusco			643
868 Kaimi			543
950 Kasei Inds			758
136 Kawasaki Steel			150
56 Kifun			758
144 Kishida			110
483 Kobayashi			565
316 Kofu			410
316 Kubota			110
518 Kuragami			815
518 Kuragami			815
300 Marubeni			381
925 Marui			1,560
935 Mazda Motors			409
495 Matsuda			409
1,050 MEI			1,250
1,350 Nihari Bank			1,200
1,350 Nihari Chem			1,200
1,150 Nihari Corp			649
535 Nihari Inds			649
535 Nihari Inds			649
535 Nihari Estate			1,100
234 Nihon			1,450
935 Nippon Inds			1,450
249 Nissai Co.			466
935 Nissai Inds			466
162 Nissai Inds			235
162 Nissai Tsutsu			235
580 Mitsuiokoshi			690
365 Nikko Secs			930
1,150 Nippon Bank			1,200
900 Nippon Elect			980
900 Nippon Express			980
1,040 Nippon Gakki			1,040
750 Nippon Kogaku			951
750 Nippon Kogaku			951
700 Nippon Oil			794
648 Nippon Seiki			465
648 Nippon Seiki			465
143 Nippon Steel			189
143 Nippon Steel			189
226 Nippon Yusen			313
076 Nissan Motor			497
485 Nishin Flour			577

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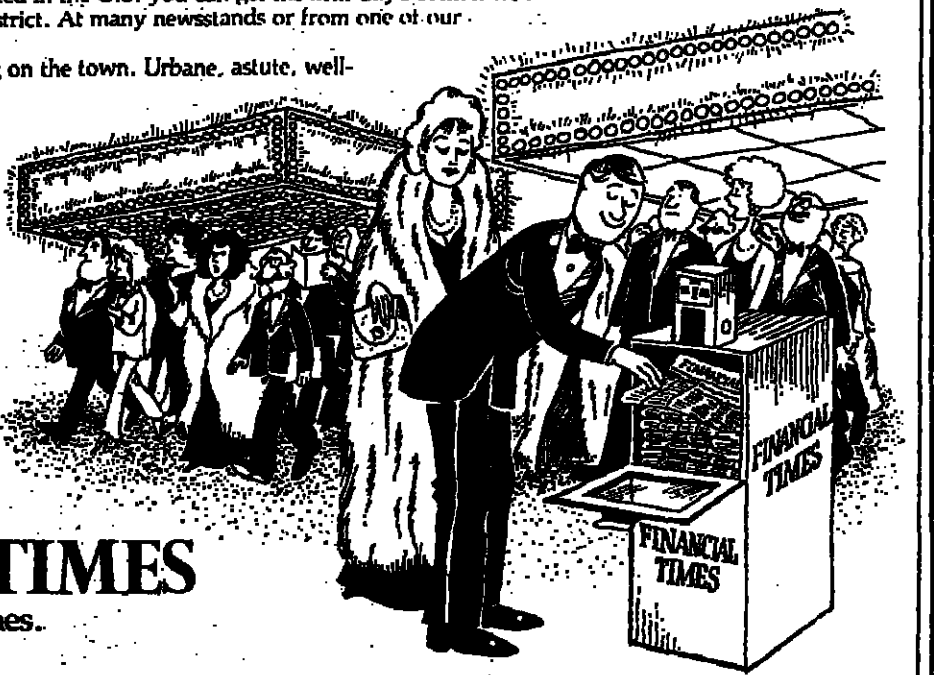

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FINANCIAL TIMES

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SWITZERLAND			
1988			
High	Low		
4,440	5,230	Actia Int'l	4,440
920	900	Alucon	920
1,080	1,080	Alucon	1,080
1,950	1,900	Brown Boveri	1,950
5,685	5,470	Ciba Geigy	5,685
1,080	1,080	Ciba Geigy	1,080
5,685	5,470	Ciba Geigy	5,685
1,080	1,080	Ciba Geigy	1,080
1,080	1,080	Ciba Geigy	1,080
1,080	1,080	Ciba Geigy	1,080
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88.5	43.1	Fokker 22
82.8	175.6	Gst-Broeder

564	43.15	Heineken	169.9	
565	43.15	Hoogwerf	170.2	
566	43.15	Stuiver	57	
567	43.15	Muller	57	
568	47.50	KLM	57	
569	47.50	Wolff	45.6	
570	78.31	Bank Ned Cert.	70.4	
571	78.31	Bank Ned Cert.	70.4	
572	80.05	1000	191.9	
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837	80.05	1000	191.9	
838	80.05	1000	191.9	
839	80.05	1000		

8 : 8.06 Jardine Math ...
9 : 5.1 New World Day.

1985		Oct. 11		Price	SPAN
High	Low	High	Low	Knew	
95	1.15	1.15	1.53	93	1
95	5.50 A & C		7.80	93	1
95	45.0 All Am Tech		55	5.08	105
95	29.0 All Am Bond		35	5.08	105
95	28.0 Arcadia Am Corp		38.5	5.08	105
95	28.0 C & W		35	5.08	105
95	15.50 Barclays Bank		17.5	16	16
95	9.8 Bank of Montreal		11.0	44	44
95	9.8 Bank of New York		11.0	44	44
95	9.8 Bank of America		11.0	44	44
95	9.8 Bank of Canada		11.0	44	44
95	9.8 Bank of England		11.0	44	44
95	9.8 Bank of France		11.0	44	44
95	9.8 Bank of Germany		11.0	44	44
95	9.8 Bank of Italy		11.0	44	44
95	9.8 Bank of Japan		11.0	44	44
95	9.8 Bank of Korea		11.0	44	44
95	9.8 Bank of Mexico		11.0	44	44
95	9.8 Bank of Netherlands		11.0	44	44
95	9.8 Bank of Norway		11.0	44	44
95	9.8 Bank of Portugal		11.0	44	44
95	9.8 Bank of Spain		11.0	44	44
95	9.8 Bank of Sweden		11.0	44	44
95	9.8 Bank of Switzerland		11.0	44	44
95	9.8 Bank of Taiwan		11.0	44	44
95	9.8 Bank of Thailand		11.0	44	44
95	9.8 Bank of United Kingdom		11.0	44	44
95	9.8 Bank of United States		11.0	44	44
95	9.8 Bank of West Germany		11.0	44	44
95	9.8 Bank of Yugoslavia		11.0	44	44
95	9.8 Bank of Zaire		11.0	44	44
95	9.8 Bank of Zimbabwe		11.0	44	44
95	9.8 Bank of Argentina		11.0	44	44
95	9.8 Bank of Australia		11.0	44	44
95	9.8 Bank of Belgium		11.0	44	44
95	9.8 Bank of Brazil		11.0	44	44
95	9.8 Bank of Chile		11.0	44	44
95	9.8 Bank of Colombia		11.0	44	44
95	9.8 Bank of Costa Rica		11.0	44	44
95	9.8 Bank of Cuba		11.0	44	44
95	9.8 Bank of Denmark		11.0	44	44
95	9.8 Bank of Ecuador		11.0	44	44
95	9.8 Bank of Egypt		11.0	44	44
95	9.8 Bank of Finland		11.0	44	44
95	9.8 Bank of Greece		11.0	44	44
95	9.8 Bank of Hong Kong		11.0	44	44
95	9.8 Bank of India		11.0	44	44
95	9.8 Bank of Indonesia		11.0	44	44
95	9.8 Bank of Ireland		11.0	44	44
95	9.8 Bank of Israel		11.0	44	44
95	9.8 Bank of Italy		11.0	44	44
95	9.8 Bank of Japan		11.0	44	44
95	9.8 Bank of Korea		11.0	44	44
95	9.8 Bank of Kuwait		11.0	44	44
95	9.8 Bank of Laos		11.0	44	44
95	9.8 Bank of Lebanon		11.0	44	44
95	9.8 Bank of Liberia		11.0	44	44
95	9.8 Bank of Lithuania		11.0	44	44
95	9.8 Bank of Luxembourg		11.0	44	44
95	9.8 Bank of Madagascar		11.0	44	44
95	9.8 Bank of Malawi		11.0	44	44
95	9.8 Bank of Malaysia		11.0	44	44
95	9.8 Bank of Mauritania		11.0	44	44
95	9.8 Bank of Mauritius		11.0	44	44
95	9.8 Bank of Mexico		11.0	44	44
95	9.8 Bank of Monaco		11.0	44	44
95	9.8 Bank of Morocco		11.0	44	44
95	9.8 Bank of Namibia		11.0	44	44
95	9.8 Bank of Nepal		11.0	44	44
95	9.8 Bank of Nicaragua		11.0	44	44
95	9.8 Bank of Niger		11.0	44	44
95	9.8 Bank of Nigeria		11.0	44	44
95	9.8 Bank of Oman		11.0	44	44
95	9.8 Bank of Pakistan		11.0	44	44
95	9.8 Bank of Panama		11.0	44	44
95	9.8 Bank of Paraguay		11.0	44	44
95	9.8 Bank of Peru		11.0	44	44
95	9.8 Bank of Philippines		11.0	44	44
95	9.8 Bank of Poland		11.0	44	44
95	9.8 Bank of Romania		11.0	44	44
95	9.8 Bank of Russia		11.0	44	44
95	9.8 Bank of Saudi Arabia		11.0	44	44
95	9.8 Bank of Senegal		11.0	44	44
95	9.8 Bank of Sierra Leone		11.0	44	44
95	9.8 Bank of Singapore		11.0	44	44
95	9.8 Bank of Slovakia		11.0	44	44
95	9.8 Bank of Slovenia		11.0	44	44
95	9.8 Bank of South Africa		11.0	44	44
95	9.8 Bank of South Korea		11.0	44	44
95	9.8 Bank of Spain		11.0	44	44
95	9.8 Bank of Sri Lanka		11.0	44	44
95	9.8 Bank of Sweden		11.0	44	44
95	9.8 Bank of Switzerland		11.0	44	44
95	9.8 Bank of Taiwan		11.0	44	44
95	9.8 Bank of Thailand		11.0	44	44
95	9.8 Bank of Timor		11.0	44	44
95	9.8 Bank of Trinidad and Tobago		11.0	44	44
95	9.8 Bank of Tunisia		11.0	44	44
95	9.8 Bank of Turkey		11.0	44	44
95	9.8 Bank of Uganda		11.0	44	44
95	9.8 Bank of Ukraine		11.0	44	44
95	9.8 Bank of United Arab Emirates		11.0	44	44
95	9.8 Bank of United Kingdom		11.0	44	44
95	9.8 Bank of United States		11.0	44	44
95	9.8 Bank of Venezuela		11.0	44	44
95	9.8 Bank of Vietnam		11.0	44	44
95	9.8 Bank of West Bank		11.0	44	44
95	9.8 Bank of Yemen		11.0	44	44
95	9.8 Bank of Yugoslavia		11.0	44	44
95	9.8 Bank of Zaire		11.0	44	44
95	9.8 Bank of Zimbabwe		11.0	44	44

291 Onada Cement...
700 Orient Finance...

[illegible]

NOTES—Prices on this page are as quoted on the individual exchanges and are last traded prices. \$ Dealings suspended. xd Ex dividend. xc Ex scrip issue. ar Ar rights. xa Ex all.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 37

AMEX COMPOSITE CLOSING PRICES

OVER-THE-COUNTER

Nasdaq national market closing prices, October 11

Nasdaq national market, closing prices, October 11

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

A firmer hand called for

BY COLIN MILLHAM

The dollar settled down to a narrow trading range last week. There was resistance in the market when the dollar approached DM 2.63, but traders were also fearful of pushing the currency above DM 2.66. Central banks were not particularly active, but the threat of intervention was the major factor preventing a recovery by the dollar. The German Bundesbank, and possibly the U.S. Federal Reserve, sold dollars on Friday after a larger than expected rise in September U.S. retail sales. But the central banks seemed generally prepared to stay on the sidelines as long as the dollar held around DM 2.65.

In the absence of any fresh initiative to depress the value of the dollar at the IMF gathering in Seoul, where finance ministers from the Group of Five major industrial nations were able to assess the success of their earlier meeting in New York on September 22, the currency had a firmer underpinning.

The partial holiday in the U.S. for Columbus day today, and the very large rise in weekly M1 money supply of \$5.3bn, published on Thursday, tended to underpin the dollar on Friday. But it was not until the announcement that September retail sales rose by 2.7 per cent, compared with a revised

increase of 2.3 per cent in August, that the central banks needed to show their hand. It was generally anticipated that retail sales would increase by about 1.5 per cent, against an early figure of 1.9 per cent for August. Forecasts were in a very wide range however, and earlier in Tokyo it had been rumoured the rise would be only 1 per cent. This helped keep the dollar from rising too

sharply in the Far East and prevented any intervention by the Bank of Japan at that time. Earlier in the week the Japanese central bank kept up its attack on the dollar, but failed to achieve a lower trading range for the currency. On Thursday, Tokyo was closed for a national holiday and there was no sign of intervention on Friday, but earlier in the week the Bank of Japan probably spent up to \$1bn preventing an appreciation by the dollar.

Intervention by the Bundesbank was sporadic. The German central bank appeared to sell about \$50m on the open market on Monday, but apart from Friday's sales, only intervened by selling \$8.1m at the Frankfurt fixing on Monday, \$38.5m at Tuesday's fixing, and a mere \$0.7m at Friday's fixing.

Total Bundesbank dollar sales during the week may have been little more than \$100m, but the threat was enough to hold the dollar in check.

It now seems the central banks will have to show a firmer hand, or allow the dollar to rise again. There is no sign of an imminent cut in U.S. interest rates, and the amount of paper the U.S. Treasury is scheduled to sell until the end of the year is very large indeed, and will tend to underpin the dollar.

On the other hand, the Japanese Prime Minister visits Washington on October 24, and will want to offer a stronger yen as a counter to the protectionist lobby in the U.S. This probably means a fall in the value of the dollar to around ¥200. Unless the relationship of other major currencies changes sharply against the yen, this also implies a dollar rate against the D-Mark of less than DM 2.50, and a sterling/dollar rate of about \$1.50.

£ IN NEW YORK

	Oct. 11	Prev. close
2 Spot	\$1.075-1.080/1.410-1.415	
1 month	0.43-0.44 pm/0.43-0.44 pm	
3 months	1.13-1.14 pm/1.13-1.14 pm	
12 months	2.90-2.91 pm/2.90-2.91 pm	

Forward premiums and discounts apply to the U.S. dollar

CURRENCY MOVEMENTS

Oct. 11	Bank of England Index	Morgan Guaranty Change
sterling	80.0	-10.3
U.S. dollar	131.5	+19.2
Canadian dollar	84.1	-8.7
Australian dollar	118.4	+5.1
Belgian franc	91.6	+10.3
Danish kroner	81.5	+3.4
Deutsche mark	137.6	+9.7
Swiss franc	150.6	+13.4
Guillem	117.8	+6.4
French franc	68.4	-12.7
Lira	45.4	-19.3
Yen	170.4	+22.8

Morgan Guaranty changes: average 1980-1982 = 100. Bank of England index (base average 1978=100).

OTHER CURRENCIES

Oct. 11	£	\$
Argentine	1.1275-1.1280/0.8000-0.8010	
Australia	2.0035-2.0075/1.4810-1.4825	
Brazil	11.948-11.950/0.6000-0.6010	
Canada	0.0715-0.0720/0.7025-0.7035	
Denmark	185.88-185.90/132.52-132.54	
France	10.678-10.681/7.950-7.951	
Germany	123.15-123.16-86.90	
Italy	0.4160-0.4170/0.2680-0.2690	
Japan	165.05-165.06/115.55-115.56	
Spain	165.05-165.06/115.55-115.56	
Sweden	0.0060-0.0061/0.1850-0.1851	
Switzerland	0.0060-0.0061/0.1850-0.1851	
U.K.	0.0060-0.0061/0.1850-0.1851	

* Selling rates.

POUND SPOT—FORWARD AGAINST POUND

Oct. 11	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	1.4070-1.4135	1.4115-1.4125	0.44-0.41 pm	3.61	1.15-1.16 pm	3.19
Canada	1.5550-1.5590	1.5575-1.5585	0.10-0.10 pm	2.30	1.27-1.28 pm	2.71
Denmark	4.21-4.23	4.22-4.23	21-23 pm	5.85	57-59 pm	5.43
France	78.72-78.73	78.70-78.71	21-23 pm	2.82	50-51 pm	2.29
Germany	13.56-13.57	13.57-13.58	3-3 pm	4.98	9-9 pm	2.87
Italy	12.07-12.08	12.07-12.08	2-2 pm	2.08	0.73-0.73 pm	1.81
Japan	170.4-170.5	170.4-170.5	2-2 pm	1.00	3-3 pm	0.50
Spain	228-229	228-229	15-15 pm	0.26	15-15 pm	0.26
Sweden	252-253	252-253	4-4 pm	0.21	16-16 pm	0.21
Switzerland	11.11-11.12	11.11-11.12	1-1 pm	0.87	2-2 pm	0.91
U.K.	11.41-11.42	11.41-11.42	2-2 pm	1.83	3-3 pm	1.08
U.S.	11.27-11.28	11.27-11.28	2-2 pm	1.13	7-7 pm	4.80
U.S.	26.24-26.25	26.24-26.25	15-15 pm	6.67	3-3 pm	5.91
U.S.	3.00-3.01	3.00-3.01	2-2 pm	7.55	0-0 pm	6.82

Belgian rate is for convertible francs. Financial franc 136.55-136.56 pm. Six-month forward dollar 1.90-1.95 pm. 12-month 2.95-2.96 pm.

CURRENCY RATES

Oct. 11	Bank of England Index	Morgan Guaranty Change
sterling	80.0	-10.3
U.S. dollar	131.5	+19.2
Canadian dollar	84.1	-8.7
Australian dollar	118.4	+5.1
Belgian franc	91.6	+10.3
Danish kroner	81.5	+3.4
Deutsche mark	137.6	+9.7
Swiss franc	150.6	+13.4
Guillem	117.8	+6.4
French franc	68.4	-12.7
Lira	45.4	-19.3
Yen	170.4	+22.8

* Selling rates.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Oct. 11	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.K.	1.4070-1.4135	1.4115-1.4125	0.44-0.41 pm	3.61	1.15-1.16 pm	3.19
Canada	1.5550-1.5590	1.5575-1.5585	0.10-0.10 pm	2.30	1.27-1.28 pm	2.71
Denmark	4.21-4.23	4.22-4.23	21-23 pm	5.85	57-59 pm	5.43
France	78.72-78.73	78.70-78.71	21-23 pm	2.82	50-51 pm	2.29
Germany	13.56-13.57	13.57-13.58	3-3 pm	4.98	9-9 pm	2.87
Italy	12.07-12.08	12.07-12.08	2-2 pm	2.08	0.73-0.73 pm	1.81
Japan	170.4-170.5	170.4-170.5	2-2 pm	1.00	3-3 pm	0.50
Spain	228-229	228-229	15-15 pm	0.26	15-15 pm	0.26
Sweden	252-253	252-253	4-4 pm	0.21	16-16 pm	0.21
Switzerland	11.11-11.12	11.11-11.12	1-1 pm	0.87	2-2 pm	0.91
U.K.	11.41-11.42	11.41-11.42	2-2 pm	1.83	3-3 pm	1.08
U.S.	11.27-11.28	11.27-11.28	2-2 pm	1.13	7-7 pm	4.80
U.S.	26.24-26.25	26.24-26.25	15-15 pm	6.67	3-3 pm	5.91
U.S.	3.00-3.01	3.00-3.01	2-2 pm	7.55	0-0 pm	6.82

Belgian rate is for convertible francs. Financial franc 136.55-136.56 pm. Six-month forward dollar 1.90-1.95 pm. 12-month 2.95-2.96 pm.

EURO-CURRENCY INTEREST RATES

Oct. 11	Short term	7 days	1 month	Three months	Six months	One year
Starling	11.11-11.12	11.11-11.12	11.11-11.12	11.11-11.12	11.11-11.12	11.11-11.12
U.S.	7.11-7.12	7.11-7.12	7.11-7.12	7.11-7.12	7.11-7.12	7.11-7.12
Canada	8.11-8.12	8.11-8.12	8.11-8.12	8.11-8.12	8.11-8.12	8.11-8.12
Denmark	9.11-9.12	9.11-9.12	9.11-9.12	9.11-9.12	9.11-9.12	9.11-9.12
France	10.11-10.12	10.11-10.12	10.11-10.12	10.11-10.12	10.11-10.12	10.11-10.12
Germany	11.11-11.12	11.11-11.12	11.11-11.12	11.11-11.12	11.11-11.12	11.11-11.12
Italy	12.11-12.12	12.11-12.12	12.11-12.12	12.11-12.12	12.11-12.12	12.11-12.12
Japan	13.11-13.12	13.11-13.12	13.11-13.12	13.11-13.12	13.11-13.12	13.11-13.12
Spain	14.11-14.12	14.11-14.12	14.11-14.12	14.11-14.12	14.11-14.12	14.11-14.12
Sweden	15.11-15.12	15.11-15.12	15.11-15.12	15.11-15.12	15.11-15.12	15.11-15.12
Switzerland	16.11-16.12	16.11-16.12	16.11-16.12	16.11-16.12	16.11-16.12	16.11-16.12
U.K.	17.11-17.12	17.11-17.12	17.11-17.12	17.11-17.12	17.11-17.12	17.11-17.12
U.S.	18.11-18.12	18.11-18.12	18.11-18.12	18.11-18.12	18.11-18.12	18.11-18.12
Canada	19.11-19.12	19.11-19.12	19.11-19.12	19.11-19.12	19.11-19.12	19.11-19.12
Denmark	20.11-20.12	20.11-20.12	20.11-20.12	20.11-20.12	20.11-20.12	20.11-20.12
France	21.11-21.12	21.11-21.12	21.11-21.12	21.11-21.12	21.11-21.12	21.11-21.12
Germany	22.11-22.12	22.11-22.12	22.11-22.12	22.11-22.12	22.11-22.12	22.11-22.12
Italy	23.11-23.12	23.11-23.12	23.11-23.12	23.11-23.12	23.11-23.12	23.11-23.12
Japan	24.11-24.12	24.11-24.12	24.11-24.12	24.11-24.12	24.11-24.12	24.11-24.12
Spain	25.11-25.12	25.11-25.12	25.11-25.12	25.11-25.12	25.11-25.12	25.11-25.12
Sweden	26.11-26.12	26.11-26.12	26.11-26.12	26.11-26.12	26.11-26.12	26.11-26.12
Switzerland	27.11-27.12	27.11-27.12	27.11-27.12	27.11-27.12	27.11-27.12	27.11-27.12
U.K.	28.11-28.12	28.11-28.12	28.11-28.12	28.11-28.12	28.11-28.12	28.11-28.12
U.S.	29.11-29.12	29.11-29.12	29.11-29.12	29.11-29.12	29.11-29.12	29.11-29.12
Canada	30.11-30.12	30.11-30.12	30.11-30.12	30.11-30.12	30.11-30.12	30.11-30.12

Long-term Eurodollars: two years 9.5-9.6 per cent; three years 9.5-9.6 per cent; four years 10.5-10.6 per cent; five years 10.5-10.6 per cent nominal. Short-term rates are call for U.S. dollars and Japanese yen; others, two days' notice.

MONEY MARKETS

All rather speculative

The Conservative Party conference passed without any cut in clearing bank base rates, and although the Chancellor of the Exchequer was optimistic about the UK economy in his speech to the conference there was no hint of an early reduction in rates. Attention will now turn to the Chancellor's speech at the Mansion House this week, but there is no strong anticipation in the City that interest rates are soon to be cut.

The rise of 14 per cent in sterling M3 money supply, announced last week, suggesting growth in the last six months at an annualised rate of 18 per cent, had little impact on the money market or on gilt-edged trading. Both markets have been very quiet, believing that the sterling exchange rate is a greater influence on monetary policy than money supply.

UK clearing banks base lending rate 11 per cent since July 30.

This has encouraged hopes that if the pound can reach \$1.45 against the dollar, and hold steady against Continental currencies, the authorities may sanction a cut to 11 per cent on base rates.

This is all rather speculative however, but with the market so quiet, and rates stuck stubbornly around 11 per cent, thoughts are bound to turn to a way of getting things moving again.

It may be premature to look for any help from the other side of the Atlantic, where the interest rate picture was particularly confused. U.S. M1 money supply rose by a very large \$5.3bn in the last reporting week, but deposits dropped in New York banks during the attack of

LIFFE-EURODOLLAR OPTIONS

Strike	Dec	Call	Put	Vol	Dec	Call	Put	Vol
90.00	1.29	1.29	1.29	1.29	0.01	0.01	0.01	0.01
90.50	1.29	0.87	0.87	1.29	0.01	0.01	0.01	0.01
91.00	0.73	0.87	0.87	1.29	0.01	0.01	0.01	0.01
91.50	0.35	0.35	0.35	1.29	0.01	0.01	0.01	0.01
92.00	0.11	0.11	0.11	1.29	0.01	0.01	0.01	0.01
92.50	0.02	0.02	0.02	1.29	0.01	0.01	0.01	0.01
93.00	0.00	0.00	0.00	1.29	0.01	0.01	0.01	0.01

LIFFE-EURODOLLAR MARKS

Strike	Dec	Call	Put	Vol	Dec	Call	Put	Vol
1.20	20.52	20.52	20.52	1.29	0.01	0.01	0.01	0.01
1.25	15.52	15.52	15.52	1.29	0.01	0.01	0.01	0.01
1.30	10.52	10.52	10.52	1.29	0.01	0.01	0.01	0.01
1.35	5.52	5.52	5.52	1.29	0.01	0.01	0.01	0.01
1.40	0.52	0.52	0.52	1.29	0.01	0.01	0.01	0.01
1.45	0.02	0.02	0.02	1.29	0.01	0.01	0.01	0.01
1.50	0.00	0.00	0.00	1.29	0.01	0.01	0.01	0.01

LIFFE-EURODOLLAR POUNDS

Strike	Dec	Call	Put	Vol	Dec	Call	Put	Vol
1.20	20.52	20.52	20.52	1.29	0.01	0.01	0.01	0.01
1.25	15.52	15.52	15.52	1.29	0.01	0.01	0.01	0.01
1.30	10.52	10.52	10.52	1.29	0.01	0.01	0.01	0.01
1.35	5.52	5.52	5.52	1.29	0.01	0.01	0.01	0.01
1.40	0.52	0.52	0.52	1.29	0.01	0.01	0.01	0.01
1.45	0.02	0.02	0.02	1.29	0.01	0.01	0.01	0.01
1.50	0.00	0.00	0.00	1.29	0.01	0.01	0.01	0.01

LIFFE-EURODOLLAR DOLLARS

PHILADELPHIA SE E/S OPTIONS									
\$2,500 (cents per \$1)									
Strike	Call—Last			Vol	Put—Last			Vol	
price	Dec	March	June		Dec	March	June		
1.20	—	—	—	—	—	—	—		
1.25	—	—	—	—	—	—	—		
1.30	—	—	—	—	—	—	—		
1.35	—	—	—	—	—	—	—		
1.40	7.05	—	—	1	1.95	—	—		
1.45	3.95	—	—	8	4.50	—	—		
1.50	1.05	—	—	28	—	—	—		